

# TOWN OF BAR HARBOR



## 2006 Annual Report



*In recognition of twenty-eight years of dedicated service to the citizens and visitors of Bar Harbor, we salute Fire Captain Paul Hamblen, who retired December 14, 2006, and wish him the very best.*

*Photo courtesy of COA student*

# **Town of Bar Harbor**

**2006**

## **Annual Report**

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Annual Town Meeting  
will be held in the  
Municipal Building Auditorium

**June 5, 2007**  
**Open Town Meeting 7:00 p.m.**

**– Voter Check-in Required –**

“Open Town Meeting”, June 5 and thereafter, all Voters must enter through the Municipal Building front door and check-in at the table in the lobby to obtain a voter card prior to entering the Town Meeting. Voters are encouraged to arrive at least 30 minutes before the start of the meeting.

LD#1, Property Tax Relief, requires voter hand count and written ballot on several Articles.

**June 12, 2007**  
**Election of Officers by Ballot**  
**Polls Open 8:00 a.m. - 8:00 p.m.**

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**Cover:**  
*Photography by Harbor Master Charlie Phippen*

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**TOWN COUNCIL  
and  
TOWN MANAGER**

*Left to right, front to back row: Vice-Chair Ruth Eveland, Chair Valerie Scott, Julia Schloss, Town Manager Dana Reed, Paul Paradis, Secretary Robert Garland, Robert Jordan, Jr., Jefferson Dobbs*

# **BAR HARBOR TOWN COUNCIL**

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## **Vision Statement**

The Bar Harbor Town Council is resolute in its commitment to preserving a viable year-round community through fiscal responsibility and citizen involvement, thus ensuring ample access to quality goods, services, housing and education and affording our socio-economically diverse residents an outstanding quality of life.

## **GOALS**

*~ For Completion by the End of FY12 ~*

Goal #1. To guarantee our community a sound road map for its future, Bar Harbor has a Comprehensive Plan, including an Implementation Plan, that has been updated through a process that involved the community. Bar Harbor also has an updated land use ordinance, which is navigable, reflects community goals, and is used to guide economic growth and improve the multiple village environments. In addition, Bar Harbor has made substantial progress on implementation of the Acadia Byway, Downtown and Waterfront Master Plans, including new work on public access to the water.

Strategy A. Acadia Byway – Clear vistas along The Bluffs.

Strategy B. Downtown Master Plan –

1. Resume meetings of Task Force this winter.
2. Economic Development District – Integrate planning for EDD with Downtown Master Plan and fund if possible
3. Comfort Stations – Fund if possible

Strategy C. Waterfront Master Plan – Improve Access to Waterfront

1. Resolve boundary questions regarding Town Landing Road, Bridge Street and The Bar.
2. Improve launching facilities at Hadley Point by adding floats.
3. Amend the Harbor Ordinance to prohibit dragging within the mooring field at Hadley Point.

Goal #2. To enhance its primary commercial district, Bar Harbor's downtown has an Economic Development District (EDD) with the ability to levy special assessments. The EDD has helped support a Development Director and funded improvements such as a uniform streetscape and pedestrian friendly areas and encourages an interesting array of retail shops and restaurants, which appeal to and serve visitors and residents alike. Bar Harbor has contributed to and is implementing a transportation plan which addresses the waterfront, a park and shuttle system, and a pedestrian friendly down-town.

Strategy A. Economic Development District – Work with area non-profit institutions and business groups, such as the Chamber of Commerce, to:

1. Ensure citizen and business community involvement in, and support of, the concept of an EDD.
2. Suggest improvements and/or services, such as a Downtown shuttle mentioned below, that could be funded through an EDD.
3. Identify the geographical boundaries of an EDD.

Strategy B. Transportation Plan:

1. Participate in the county transportation planning effort

2. Work with area non-profit institutions and business groups, such as the Chamber of Commerce, to develop a Downtown Shuttle with off-site parking and to ensure continued citizen, institutional, and business community support of Island Explorer funding.
3. Enhance Town waterfront uses by providing more recreational uses, including dinghy floats.
4. Review and identify elements of the Cruise Ship Study which re-quire Town action.
5. Provide funding for the Transportation Plan.

Goal #3. To provide the services the people will require, Bar Harbor has adopted and begun implementation of a plan for managing and acquiring land for future uses. These uses may include recreation, waterfront access, and town services.

Strategy A. Increase the CIP Land Acquisition account.

Strategy B. Clarify our options regarding Acadia National Park's deletion parcel in Town Hill.

Strategy C. Following adoption of the Comp Plan, review all Town owned-parcels to assess the strategic value of each and determine which can meet Town service delivery needs in the future.

Strategy D. Assure that the Town's submerged lands rights are protected at Harborview Park.

Goal #4. To demonstrate efficient use of public funds, Bar Harbor has been able to achieve these goals by using a combination of property taxes and alternate sources of funding.

Strategy A. Continue to explore a Local Option Tax.

Strategy B. Inventory existing Town projects which would be grant fundable.



Strategy C. Explore special assessment districts, similar to Lewiston's 'drainage district', so that special services are funded by the users, rather than by general taxation.

Strategy D. Look at ways to reduce expenses without reducing services.

Goal #5. To promote good governance, the citizens have reviewed all Town boards and commissions; determined the right shape for those committees; generated a pool of qualified, representative volunteers; and evaluated community interest in looking at a different form of government.

Strategy A. Develop a "Committee Handbook", including:

1. A Code of Conduct
2. A requirement that meetings be conducted in a legal and proper manner
3. A description of area of responsibility of each appointed board or committee and a requirement that boards do not stray from it.
4. A mechanism for improving communication between Council and appointed committees

Strategy B. Conduct an Ethics Workshop for all board and committee members

Strategy C. Involve the public in the Form of Government Review, possibly by using the League of Women Voters.

Goal #6. To ensure effective management, Bar Harbor has developed the necessary capacities to:

Strategy A. Reestablish adequate fund balance.

- Identify and plan for the funding of infrastructure needs;
- Complete budgeted projects in a timely and cost-effective manner;

Strategy B. Assure that project planning and funding is realistic.

- Reduce its legal exposure, manage, and provide for its staff by maintaining well-founded human resource management practices;

Strategy C. Consider use of alternate strategies, such as contract services, re-gional cooperation and MMA recommendations to identify expo-sure points, review each, assess risk, prioritize need and allocate resources.

- Utilize information technology to enhance both internal and external communica-tions and improve operational efficiencies; and,

Strategy D. Improve remote access so Town employees can easily access the Town Office servers from their home computers.

Strategy E. Explore the use of an audio conferencing service which would allow presentation sharing.

- Implement and support the Vision Statement's direction and its subsequent goals.

*As Adopted by Council December 19, 2006*

## **TOWN MANAGER**

The year 2006 was a year of superlatives, with big progress on big projects, though we did hit a few rock in the roadway to success.

The big construction project of the year was the total reconstruction of lower LedgeLawn Avenue, from Waldron Road to Cromwell Harbor Road. Public Works Director Chip Reeves did an excellent job, under difficult working conditions, while safeguarding your tax dollars by rebuilding all infrastructure at the same time: everything from storm drains to sidewalks. Not one to rest on his laurels, Phase Two is now underway on upper LedgeLawn.

While not as muddy a venture, Planning Director Anne Krieg carried off another truly Herculean task, negotiating and writing the Land Use Ordinance amendments which were to end the building permit moratorium when voters backed her proposed solutions at the annual Town Meeting. Simultaneously, she facilitated the compromise which would end the decades-long stalemate over weekly vacation rentals. She also worked tirelessly with citizens, the Planning Board and Town Council to draft the proposed goals, policies and strategies of the Comprehensive Plan for voter consideration in 2007.

The Finance Department was no less challenged through the course of the year, as Director Stan Harmon completely redesigned our chart of accounts to comply with the new GASB34 accounting standards, at the same time as he installed our new computer software. Working with each department, Stan also finished other GASB34 required projects, such as our first-ever inventory of fixed assets, including all Town roads, sidewalks, sewers, drains, watermains and all other infrastructure and equipment. At the same time, he supervised our first town-wide property tax revaluation in sixteen years. While a reval never goes completely smoothly, I will say that Stan and Assessor Steven Weed worked very hard to make sure that property taxes were apportioned fairly and that hundreds, if not thousands, of calls and letters were answered. Revals always cause a certain amount of anxiety, but Steve and Stan's hard work helped to keep taxpayer concerns to a minimum.

Last fall the Town Council sought and received authority through a Charter change to implement a Code of Ethics for all elected Town officials. Over the coming months, they will implement a training program to assure

that all elected and appointed boards and committees follow appropriate standards of ethical behavior.

We reinforced our emergency preparedness in 2006, with all seventy-five Town employees studying and passing one or more courses in the National Incident Management System as required to maintain our eligibility for Federal disaster and anti-terrorism grants. Fire Chief David Rand and Firefighter/EMT Matt Bartlett completed a full update of the Town Emergency Operations Plan, and, assisted by Paramedic/Local Health Officer John Lennon, wrote our first Pandemic Preparedness Plan. Work continues on the latter, as we work with MDI Hospital, other MDI towns, State agencies and private organizations to prepare for what could be a catastrophic health emergency if not handled properly.

I am also pleased to report that our Code Enforcement Officer, Angela Chamberlain, actively enforced the many statutes and ordinances Bar Harbor voters have approved over the years. As a result the Town Council endorsed three consent agreements, with appropriate fines and/or penalties, to make sure the ordinances that voters have approved are followed by everyone. In addition, we required the cleanup of two local junkyards, which resulted in the removal of nearly 900 tons of debris from Bar Harbor's landscape and will soon force the removal even more.

As this year comes to a close, I would like to express my gratitude for our many volunteers, Councilors, citizens and employees who have given unselfishly of their time and talents for the benefit of their fellow residents. Thanks are especially in order for the residents of lower Ledgelawn, for their patience and support during the many trying months of the road reconstruction; for the voters, who expressed their confidence in their local government by rejecting TABOR; for the property owners, who acknowledged the reasonableness of their higher assessments; and lastly, for the Town Councilors and townspeople, who have honored me by allowing me to serve them for the last twenty years.

Respectfully submitted,  
Dana  
Dana J. Reed  
Town Manager



## MUNICIPAL BUILDING PERSONNEL

*Left to right, top to bottom row: Technology Systems Administrator Steve Cornell, Assessor Steven Weed, Town Clerk Patricia Gray, Tax Collector Sarah Gilbert, Code Enforcement Officer Angela Chamberlain, Head Cashier Jenn Berry, Town Manager Dana Reed, Planning Director Anne Krieg, Finance Director Stanley Harmon, Building Maintenance Manager Thomas Clarke, Wastewater Clerk Joanne Higgins, Staff Planner Erik Piechowicz, Accounts Payable Clerk Susan Blaisdell, Planning Office Assistant Linda Eddings, Deputy Clerk Jennifer McWain, MV/IFW Agent Susan Clark*

## **TOWN CLERK**

In calendar year 2006, the Town Clerk's department went live with the State of Maine's hunting and fishing license program called MOSES. After a full year of sales and entering in licensee's data, it should expedite the issuance of future licenses.

The State of Maine is also working in compliance with HAVA (Help America Vote Act) and a portion of the Act mandates the State implement a Central Voter Registration program. The Town of Bar Harbor CVR went live after the November election. It should prove to be beneficial. In addition, the State met the mandate to facilitate accessing voting to everyone with a touch phone key pad and fax machine. The phone provides a menu and the voter is furnished with a printed ballot of their choices to proof before depositing it in the ballot box.

The voters of Bar Harbor passed the Charter amendment in November to move the annual town meeting from the first Monday and Tuesday of May to the first and second Tuesdays of June. The open town meeting, voting on the elementary school and municipal budgets, will be held on the first Tuesday of June. The second Tuesday of June is the secret ballot vote for the town's elected officials and any referendum articles. The purpose of moving the annual town meeting to the second Tuesday of June was to save on election expenses by combining the annual town meeting biannually with the State's primary. The budget portion of the town meeting will be held on the first Tuesday of June, prior to the election of new officers, the elected officials proposing the next fiscal year budget would still be in office for questions.

I would like to thank the Town Council and the residents of Bar Harbor for the opportunity to serve them, and a special thank you to the department heads and their staff.

Patricia A. Gray  
Town Clerk

## Town Clerk - Statistical Report - Calendar Year

<b>Dog Licenses Issued</b>	<b>2005</b>	<b>2006</b>
Kennel	1	1
Male/Female	46	50
Neutered/Spayed	454	441
<b>Totals</b>	<b>501</b>	<b>492</b>

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<b>Clam Licenses</b>	<b>2005</b>	<b>2006</b>
Resident Commercial	4	4
Resident Recreational	36	35
Over 65 Free/Under 16	1	6
Non-Resident Commercial	0	0
Non-Resident Recreational	49	60
<b>Totals</b>	<b>90</b>	<b>105</b>

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<b>Hunt &amp; Fish Licenses</b>	<b>2005</b>	<b>2006</b>
Resident	450	397
<b>Totals</b>	<b>450</b>	<b>397</b>

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<b>Record of Births</b>	<b>2005</b>	<b>2006</b>
Bar Harbor Residents	46	51
Non-Residents	49	41
<b>Totals</b>	<b>95</b>	<b>92</b>

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<b>Record of Marriages</b>	<b>2005</b>	<b>2006</b>
Bar Harbor Residents	28	37
Non-Residents	106	96
<b>Totals</b>	<b>134</b>	<b>133</b>

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<b>Record of Deaths</b>	<b>2005</b>	<b>2006</b>
Bar Harbor Residents	55	52
Non-Residents	38	37
<b>Totals</b>	<b>93</b>	<b>89</b>

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## FINANCE DEPARTMENT

### (Including Assessing & Technology)

#### Personnel

The finance office recently had a change in our line up of personnel. **Margaret Porter** took another position but we soon hired a very competent replacement, **Jenn Berry**, as our new head cashier. **Sarah Gilbert** was officially appointed as *Tax Collector* in July of 2006. Her other responsibilities include supervising payroll, benefits, other human resource tasks, heading up the accounting effort and more currently, ensuring that personnel are trained on our new financial software. **Joanne Higgins**, as bookkeeper, maintains her focus on the payroll processing functions, wastewater billings, collections and payables. Our other three staff collect taxes, process vehicle and boat excise registrations, general permits and other receipts at the counter. In addition, **Su Clark** processes the activity for the ambulance service and is the municipal agent for the Department of Motor Vehicles. **Jenn Berry** is now learning her responsibilities in the filing and discharging of all tax and sewer liens, tracking all the cash deposits and investment income received by the Town as well as reconciling various accounts. **Sue Blaisdell** files and records all workers compensation claims, prepares 1099 and OSHA reporting, and is responsible for processing all the bills with their related purchased orders for the *General* and *Water* Funds. This year the staff made great strides to train and implement our new replacement software (*Munis*) for Taxes, Payroll and Miscellaneous Cash and have done well with this change. We hope that you are pleased with how we are able to serve you at the counter and over the phone.

*Assessor* **Steve Weed** reports administratively to the Finance Director and brings over 13 years of assessing experience to the position. In 2006, the first full contracted property revaluation in approximately 15 years was completed by *Vision Appraisal*. Steve led the oversight effort and as the year ended, he was still reviewing abatement requests for those taxpayers who felt there were errors in their valuations—over 300 requests were processed with about one-half granted some level of abatement to their tax bill. He worked closely with the *Wastewater* crew in applying practical uses of the Town's G.I.S. system and has also responded to the *Planning* department needs to expand the use of the Town's mapping capabilities in productive new ways. This past year Steve aided the taxpayers and committees of the Town by pushing more tax related information out to the public via the Town's website.



**Steve Cornell**, the Town's *Technology Systems Administrator*, continues with his oversight of the Town's computers, backups, security, file sharing, internet, e-mail, system use policies, video security systems, support of the new hardware and operating system of finance's *Munis* operating system, the WAN network, technology purchases, free wireless access in the downtown parks, enhancing the website and the channel 7 bulletin board as well as ensuring that the live television broadcast system of Town government meetings continues with dependable quality. The nature of job is that he is on call many times 24/7 to keep the key networks and equipment running—46 devices, 18 networked printers and 12 central servers. He is also the Town's representative to the *Cable Consortium*; the group of town's which negotiated the last cable television franchise agreement and which continues to oversee common issues.

## **Municipal Building**

**Tom Clarke** is our *Building Maintenance Manager* and he stays on top of the many issues to keep the equipment and building running safely and efficiently, especially with the many vendors, multiple tenants, unexpected meetings, Christmas fairs, etc. and coordination of storage of Town records. With the change of available space for municipal staff, there is a professional design currently underway to reconfigure most of the Town office occupied spaces. Final design plans for *phase I* were nearly completed at year end. We hope to improve the ventilation, cooling, public access spaces, archival storage and workflow efficiencies.

## **Financial Outlook**

Recently, during the annual review of the June 2006 fiscal year audit before the Council, the Town's auditor verified that the Town was in good fiscal health and continues with sound financial practices. The Town maintains a balance of 10% of our audited revenues as a "designated" working capital cash reserve in the Town's Fund Balance and it is reflected by the fact that the Town has not had to borrow in anticipation of collecting taxes for over 17 years. The Town received an unqualified favorable opinion to highlight the fact that the Town has successfully migrated to the new GASB #34 accounting standards by fully inventorying all fixed assets in its General Fund and by revamping the accounting system to better comply with GASB #34. The Town's *Standard & Poor's* bond rating is **AA-** and is listed **A1** by *Moody's*.

## Water and Wastewater Departments

As the taxpayers are well aware, both the *Water* and *Wastewater* Funds are “enterprise” funds; meaning that they are 100% self-supported by the users and not by taxpayer’s money. The Wastewater fund remains fiscally strong but due to falling volume and rising operational costs, overall rates were increased by 6.7% on July 1st 2006. At year end the staff was working ambitiously to combine both sewer and water billings (and payments) starting in 2007. Total annual revenues billed to run the Wastewater Division are approximately \$1.7 million.

*Water Division* rates were scheduled to increase by 17% (on average) on January 1, 2007; three years after the last authorized increase. This comes after the Town Council’s fall 2000 purchase commitment to cap total residential rate increases to 23% over 5 years expired and the Council’s budget process recognized the need to fund critical capital improvements. Water billing and collections are handled at the *Water Division’s* office on Main Street by Office Manager **Nancy Warner** but other financial transactions, accounting, payables, PUC reporting, etc., are taken care of by the staff in the finance office on Cottage Street. Total annual revenues generated are approximately \$1.1 million.

## Property Taxes Receivable

78% of the Town’s revenues to operate all of its commitments (schools, county, capital investment, day to day operations) are raised from property taxation. Due to the tax revaluation project and the conversion to new *Munis* tax software, the tax commitment occurred later (September 1st) and raised \$11.6 million in taxes, so staying on top of this and accounting for the collection activity is crucial. The 2006 year’s taxes outstanding at December 31st are very comparative with the year before. At June 30th of this past year, the Town tax collection rate reached over 97% on 2005 taxes, with the remainder of the unpaid properties (96) being placed on a tax lien—all normal levels of activity.

<b>Tax Year</b>	<b>Property Tax Outstanding Balance</b>	<b>Dec. ‘06 %</b>	<b>Dec. ‘05 Balance</b>	<b>Dec. ‘05 %</b>
2003	\$ 2,394	.1%	\$ 3,663	.1%
2004	\$ 5,077	.1%	\$ 85,506	.8%
2005	\$ 225,098	2.1%	\$4,253,719	41.2%
2006	\$4,750,834	41.5%		

## Vehicle Registrations

After real estate taxes, vehicle excise taxes are the next largest revenue generator for the Town (over \$870,000 in the last fiscal year). Combined Motor and Recreational Vehicle unit registrations in 2006 showed a 5% decline, quite a change from the 2% increase experienced during the calendar year of 2005.

<b>Calendar Year</b>	<b>2006</b>	<b>2005</b>	<b>2004</b>
Motor Vehicle Registrations:	5249	5458	5359
Recreational Vehicle Registrations: (ATV's, boats & snowmobiles)	587	646	621

## A Snapshot of the Town's Capital Assets

We thought that you might like to know the total original cost of all the Town's capital assets, as compiled for the first time due to the new requirements of the GASB#34 accounting rules. Note that these are "original" costs, not current market value, or replacement costs:

### Town Capital Assets: 6/30/2006

*(original cost)*

<i>(in thousands)</i>	General Fund (000's)	Wastewater (000's)	Water (000's)	Totals (000's)
Land	\$ 1,889	\$ 24	\$ 140	\$ 2,053
Buildings-Town	\$ 4,417	\$ 10,650	\$ 150	\$ 15,217
-School	\$ 2,494			\$ 2,494
Vehicles	\$ 2,572	\$ 228	\$ 163	\$ 2,963
Equipment	\$ 1,238	\$ 509	\$ 529	\$ 2,276
Infrastructure:				
Roads	\$ 9,427			\$ 9,427
Sidewalks	\$ 1,002			\$ 1,002
Basins/Drains	\$ 1,819			\$ 1,819
Mains		\$ 6,008	\$ 2,166	\$ 8,174
All other	\$ 3,186	\$ 83	\$ 1,725	\$ 4,994
				\$ -
Totals	\$ 28,044	\$ 17,502	\$ 4,873	\$ 50,419

Respectfully Submitted,  
Stanley W. Harmon,  
Finance Director, Treasurer

## ASSESSOR'S REPORT

**As of April 1, 2005**

### **Assessed Valuation of Taxable Real Estate:**

	2005	2006
Land	\$437,320,780	\$747,864,700
Buildings	\$391,588,580	\$609,888,200
Total	\$828,909,360	\$1,357,752,900

### **Assessed Value of Taxable Personal Property**

\$13,730,800	\$13,936,310
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### **Real and Personal Property TOTAL:**

	\$842,640,160	\$1,371,689,210
Property Tax Rate (Per thousand dollars of valuation)	\$12.60	\$8.50
Property Tax Levy:	\$10,617,266.02	\$11,659,359.43
State Valuation:	\$1,094,750,000	\$1,309,800,000
County Tax:	\$533,830	\$538,519
State Revenue Sharing:	\$256,525	\$286,532

## **PROPERTY TAX RELIEF PROGRAMS:**

### **Homestead Exemptions**

In 1998, the legislature enacted a new homestead exemption for Maine residents. Most homeowners whose principal residence is in Maine are entitled to a \$13,000 reduction in valuation (adjusted by the community's ratio of valuation to actual market sales). To qualify, homeowners must fill out a simple form declaring property as their principal residence by April 1 in the tax year claimed. Once the application is filed, the exemption remains until the owner sells or changes their place of residence.

## **Veteran's Exemption**

Any person who was in active service in the Armed Forces of the United States, and who, if discharged, was discharged, retired or separated under other than dishonorable conditions may be eligible for partial exemption provided that the veteran:

1. is a legal resident of the Town; and
2. has notified in writing the Assessor of his/her claim for exemption and
3. has reached the age of 62 years by April 1<sup>st</sup>; or
4. is receiving a pension or compensation from the United States Government for disability, either service or non-service connected, as a veteran.

The unmarried widow or widower of a deceased veteran may also qualify if the above criteria are met.

## **Blind Exemption**

Residents who are determined to be legally blind are eligible for partial tax exemption on property owned and located in the town.

## **Business Personal Property Tax Reimbursement Program**

Provides business taxpayers with a reimbursement of the personal property tax paid on eligible business property placed in service within the state after April 1, 1995.

## **Tree Growth**

The Maine Tree Growth Tax Law provides for the valuation of land, which has been classified as commercially harvested forestland on the basis of productivity value, rather than on fair market value. The State determines the 100% valuation per acre for each forest type classified by County. Once classified, any change in use or withdrawal from classification results in a supplemental tax penalty. For more information and an application contact the Assessor's Office.

## **Farm and Open Space**

The Farm and Open Space Tax Law provides for the valuation of land which has been classified as farmland or open space land on its current use as farmland or open space, rather than its potential fair market value for use other than agricultural or open space.

**Farmland** – Land registered for long-term agricultural use. The Assessor establishes the 100% valuation per acre based on the current use value of farmland utilized for agricultural or horticultural purposes and not potential developmental or market value uses. Once classified, any change in use or withdrawal results in a supplemental tax penalty. For more information and an application contact the Assessor's Office.

**Open Space** – Registered land providing a defined public benefit through preservation or restrictions on use. The valuation for open space land is either the market value of open space land adjusted by the certified ratio or an alternative percentage-based method. The percentage-based method provides for reduction from market value relative to the restrictions placed on the property. The greater the restrictions on the property, the greater the reduction. Once classified, any change in use or withdrawal results in a supplemental tax penalty. For more information and an application contact the Assessor's Office.

Respectfully Submitted  
Steven Weed, CMA  
Assessor

## **PLANNING DEPARTMENT**

### **Planning Board**

The Planning Board welcomed three new members this year: Jennifer Booher, Kevin Cochary and Sarah Stanley. The size of the Planning Board was also reduced in the Town Code to five voting members.

The Planning Board was busy with their usual permitting schedules for commercial and residential projects. They continued their work on Land Use Ordinance amendments from the moratorium. They did an excellent job in garnering public comment in order to respond with Ordinance changes.

The Planning Board also led the final review, with the Town Council, on the drafts of the Goals, Policies and Strategies documents. This required a lot of time and effort on the Board members and the Department is grateful to them for their hard work!

Planning Board permitting included a poolhouse at the Bar Harbor Club, a new research facility at both the MDI Bio Lab and the Jackson Laboratory. Subdivision permitting was also increased after the moratorium was lifted, with 50 new lots/units approved. Two applicants commenced the process for the newly created Planned Unit Development, one in-town on Main Street and the other one near Northeast Creek.

The Planning Board also introduced neighborhood meetings to the subdivision review process. These meetings are designed to allow abutters to a proposed development to fully vet their concerns and comments early in the permitting process for consideration by the applicant. The Board hopes these meetings will help the efficiency and the inclusiveness of the process.

<b>Planning Board</b>	<b>2006</b>	<b>2005</b>	<b>≈Change≈</b>	
New Completeness Reviews	24	15	9	60.0%
Subdivision Site Visits	18	9	9	100.0%
Subdivision Sketch Plan Reviews	22	15	7	46.7%
Planning Board Approvals	23	15	8	53.3%
Subdivision Lots Approved	50	30	20	66.7%
Subdivision Amendments	5	4	1	25.0%
Workshop Sessions	3	3	1	50.0%
<b>Planning Board Meeting Hours</b>	<b>103.25</b>	<b>89.75</b>	<b>13.5</b>	<b>15.0%</b>
<i>Total Planning Board Activity</i>	<i>249.25</i>	<i>179.75</i>	<i>69.5</i>	<i>38.7%</i>

## Appeals Board

The Appeals Board welcomed new members Donald Bell and Roger Samuel to the Board and welcomed back Ellen Dohmen.

<b>Appeals Board:</b>	<b>2006</b>	<b>2005</b>	<b>≈Change≈</b>	
Administrative Appeals	3	7	-4	-57.1%
Variance Requests	1	2	-1	-50.0%
Relocation of Nonconformity	4	3	1	33.3%
Requests for Reconsiderations	1	2	-1	-50.0%
Other	2	2	0	0.0%
<b>Workshops</b>	<b>19</b>	<b>16.5</b>	<b>15.2</b>	<b>15.2%</b>
<i>Total Appeals Board Activity</i>	<i>30</i>	<i>32.5</i>	<i>-2.5</i>	<i>-7.7%</i>



## Design Review Board

The Design Review Board welcomed three new members: Diana de los Santos, Cherie Galyean and Abigail Goodyear.

The Board held a workshop for the business community and the residents on signage issues and aesthetic reviews. They also commenced a special project to re-write the sign ordinance.

<b>Design Review Board:</b>	<b>2006</b>	<b>2005</b>	<b>≈Change≈</b>	
Certificates of Appropriateness				
Approved	62	69	-7	-10.1%

## Other Committee work

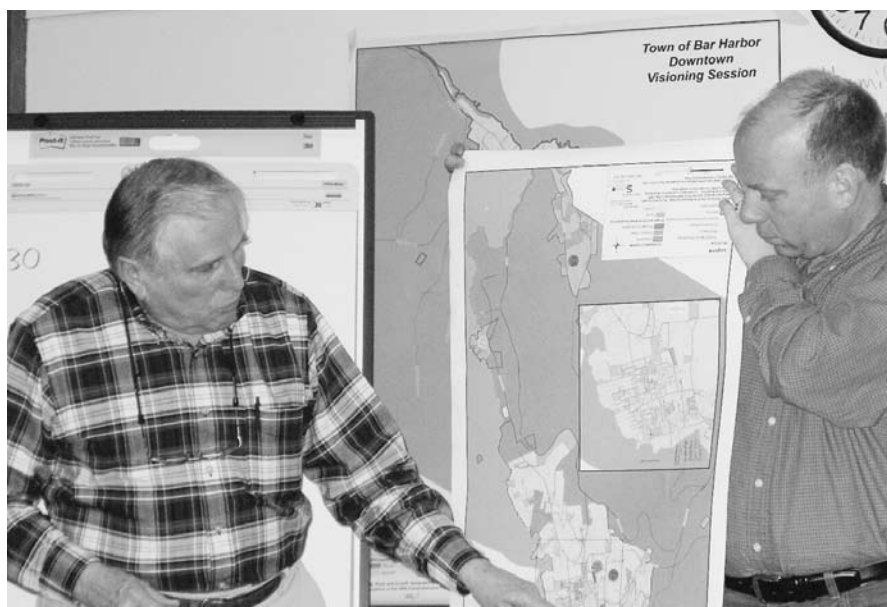
### Conservation Commission

The Conservation Commission welcomed new members Laureen Donnelly and Mary Ann Handel. They worked on the natural resources and open space sections of the comprehensive plan. The Commission also spear-headed a study/identification with the University of Maine at Orono of vernal pools in Bar Harbor. The Commission is also in need of another member; please see the Town Clerk if you are interested!

## COMPREHENSIVE PLAN

This has been a pivotal year in the making of the Comprehensive Plan. There were a multitude of meetings on different data chapters for the Plan. We also went out to neighborhoods to conduct visioning sessions to help the Planning Director and the consultants (a team of planning professionals led by Beth Della Valle) to prepare the Goals, Policies and Strategies document as well as the Land Use Plan. The first draft of this document was released in September and it outlines more specifically how the Town needs to achieve its goals over the next decade. There were many public hearing and ultimately the Town Council met with the Planning Board in a series of workshops to decide upon the language in the Goals, Policies and Strategies to direct, by vote, draft 5 of this document and a second draft of the Land Use Plan.

Comprehensive Plan materials are available on the Town's website in the Planning Department section. [www.barharbormaine.gov](http://www.barharbormaine.gov)



*Les Brewer and Paul Parady at the Downtown Visioning session*



*Residents at the Salisbury Cove Visioning session*

## Planning Department

The Planning Department had a busy year as well, along with the regulatory Boards' service. The Department also reviews many minor site plans and subdivisions and provides general customer service to the public, our customers. The Department coordinates the Development Review Team, which meets as necessary to review projects that are pending before the Planning Board.

	YTD			
<i>Benchmark</i>	<b>2006</b>	<b>2005</b>	<b>≈Change≈</b>	
<b>Application Conferences:</b>				
<b><u>Major &amp; Minor</u></b>	70	40	30	75.0%
<b><u>Minor Site Plan/Subdivision Review</u></b>				
Minor Site Plans Filed	10	7	3	42.9%
Minor Subdivisions Filed	5	9	-4	-44.4%
Development Review Team Meetings	7	10	-3	-30.0%
<b><u>Other</u></b>				
Checklist Reviews	49	40	9	22.5%
Minor Site Plan Approvals	8	5	3	60.0%
Minor Subdivisions Approvals	4	6	-2	-33.3%
Other Meetings Attended by the Planning Director	255	167	88	52.7%
<i>Total Administration Activity</i>	316	218	98	45.0%

The Comprehensive Plan was the primary focus for staff dedication of hours.

We also kept up in customer service training and computer training, as well as training to meet FEMA requirements.

With the departure of administrative staff person Christine Dougherty, the Planning Department was re-assembled to include a staff planner position. This is to be an entry level position with the Department to serve the needs of the regulatory boards and the Planning Director. After receiving over 60 resumes and conducting 30 interviews, Erik Piechowicz was chosen as the top candidate for this new role.

The Planning Department also has a new face for its location. We moved staff members into the space previously housing the County Court office. This space is connected with the offices for the Planning Director and the Code Enforcement as well as a private meeting space.

Please make 2007 the year to become even more acquainted with planning processes and projects! The success of this upcoming Comprehensive Plan is dependent upon your active involvement! The Department appreciates the many people in this Town that support these projects and actively participates!

Anne M. Krieg, AICP, Planning Director  
Erik Piechowicz, Staff Planner  
Linda Eddings, Office Assistant

***The Department again thanks the following residents for their great service to the Town:***

#### **Appeals Board**

Paul DeVore, Vice Chair Term exp. 2008 Term	Mr. Donald Bell, Associate Member exp. 2007
Ms. Ellen Dohmen, Chair Term exp. 2009	Mr. Brian Timko, Secretary Term exp. 2007
Mr. Roger Samuel Term exp. 2009	Mr. Michael Siklosi Term exp. 2008

#### **Conservation Commission**

Ms. Carla Haskell Term exp. 2008	Laureen Donnelly Term exp. 2009
Mary Ann Handel Term exp. 2009	Ms. Jill Weber, Vice-Chair Term exp. 2007
Vacancy Term exp. 2008	Mr. Greg Veilleux, Chair Term exp. 2007
Anne Wheeler, Secretary Term exp. 2008	

## **Design Review Board**

Ms. Diana de los Santos  
Term exp. 2008

Ms. Valerie Davis, Secretary  
Term exp. 2007

Ms. Cherie Galyean  
Term exp. 2009

Ms. Barbara Sassaman  
Term exp. 2008

Mr. Todd Hardy, Chair  
Term exp. 2008

Ms. Abigail Goodyear  
Term exp. 2009

Mr. Roc Caivano, Vice-Chair  
Term exp. 2007

## **Planning Board**

Kevin Cochary  
Term exp. 2007

Ms. Jennifer Booher, Vice-Chair  
Term exp. 2009

Ms. Sarah Stanley, Secretary  
Term exp. 2009

Mr. Michael Gurtler  
Term exp. 2008

Ms. Kay Stevens-Rosa, Chair  
Term exp. 2008



## **PLANNING DEPARTMENT**

*Left to right: Staff Planner Erik Piechowicz, Planning Director Anne Krieg, Planning Office Assistant Linda Eddings.*

## CODE ENFORCEMENT DIVISION

The Code Enforcement Division's primary mission is to provide the public with the best customer service by continually striving to be more effective and efficient and to insure that the public is informed of how Code Enforcement procedures relate to everyday life in regards to safety.

Notable projects permitted this year include the construction of the new cafeteria at the Jackson Laboratory known as the Commons, the renovation and expansion of the Parkside Restaurant, the construction of the Bar Harbor Club pool house and several internal renovations at the Jackson Laboratory

<b><u>Building Permits by Category</u></b>	<b><u>2006</u></b>	<b><u>Value</u></b>
New Dwellings	58	11,433,835
Commercial/Industrial Permits	151	8,752,959
Garages/Additions/Other Improve.	332	4,983,257
<b>Totals</b>	<b>541</b>	<b>25,170,051</b>
Less Value of Improve to Tax Exempt		5,128,931
Total Value of Improve to Taxable Prop.		20,041,120

<b><u>Building Permit Activity</u></b>	<b><u>2005</u></b>	<b><u>2006</u></b>
Total Value of Bldg. Permits	21,875,421	21,170,051
Value of Taxable Projects	19,350,058	20,041,120
Number of Building Permits	509	541
Number of New Dwellings	64	58
Number of Plumbing Permits	163	164
Number of Electrical Permits	171	162
Number of Site Inspection	567	640
Scheduled Conferences in Office	246	312
Messages taken by Office Asst.	592	707
Violation Letters Sent	76	88

## **Administration**

The Code Enforcement Officer attended a variety of training programs in 2006. It is the goal of this department to remain “up to date” on Federal, State, and Local codes as they relate to providing safety and code compliance.

In closing, the Code Enforcement Division would like to thank the citizens of the Town of Bar Harbor for periodically adjusting to the changes in code and helping to make our job easier to enforce the changes and to insure their compliance.

David W. Rand, Fire Chief

### **Code Enforcement Office Staff**

David Rand	Supervisor
Angela Chamberlain	Code Enforcement Officer
Linda Eddings	Office Assistant



### **CODE ENFORCEMENT DIVISION**

*Left to right: Code Enforcement Officer Angela Chamberlain and Fire Chief David Rand*

# **FIRE DEPARTMENT**

## **Mission Statement:**

The Bar Harbor Fire Department's Mission is to provide a range of programs and services, including fire prevention, fire suppression and emergency medical services designed to protect the lives and property of the citizens and guest of the Town of Bar Harbor from adverse affects of fire, medical emergencies and other man made or natural disasters.

The department reports a total of 360 fire calls for 2006. The calls are broken down as:

Structure fires \_ 5, building fire other then structure \_ 2, chimney fires \_ 3, vehicle fires 3- off road vehicle fire \_ 1, grass fires \_ 1, trash fires \_ 2, motor vehicle accidents 33, assist ems \_ 15, hazardous materials incidents \_ 7, gas and combustible liquids spill \_ 7, propane gas incidents \_ 4, carbon monoxide \_ 1, water rescue \_ 1, electrical related incidents \_ 22, unauthorized burning \_ 4, smoke and odor related calls \_ 16, sprinkler and water incidents \_ 12, assist police -1 , public service \_ 1, false alarms 26, fire alarm system malfunction \_ 31, smoke detector activation no fire \_ 127, stand by \_ 25, elevator rescue \_ 5, mutual aid \_ 5.

This year we saw the retirement of Captain Paul Hamblen. Paul started his employment with the Town of Bar Harbor in 1978 and was a loyal dedicated firefighter throughout his career.

Paramedic/firefighter Jon Zumwalt and Call Firefighter Jon Mitchell attended the Hancock County Fire Academy sponsored by the Hancock County Firefighters Association. The purpose of the course is to teach basic fire knowledge through classroom and hands on training. The training is conducted to the standards set by the National Fire Protection Association.

The department remained busy throughout the year participating in public relations activities. Some of the events we took part in were MDI High School career day, YMCA kid's safety event, youth group tours of the station, fire prevention week activities with the schools.

In closing, I would like to take this opportunity to express my sincere thanks to the following individuals and agencies, the Town Manager, the Honorable Town Council, Department Heads and members of



their respective departments, all members of the various town boards, Fire Department members and their families for there continued dedication to the department and the citizens of Bar Harbor.

David W. Rand  
Fire Chief

### **Bar Harbor Fire Department Staff**

#### **Fulltime Staff**

Chief David W. Rand	Deputy Chief John Cunningham
Assistant Chief Lyman Kane	Captain Matthew Bartlett
Eric St. Peter	Jai Higgins
John Lennon	Henry Brown
Jon Zumwalt	Dana Hunnewell

#### **Call Staff**

Deputy Chief Ted Gray	Captain Terry Kelly
Captain Reg Gilley	Captain Dan Daigle
Lieutenant George Clemens	Lieutenant Matt Horton
Doug Dubios	Jim Daigle
Sheldon Goldthwait	Tim Porter
Steve Walls	Richard Trennam
Toddy Hardy	Roc Caviano
John Levesque	Anthony St. Denis
Rob Gaynor	Steve Corson
Tim Nickels	Jon Mitchell
Andrew Kropff	



*Photo courtesy of Mount Desert Islander*

# **BAR HARBOR AMBULANCE SERVICE**

## **Mission Statement:**

The Town of Bar Harbor Fire Department Ambulance Service's primary mission is to provide a model system of emergency medical services (EMS). To provide the highest quality care in the pre-hospital setting subscribing to a collaborative effort for the effective delivery of EMS through facilities, equipment, and resources under the guidance of Maine EMS.

## **Accomplishments for 2006:**

The Ambulance Service responded to 1125 runs for the year. Types of runs were: local emergencies 658, local routine transports 316, out of town emergency inter-facility transfers 32, out of town routine inter-facility transfers 119. LifeFlight responded to Bar Harbor 149 times.

The ambulance service stockpiled personal protection equipment in response to the Avian Flu Pandemic planning. Staff participated in planning sessions and seminars relating to the Pandemic.

Personnel attended the Maritime Security for Military, First Responders and Law Enforcement Personnel at Maine Maritime Academy. This was the premier of a nationwide program which introduces emergency personnel to enhancements to security in the maritime arena and the unique circumstances and operational conditions that prevail.

The ambulance service participated in regular in-house and outside sponsored medical and rescue training to maintain individual State licensure requirements and to remain proficient with skills and rescue techniques.

The ambulance service continued its public relations program with demonstrations and educational presentations at local schools and housing facilities.

Nine full time personnel provide ambulance staffing: four EMT-Basics, two EMT-Intermediates, three Paramedics, and several part time personnel.

Through continuing education, quality assurance, peer discussions and review, the Ambulance Service is always striving to provide quality, efficient, and professional emergency medical services to the residents and visitors of Bar Harbor.

David Rand  
Fire Chief



## **POLICE DEPARTMENT**

To the Town Manager, the Honorable Town Council and the citizens of the Town of Bar Harbor, I hereby submit the 2006 Annual Report for the Police Department.

The Bar Harbor Police Department's primary mission is, and will continue to be, to protect and serve our community to the greatest extent possible, to protect life and property, and to prevent crime by vigorously delivering the best possible services.

During 2006, the Police and Dispatch Departments answered approximately 7,106 calls for service and/or complaints in the town. Below, I have presented the 2006 statistical data, compared to the data of 2005. The department implemented an entirely new Record Management System in 2005; therefore I am only capable of completing a two year comparison. In the future I anticipate comparing the current year's data, with that of the prior two years.

<b><u>Call For Service Type</u></b>	<b><u>Total 2006</u></b>	<b><u>2005</u></b>
911 Call Transfer	234	205
Alarm (Bank)	58	40
Alarm (Fire)	168	109
Alarm (Police)	213	218
Alarm (Sewer)	64	86
Ambulance Call	593	531
Animal Complaint (Dog)	192	194
Animal Complaint (Other)	122	98
Assist Fire	125	123
Assist Law Enforcement	194	176
Assist Motorist	59	52
Assist Other	144	195
Assist Rescue	132	127
Civil / Non-Criminal Matter	223	135
Criminal Complaint (Miscellaneous)	396	551
Cruiser Accident	2	2
Disturbance / Noise Complaint	229	231

Domestic Assault	26	15
Found	256	161
Intoxicated Person(s)	59	51
Liquor Laws	32	12
Lost	308	185
Mentally Ill Person	15	10
Motor Vehicle Accident	405	371
Paperwork Served	57	43
Parking Complaint	104	124
Persons Fighting	18	40
Subject Stop	34	45
Subpoena	37	34
Suspicious Activity	166	87
Suspicious Person	76	72
Suspicious Vehicle	21	64
Theft	138	118
Traffic Control	12	15
Traffic Violation Reported	119	31
Unattended Death	1	1
Unsecured Building	27	24
Vandalism	54	45
Vehicle Pursuit	0	1
Vehicle Stop	1794	1477
Violation of Protection Order	6	4
Warrant	21	14
Weapon Permit	24	9
Well-Being Check	82	50
<b>Total for Calls For Service</b>	<b>7041</b>	<b>6183</b>

<b>Arrest &amp; Summons</b>	<b>Total 2006</b>	<b>2005</b>
Aggravated Assault	3	1
Arson	1	N/A
Assault	10	19
Assault (Domestic)	12	12
Burglary	4	2
Criminal Mischief	9	2
Criminal Trespass	6	4
Disorderly Conduct	7	17
Driving To Endanger	2	1
Forgery	1	2
Fugitive From Justice	2	1
Furnishing a Place for Minors to Consume Alcohol	2	3
Gross Sexual Assault	1	2
Harassment	1	1
Negotiating a Worthless Instrument	2	2
Obstructing Government Administration	2	1
Operating After Suspension	22	19
Operating Under The Influence	77	91
Operating Without a License	3	5
Possession of a Useable Amount of Marijuana	6	10
Possession of Alcohol by a Minor	26	4
Possession of Suspended License	2	1
Receiving Stolen Property	2	1
Refusing to Sign Summons	3	1
Sale and Use of Drug Paraphernalia	2	1
Speeding	105	72
Speeding (Criminal)	2	2
Theft by Deception (Class E)	2	2
Theft by Unauthorized Taking or Transfer (Class C)	3	3
Theft by Unauthorized Taking or Transfer (Class E)	8	11
Violation of Conditional Release	41	22
Violation of Probation	1	3
Violation of Protection Order	2	3
Protective Custody	1	1
Warrants	31	40
Miscellaneous Criminal Charges	7	15
<b>Arrest &amp; Summons Total</b>	<b>411</b>	<b>376</b>

## **Accomplishments for 2006:**

The Department graduated two officers from the Maine Criminal Justice Academy's eighteen week Basic Law Enforcement Training Program (BLETP). Officer Timothy Frost graduated May 26th from the 10th BLETP and Officer Soren Sundberg completed the 11th BLETP on December 15th. Both Officers are now certified through the State of Maine as full-time law enforcement officers. They have received extensive training in officer safety, criminal investigation, firearms, emergency vehicle operation and standardized field sobriety testing.

Officer Thomas Tardiff was promoted from a Part-Time Seasonal Officer to Full-Time Patrol Officer this year. Officer Tardiff, who was promoted in October, will be attending the Maine Criminal Justice Academy for eighteen weeks in January.

Shaun Farrar was promoted to the rank of Sergeant and has returned to the Department from the Maine Drug Enforcement Agency (MDEA). Sgt. Farrar was assigned to the MDEA for almost three years and was recognized for his dedicated service to the Agency during a ceremony in December. Shaun is still a sworn Resident Agent with MDEA, and he will continue to participate in ongoing investigations.

The Department hired and trained five Seasonal Officers that worked from the middle of May through September.

Jeffrey Chamberlain was hired as a full-time dispatcher. He does have prior experience dispatching for the Police and Fire Departments and only required minimal "On The Job" training, when he accepted the position in August.

Sergeant David Kerns attended the New England Law Enforcement Executive Development Seminar for five days in Mashantucket, Connecticut. The training, hosted by the Federal Bureau of Investigations, was designed for officers of smaller agencies in the New England area. The seminar provided officers with instruction and facilitation in the areas of leadership, strategic planning, legal issues, labor relations, media relations, social issues, and police programs.

The Bar Harbor Police Department was selected to participate in a pilot program, designed by the State of Maine, which allowed local law

enforcement to enforce Title 28A Administrative Liquor Law violations. After the State of Maine disbanded the Bureau of Liquor Enforcement there were not enough liquor inspectors to cover the entire State, bar owners found a loophole to refuse local law enforcement from entering their establishments to check for these administrative liquor law violations. The Department trained the full-time officers in the procedures of the pilot program and found that this was a useful tool for our officers during the summer. The ability to enter licensed establishments in town and handle the complaints of underage drinking and over serving of patrons has proved to be successful. Several establishments were found to be in violation and were issued administrative summonses for the State of Maine by our Department. The State of Maine has determined this program to be effective and will implement it statewide in 2007.

Sergeant Kerns and Officer Bland, volunteered to be State of Maine Law Enforcement Firearms Instructors for the new national law, H.R.218: The Law Enforcement Officers Safety Act of 2004. This new law allows all law enforcement officers, current and retired, to carry concealed firearms nationwide. Retired law enforcement officers must qualify with the pistol they will be carrying, using a course of fire defined by the State of Maine. Retired officers in the Hancock County area can contact Sergeant Kerns or Officer Bland and they will qualify these retired officers on the course set forth by the State. Our officers are the only officers in Hancock County that have volunteered their services to date.

Officers participated in several speaking engagements throughout the community this year; MDI High School's annual job fair, a children's safety awareness event in Town Hill, and the Business of Reading Festival at Conners Emerson School, were a few of the events. Officers also spoke with employees at two banks about alarm responses and security practices at their institutions.

An analysis of the existing radio communications network, in 2005, recommended relocating the Town's main repeater to a lower elevation and the addition of two satellite receivers creating voter repeater system. This voter system would result in a communication network with more coverage and less interference, throughout the Town of Bar Harbor. Upgrades to the Town's radio systems began in 2006. Accomplishments to this point include a repeater for the Public Works Department radio system, which has increased the range of their radios and eliminated the majority of locations without signal. The Police Department has also relocated



their main repeater from the top of Cadillac Mountain to Iresons Hill. In the future, the Iresons Hill site will only be one of three repeater sites, receiving and transmitting radio signals, for the Town. In 2007, the remaining satellite receivers will be installed, completing the Town's radio system upgrade.

All officers have continued to receive in-service training in order to keep up with the mandatory requirements of the Maine Criminal Justice Academy. These mandatory trainings include Firearms, CPR, Use of Force, and New Law Updates. The Department held two days of Interactive Use of Force Scenario based training, for all officers. These interactive scenarios help officers practice moving up and down the use of force continuum with actors in a controlled training environment.

I thank each employee of the department for his/her dedication to his/her profession and the unselfish manner in which he/she serves the community.

I would also like to thank the citizens of Bar Harbor, the Town Council, the Town Manager, the Fire Department, the Public Works Department, the Town Office Staff and all the other support organizations, within this community, for your continued cooperation and support.

Nathan Young  
Chief of Police



*Left to right, back to front row: Chief Nathan Young, Sgt. David Kerns, Sgt. Shaun Farrar, Officer Soren Sundberg, Officer Timothy Bland, Officer Timothy Frost, Lt. James Pinkham, Officer Eric McLaughlin. Absent: Officer Thomas Tardiff, who was attending the Police Academy.*

## **Bar Harbor Police Department**

### **Full Time Employees**

Chief Nathan Young  
Lieutenant James Pinkham  
Sergeant David Kerns  
Sergeant Shaun Farrar  
Officer Timothy Bland  
Officer Eric McLaughlin  
Officer Timothy Frost  
Officer Soren Sundberg  
Officer Thomas Tardiff  
Dispatcher Sharon Worcester  
Dispatcher Jeffrey Chamberlain  
Dispatcher Adam Vanwhy  
Dispatcher Shasta Philpot

### **Part Time Employees**

Nicholas Hardwick  
Nicholas Hardwick Jr.  
Douglas Brundrett  
Jacob Day  
Travis Frost  
Christopher Wharff  
Timothy Nickels  
Wyman Tapley  
William Townsend  
Lori Bartlett  
Mindy Morgan  
Susan Murphy

# **HARBOR DEPARTMENT**

## **Mission Statement**

*The Harbor Department will continue to manage Bar Harbor's coastal waters and facilities by providing a safe, efficient, customer oriented environment for all user groups and constantly look for ways to improve service to the public.*

*The Department will respond to calls for assistance within our capabilities and assist the Bar Harbor Police and Fire Departments. We will also work in cooperation with Federal and State agencies including the U.S. Coast Guard, National Park Service, Department of Homeland Security and the Maine Department of Marine Resources (DMR).*

## **Harbor Master Report**

May through early November 2006 was a much more typical summer and cruise ship season than 2005. The Harbor Department continued to be host to yachts, cruise ships and many local and out of town guests enjoying Bar Harbor and the surrounding area.

My staff included two assistants, Kelli Ryan and Jennifer Hodgkins. Kelli and Jennifer continued to do a great job serving the community and the many customers who arrived from different ports. I would like to recognize the efforts of both Kelli and Jennifer.

The Harbor was host to a number of events in 2006: the Memorial Day Wreath Laying Ceremony in May, the Blessing of the Boats and Seaman's Memorial Day in June, the Fourth of July fireworks celebration and Scout Beach Cleanup Day in September.

Bar Harbor was the Port of Call for seventy three cruise ships in 2006. There were originally eight three ships scheduled, but a total of ten cancellations for various reasons mostly weather related resulted in the lower total of visits. The passenger count for the season came in just under 100,000 which is comparable to recent years tallies. The tempo was busy on the waterfront with tenders and buses and the last two ships dropped anchor on the first and second of November. The heightened state of readiness and security precautions during Cruise Ship visits continued

throughout the season. As of December 2006 there are eighty nine Cruise Ship reservations for 2007.

Bar Harbor continued to be a popular yacht destination in 2006 despite high fuel costs. Vessel traffic was steady and I expect revenues to be up from last years. We had a number of repeat visits by yachts believed to be owned by famous celebrities, still unconfirmed with no sightings reported. One interesting yacht was the “Floridian” owned by Wayne Huizenga who also owns the Miami Dolphins. The two hundred plus foot yacht with a helicopter on deck was too large to dock at our floats, so the Captain used cruise ship anchorage A for a number of days. Yacht traffic continued well into September at about the usual pace.

The Harbor Department responded to numerous calls for assistance both emergency and routine. The calls included disabled vessels in need of tow, overdue reports, groundings, injured persons and kayakers in distress. Bar Island continued to claim many tide challenged hikers who had to wade or wait to be picked up. As in 2005, I would like to thank local volunteers, Steve Burns and David Spear among others, who assisted the department when a number of calls for help were received again in 2006.

### **Harbor Committee Report**

The Harbor Committee held six regular meetings in 2006 and addressed a variety of issues. Some of the more important issues continued to include harbor development, cruise ship operations and fixed fishing gear conflicts. I would like to thank the members of the Harbor Committee for their commitment and effort over the past year. It was a pleasure working with all the members.

### **Harbor Committee Members**

Jon Carter, Chair	Juanita Young, Vice Chair	Ron Landis, Secretary
Dean Collier	Lawrence Nuesslein III	Phil Corson
Andrew Koblinsky		

## **Marine Resources Committee Report**

The Committee had a very productive year during which they held ten meetings. A great deal of time and effort was spent evaluating and reviewing many important issues and projects.

The committee completed the annual Shellfish Management Review with the DMR Biologist in February and discussed ways to improve shellfish conservation. The committee gained two members in 2006, former member Chris Petersen and Jennifer Litteral. The contributions to the Town's shellfish conservation effort by the Committee are greatly appreciated.

In 2006 the Harbor Department conducted one hundred nine shellfish patrols and checked numerous clam and worm harvesters for compliance with the Towns Shellfish Ordinance. The Conservation area from Hadley Point to Salisbury Cove remained closed throughout 2006.

I would like to thank the Committee for their hard work and dedication over the past year.

### **Marine Resources Committee Members**

Jane Disney, Chair	Norm Dodge	Chris Petersen
David Dunton	Ron Landis	Jennifer Litteral
Brad Haskell, Vice Chair, Secretary		

I would like to thank the Honorable Town Council, Town Manager, Department Heads and staffs for all their assistance and support. I look forward to being of service to Bar Harbor in the coming year.

Respectfully submitted,  
Charles A. Phippen  
Harbor Master

## **PUBLIC WORKS DEPARTMENT**

As the department's Director, my primary objective is to ensure that each division functions in accordance with our mission statement which is: *To operate, maintain and improve the Town's infrastructure, including our roads, sidewalks, parks, buildings, storm drain systems, wastewater system, water system, solid waste and recycling facilities as efficiently and professionally as possible, while treating taxpayers, ratepayers, visitors and employees in a helpful, friendly and courteous manner, and abiding by the American Public Works Association Code of Ethics.* In order to achieve our mission; the Department is separated into four divisions. The operational aspects of the Divisions are handled by the respective superintendents. The Water, Wastewater, Highway and Solid Waste Divisions handle the operational aspects of those specific areas. They are supervised by Jeff Van Trump, Bob Kane, Scott Wood and Ron Graves, respectively. The Highway Division not only handles the roads and sidewalks but also handles operations for Parks and Recreation as well as the Comfort Stations. Additionally the mechanics are performing maintenance work for the Police Department vehicles and perform inspections for the entire fleet of Town owned vehicles.

We have experienced higher than normal rainfalls which has affected most Divisions in 2006. Flow at the treatment plant is up due to the rains. In the Water Division we have witnessed higher disinfectant demands during long wet periods as well. Stormwater runoff has also led to more public service requests at the Highway Division.

The Highway, Water and Wastewater Divisions have also begun GIS mapping of the respective systems. Division staff continues the mapping project at differing paces as time allows.

### **Highway Division**

Greg Corrow resigned his position as Highway Superintendent. Scott Wood has returned to work for the Town to fill this position. Ron Baker retired at the end of 2005 and Gene Strout resigned his position in March of 2006. Travis Jones and Joe St. Pierre have been hired as their replacements.

As mentioned above rain events have increased the demand for the Highway Division's services. With the fall and early winter's mild

temperatures the crew has been able to address the backlog of ditching projects also.

## **Roads**

Ledgelawn Avenue – Full depth reconstruction and the replacement of selected storm drain utilities between the intersections of Cromwell Harbor Road to Waldron Road.

## **Paving**

Due to the significant increases in construction costs, the scope of our paving projects were scaled back to remain within budget. The work not completed will be done in FY 08 and delay other lower priority projects.

Livingston Road – the last 400 feet Barberry Lane

Old Norway Drive – Crooked Road south to the end

Bloomfield Road – Cadillac Ave to Highbrook Road

Highbrook Road – Cadillac Ave to Bloomfield Road

Degregoire Park – The Shore Road section

Ledgewood Road – Route 3 to Route 3

Bayview Drive – East End, Route 3 to Hadley Point

Loren Street – Route 3 to Dewey Avenue

Dewey Street – Loren Street to Crooked Road

## **Sidewalks**

The Town reconstructed and performed planning work with regards to the following sidewalks:

Ledgelawn Avenue- Both sides – Cromwell Harbor Road to Waldron Road.

Eden Street – East side – West Street to College of the Atlantic. MDOT has decided to administer this project with their staff rather than having the Town locally administer the job. The next step in the process is the right of way acquisition. Once this step is completed, the job will be designed and bid. I anticipate beginning the construction phase this fall.

## **Solid Waste/Recycling**

We continue to implement the Council policy to remove cardboard from the waste stream. This policy led to the removal of 373 tons of cardboard in 2006. This brought in a net revenue of \$25,312. This is down slightly from 2005 due to a lower volume of 45 tons. Scrap metal prices continued a steady recovery netting \$2618 this year with a minor increase in volume of 7 tons, totaling 45 tons. Mainepack and mixed paper are down approximately 30 tons compared to 2005 as well. These products netted us \$14,547 in 2006, down from 2005 due to the decreased volume.

Our Municipal Solid Waste (MSW) continued its downward trend. In 2005 we shipped 4998 tons of trash compared to 4905 ton in 2006. Looking at the past nine years we have seen a significant drop in MSW hauled away from Town (6440 ton in 1998). However, the percentage of the decrease year to year is declining. In 2004, 2005 and 2006 tonnages have dropped 6.7%, 2.1% and 1.9% respectively. It would appear we are reaching the bottom of the curve.

In recycling we have seen a significant drop in total tonnage comparing 2005 (959.6 ton) to 2006 (886.5 ton). For “Maine Recycles Week” last November we put a bale of cardboard and plastic each on display at the Transfer Station marked with the amount of revenue they represent as well as the avoided costs for not shipping this material to Penobscot Energy Recovery Corporation (PERC). For every ton we recycle, we avoid \$65-\$70 in tipping fees and hauling costs.

## **Wastewater Division**

A draft of the Combined Sewer Overflow (CSO) master plan has been submitted to Maine Department of Environmental Protection (MDEP). Once MDEP has reviewed the plan we will be working with them on finalizing the draft.

Cody Seavey resigned his Maintenance Worker I position. We have begun the search for his replacement.

This crew continues to keep up with the repairs and maintenance of the system as well as regulatory changes that affect the operations. Additionally, construction work in Town requires not only inspection work but coordination with other divisions of the Department.



## **Water Division**

With Town Council approval, we applied and were approved for a rate increase which went into effect at the beginning of 2007. In our budgeting we have stepped up meter replacements in order to comply with PUC regulations. We are also looking at regulatory compliance with regards to Part II of the Enhanced Drinking Water Rules that have a scheduled compliance date of 2010. We also are attempting to implement main replacement projects as outlined in the Water System Master Plan and as the budget allows.

Dennis Ayers resigned his Maintenance Worker position. Reggie Winslow has been hired as his replacement. Jeff Van Trump has been hired as the new superintendent for the division.

I would like to thank the Department of Public Works employees for their commitment to maintaining a high standard of quality and dedication in what can be a thankless and often times less than pleasant job. To my entire crew, a sincere thanks for your efforts! Because of your work, Bar Harbor continues to be a clean, safe place to live.

I would also like to thank the citizens of Bar Harbor, the Town Council, Town Manager Dana Reed, Police Department, Fire Department, the crew at the Town Office and the various committees and organizations that I have had the pleasure to work with.

Chip Reeves,  
Director Public Works

## **STAFF:**

### **Highway Division**

### **Wastewater Division**

Suzanne Banis, Office Manager

Scott Wood, Superintendent

Robert Kane, Superintendent

Albert Merchant, Foreman

Brion Kane

Donald Bennoch

Ed McFarland

Kenneth Howie

Phillip Tucker

Hilt Hanscom

Shawn Young

Stacey Gray

Travis Jones

Philip Sanborn

Logan MacDonald

Shane Phippen

Richard Trennam

Scott Hopkins

Travis Smith

Joe St. Pierre

### **Water Division**

### **Solid Waste Division**

Jeff Van Trump, Superintendent

Ron Graves, Superintendent

Bill Harding

Willy Dyer

Mark Kidder

Alan Strout

Reggie Winslow

Terry Tinker

Nancy Warner, Office Manager



### **HIGHWAY DIVISION**

*Left to right: Phil Sanborn, Shane Phippen, Stacey Gray, Scott Wood, Travis Smith, Suzanne Banis, Albert Merchant, Ken Howie, Don Bennoch, Hilt Hanscom, Joe St. Pierre*



### **SOLID WASTE DIVISION**

*Left to right: Alan Strout, Ron Graves, Willy Dyer*



### **WASTEWATER DIVISION**

*Left to right: Logan MacDonald, Phillip Tucker, Dick Trennam, Bob Kane, Travis Jones, Brion Kane, Shawn Young, Ed McFarland*



### **WATER DIVISION**

*Left to right: Reggie Winslow, Bill Harding, Mark Kidder, Terry Tinker, Jeff Van Trump, Nancy Warner*

## **CHAMBER OF COMMERCE**

Founded in 1899 and incorporated in 1969, the Chamber of Commerce is a voluntary non-profit organization comprised of 450+ independent businesses devoted to the creation and maintenance of a vital and healthy economic environment for Bar Harbor and its residents.

The Chamber, as a membership organization, reflects the needs and concerns of its membership. Since a large portion of the business community gains the majority of its income from tourism, one of the Chamber's primary goals is to develop a sustainable tourism industry and promote the Bar Harbor area as one of the world's premier travel destinations.

The mission of the Chamber of Commerce also focuses on making Bar Harbor more of a year-round community. In 2005 through 2006 more businesses were open through the winter season than in the past 25 years.

Each year we produce more than 250,000 visitor guidebooks that are distributed nationally and internationally. We also maintain one of the most visited web sites in the State and staff two visitor centers, one at Harbor Place on the pier and the new Acadia Welcome Center in Trenton. In 2006 we answered nearly 100,000 phone calls and e-mails, and talked to over 40,000 people who walked through our doors.

The Chamber helps to organize and produce 10 local events that included the Fourth of July Parade and Fireworks; Legacy of the Arts; Warblers and Wildflowers; Midnight Madness; Early Bird Pajama Sale; and Village Holidays.

To bring further benefits to the business community, the Chamber negotiates several group purchases offering discounted rates to members for oil, propane, electricity, as well as health, dental and long-term care insurance. The Chamber also hosts many business workshops, meetings and lectures throughout the year free of charge of member businesses.

Tourism is one of the largest industries in Maine generating more than 173,181 jobs; \$3.8 billion in payroll; \$531 million in tax revenue. Bar Harbor is the third largest contributor of sales tax receipts to the State of Maine.

Sincerely,  
Chris Fogg  
Executive Director

**Staff:**

Tony Cameron, Director of Marketing and Membership Sales

Sharon Malm, Events Coordinator

Vicky Vendrell, Business Office

Mary Bennoch, Welcome Center Supervisor

**2005-06 Board of Directors, Executive Committee:**

Vicki Hall, President

Bonnie Ray, 1st Vice President

Bob Bahr, Treasurer

Stephanie Clement, Secretary

## Mount Desert Island and Ellsworth Housing Authorities

80 Mount Desert Street  
P.O. Box 28, Bar Harbor, Maine 04609  
Tel. & FAX 207-288-4770

*Terrance J. Kelley*  
*Executive Director*  
e-mail address:  
terry.kelley@emdiha.org

### Annual Report

#### Town of Bar Harbor Housing Authority

The Town of Bar Harbor Housing Authority provided housing for one hundred and twenty-four (124) elderly and disabled families and sixteen (16) units of family housing during 2006. All units are occupied and there is a waiting list of individuals desiring to become tenants.


The Bar Harbor Housing Authority assisted one hundred twenty-seven (127) families with their rent and utilities in the amount of \$549,861.76. This reduces the number of families that would normally be requesting assistance from the town.

Payment in lieu of taxes for 2006     \$19,107.12

The Bar Harbor Housing Authority is very appreciative of the support received from the Police Department, Fire Department, and the Public Works Department in helping us care for the senior members of our community.

The Board of Commissioners meets the first Tuesday of the month on a regular basis. The meetings are handicap accessible and the public is welcome to attend. It is a good idea to call the office at 288-4770 to confirm the date and time as it is subject to change. Our office is located at 80 Mount Desert Street in Bar Harbor, ME. The office is open from 8 A.M. to 4 P.M. We can be reached at 207-288-4770 or via e-mail [terry.kelley@emdiha.org](mailto:terry.kelley@emdiha.org).

Respectfully submitted,

  
Greg Grant, Chairman  
Town of Bar Harbor Housing Authority

## ELEMENTARY SCHOOL PRINCIPAL

The present enrollment for the Conners-Emerson School is as follows: (10/06) Total : 427

<b>K</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>
53	41	50	51	43	50	45	44	50

The Conners-Emerson School continues to thrive and achieve. We are proud of the many student and staff accomplishments.

Our staff continues to shine with both Mrs. Cynthia Brotzman and Mrs. Rebecca Edmondson completing their Master's Degree. In addition, Rebecca Edmondson was invited to serve on a panel at the National Music Educators Convention in Salt Lake City, Utah as well as serve as the new director of the Bangor Youth Symphony. The Conners- Emerson string program was written about in the Spring '06 publication by the National Association for Music Education. Susan Hersey and David Renault were nominated for inclusion in Who's Who of America's Teachers. Peter Alley was recognized as a Carnegie Hero, for his heroic actions involving a fiery car accident on Eagle Lake.

We continue to be thankful for the many volunteers who work in our school and classrooms on a regular basis. The Business of Reading Week continues to grow with over 100 community readers who read to classes in grades K-6 each morning during the first week of May.

The following staff members participated in Instructional Grants during the summer which were written to strengthen curriculum and student programming: Karen Allen, Rick Barter, Connie Blaney, Roxie Brechlin, Bob Chaplin, Carol Chappell, Judy DeLong, Amanda Dyer, Rebecca Edmondson, Steve Gabel-Richards, Patty Galeaz, Christina Gray, Ellen Grover, Marlene Hurd, Sue Hersey, David Keefe, Kristi McIntire, Toni McKay, Lynda Millar, Lisa Plourde, Linda Reynolds, Trisha Rhodes, Carol Rosinski, Kim Smallidge, Rochelle Sprague and Sarah Winne.



The Maine Community Foundation awarded Emery Grants for the following staff to enrich and expand their content areas of study: Bob Chaplin, Amanda Dyer, Steve Gabel-Richards, Ellen Grover, Sue Hersey, Carol Rosinski and Sarah Winne.

Our students and staff continue to be actively involved with promoting civil rights for all. The Middle School students have a student civil rights team co-led by Ms. Lisa Plourde and Ms. Carol Rosinski. The elementary students have formed a group “Kids for Kindness” co- led by Mrs. Ellen Grover and Ms. Carol Rosinski. Each of these groups plan activities for staff and students throughout the year.

Our students continue to excel in both academic and athletic endeavors. We continue to maintain state average or above on the Maine Educational Assessments at both the fourth and eighth grade level. Several students have represented the school at local, county and state meets to include the geography bee (Taylor Brown), spelling bee (Hannah Emigh-Doyle and Caitlyn Denegre), chess club, jazz band and orchestra. These achievements also include the Math Olympiads Gold Star status (Yuxi Zheng) and Silver Star status (Rebecca Petersen and Taylor Brown). We also had individual and team recognition in the areas of writing and social studies. Eighth grade students participated in the MDI Community Forum on Underage Drinking. We had four Destination Imagination (DI) Teams represent our school placing in the top 3 of their respective grade level teams regionally. The Grade 8 DI team earned the coveted Renaissance Award. In the area of fine arts, our jazz band placed second at the state level in Division 1 and the Emerson Orchestra participated in the MMEA State-Wide Large Group Festival receiving a II rating at the States. In addition, we had successful athletic teams at the district and county levels, with our Girls Softball Team earning the Coastal League Championship.

The staff and students at Conners-Emerson continue to be most appreciative of the community’s contributions and support. Community members continue to be an important part of our school by volunteering their time and resources and acting as mentors to our students. Volunteers, as always, are an active and integral part of our school. We look forward to the visits from our volunteers and community members. Please feel free to visit your school and see the students and staff in “action.” We welcome your feedback and value hearing any concerns you may have about the school. Please visit our website [www.emerson.u98.k12.me.us](http://www.emerson.u98.k12.me.us) or email me [bneilly@u98.k12.me.us](mailto:bneilly@u98.k12.me.us).

## Professional Staff

<b>Teachers</b>	<b>Curricular</b>	<b>Committees</b>	<b>Experience</b>	<b>Degree</b>
Neilly, Barbara	Principal	LSDCC, SAT	27	5
Martin-Zboray, M	Asst. Princ	DREAM, SAT	10	5
Allen, Karen	Grade 8	Math	6	4+
Barter, Karen	Grade 2	Math Comm	26	4
Barter, Rick	Tech Inst	Technology	17	5
Beckwith, Melissa	SpEd	Child Study	8	5
Blaney, Connie*	Grade 4	GT, Math	26	4
Boardman, Bryan	Grade 5		2	4
Brechlin, Roxie	K	Affirm. Act.	15	4
Brotzman, Cynthia	Grade 7	Soc. Studies	18	5
Chaplin, Robert	Grade 6	Science	40	6
Chappe, Marc	Grade 7	Lang. Arts	21	4
Chappell, Carol	Grade 4	PTSA, Sci	15	4
Dionne, Bryan	Health/PE	Health Comm	4	5
DeLong, Judy*	Grade 1	ELA/Service Lrng	34	5
Dyer, Amanda*	Grade 1	Math	17	4
Edmondson, R.	Music	Music	17	5
Farley-Frels, Jill	Grade 6	Lang. Arts	18	5
Gabel-Richards, S.	Grade 8	Science/SS	22	4
Galeaz, Patricia	Grade 3	Science	12	4
Gaston, Mildred	Grade 3	Technology	14	4
Gilpatrick, Jeanne	Sp/Lang	Child Study	20	5
Grover, Ellen	Reading	Lang. Arts	26	4
Hersey, Susan*	Grade 4	Lang. Arts	29	5
Hurd, Marlene	Grade 6	Math, PTSA	34	4
Kane, Lynda	Sped	Child Study	8	4
Keefe, David	Grade 5	Science	20	5
Kramp, Kim	Art	Visual Arts, GT	24	4
Mace, Melanie	Spec Ed	Child Study	6	4
Macko, Ben	Grade 8	Math	5	4
McIntire, Kristen	Librarian	Technology	8	5
McKay, Toni	Grade 1	Lang. Arts	42	4
Millar, Lynda	World Lang.	World Lang.	18	4
Monahan, Jane	Kindergarten	Soc Stud Curric	7	5
Peer-Cort, Valerie	Sp/Lang	Child Study	19	5
Plaskov, Abbie	Grade 3		2	4
Plourde, Lisa	Grade 5	Lang. Arts	21	4

Renault, David	PE	Health/Well.	36	4
Reynolds, Linda	Grade 8	Lang. Arts, MEA	28	5
Rhodes, Trisha*	Reading	ELA curric	22	7
Robinson, Ellen	K	SAT	23	4
Robins, Dottie	Nurse	Crisis Team, SAT	6	4
Rosborough, Anne	Spec. Ed	Child Study	22	5
Rosinski, Carol	Guidance	SAT, Crisis Team	25	5
Smallidge, Kim	Librarian	Technology	14	5
Sprague, Rochelle	Grade 2	Math	29	4
Wainer,, Joe	Music	Music	15	4
Winne, Sarah	GT	GT, OM, DI	18	5
Young, MA	Grade 2	Assessment	23	4

\*Denotes Master Teacher

\*\* On 1 year leave of absence

## **Support Staff**

### **Secretaries**

Ms. Sheila Hamblen

Mrs. Ann McCafferty

### **Cafeteria**

Ms. Nykki Grindle, Head Cook

Ms. Tina Lunt

Mrs. Linda Wilson

Mrs. Mary Burnell

### **Custodians**

Mr. Peter Alley, Head Custodian

Mr. Kurt Lockhart

Mr. Steve Strout

## **Title 1 Ed Techs • Local Ed Techs • Special Ed Techs**

Ms. Angie Bouchard

Mrs. Beth Bradshaw

Ms. Heather Dority

Ms. Julie Fulton-Kelly

Mr. Dick Lee

Mrs. Ann Worrick

Ms. Cate Bowman

Mrs. Cheri Brown

Ms. Mary Fallow

Ms. Kimberly Gray

Ms. Karen Sharpe

## **Bar Harbor School Committee**

Mr. Tom Burton, Chairman

Mr. Brian Hubbell

Mr. Ned Johnston

Mrs. Margaret Jeffery

Mr. Paul Murphy

**Union #98  
Administrative Staff**

Mr. Robert Liebow  
Mrs. Joanne Harriman  
Mrs. Angela Hardy  
Mrs. Kelley Rush-Sanborn  
Mrs. Selena Dunbar  
Mrs. Doreen Graves  
Mrs. Nancy Thurlow  
Mrs. Carol Walls

Superintendent of Schools  
Dir. of Curriculum and Staff Dev  
Staff Development  
Director of Special Services  
Secretary  
Receptionist/ Secretary  
Business Manager  
Bookkeeper



**SUPERINTENDING OF SCHOOLS**

*Left to right: Margaret Jeffery, Paul Murphy, Brian Hubbell, Chairman Tom Burton, Ned Johnston*

# **SCHOOL UNION 98 ANNUAL REPORT OF ADMINISTRATORS**

Dear Parents and Friends:

Our primary objective is to remain focused on the policies and practices which we believe make the best educational sense for all students in Union 98.

A major accomplishment during the last school year was the successful negotiation of an island-wide teacher's contract governing five of our schools. In addition, since the agreement was signed last winter, the Swans Island school department has also adopted the salary scale and language of the agreement. This process would not have been successful without the spirit of cooperation shown by the members of all of the school committees and all of the teachers associations. I feel strongly that our new contract has created a greater sense of equity and unity for our teaching staff and lessened the burden of the negotiation process on our elected school officials.

Three new administrators have joined our team and are welcome assets to our Union and their respective school communities. Angela Hardy was hired to fill the one-day per week position of Islesford School Principal as well as the Union 98 Assistant Director of Staff and Student Services position. Her Union 98 duties include assisting the Director of Curriculum and Director of Special Services with the planning and facilitation of professional days for the union's teaching and support staff.

Swans Island was very fortunate to hire Cynthia Niedbala, a long-time summer resident, to lead their school. Dianne Waters left her part-time position as the Islesford principal to take on the full-time principal position at the Tremont Consolidated School.

The Administrative Team remains committed to finding strategies that meet the needs of struggling learners. This year's main goal is to develop personal learning plans for every student who scored in the "does not meet category" of the MEA test given last spring in the areas of reading and math. The impetus for this approach stemmed from the administrative team book study this past summer entitled "Whatever it Takes" dealing with strategies for promoting student success.

There have been many changes to the work of teaching in the past decade in response to state and federal mandates. We have learned a great deal in a short time and we are currently using this unique window of opportunity to reflect on our progress and make necessary adjustments.

We continue to search for ways to develop our skills in designing authentic learning experiences for students and establish curriculum which supports the civic mission of schools. The best learning occurs when students engage in experiences that reveal insights through multiple connections to relevant, real world experiences. Activities that incorporate authentic experiences are not adequate in and of themselves—but only when they have fully integrated a wide and deep array of the intended learning objectives within the curriculum.

We have established common curriculums in science, social studies, mathematics, health, English language arts, physical education and French. Teachers from all of the schools on MDI have worked very hard to bring this goal to fruition. We continue to provide teachers with current resources to support teaching each curriculum according to our curriculum resource cycle. The curriculums are online at [www.u98.k12.me.us/curric/curric](http://www.u98.k12.me.us/curric/curric).

At the high school each learning area is working to document their curriculum units using a common format that is framed by the essential questions of the various courses. Within all curriculum areas and at all grade levels we are working to develop a framework of essential questions that are meant to stimulate student inquiry – questions that can be reexamined over time. These framing questions can link laterally and vertically between the discrete curriculum objectives of different content areas and engage them in sustained, thought-provoking inquiries, and meaningful performances.

Our outer island schools are working to develop and document their curriculum cycles. Though it is possible to use the Union 98 curriculums as a general frame of reference, the outer island curriculums end up looking very different from the ones used in the schools on MDI due to the unique age and grade groupings of students. These schools are developing theme-based cyclical curriculums that multi-age groups engage with as whole groups. Designing the curriculum this way reduces duplication of content and assists teachers in planning for instruction for a diverse group of children.

We continue to utilize our common staff days for purposes that will have the greatest impact on student progress, and that help teachers and administrators sharpen their understanding of standards-based teaching and learning and deepen their content knowledge. At the high school all teachers have joined action teams to focus on improving differentiated instructional practices, technology integration and the transition of students to and from high school. K-8 common study time for teachers continues to help them share successful techniques and strategies, plan for meaningful instruction, share and develop congruent practices, develop and hone common assessments, share student work, and discuss other aspects of curriculum, instruction and assessment.

Our Union 98 school communities are finding creative ways to support all children in their learning and teachers in their work. We look forward to continuing the good work with these school communities and building an even stronger system of education in all of our Union 98 schools over the upcoming years.

Robert E. Liebow	Joanne Harriman	Kelley Rush Sanborn
Superintendent	Director of Curriculum	Director of Special Services and Staff Development

# **MOUNT DESERT ISLAND HIGH SCHOOL**

## **REPORT OF THE PRINCIPAL**

I am very pleased to provide the citizens of Mount Desert Island with this update on developments at the high school over this past year. We had a successful and busy year. It is very obvious that the students and staff of this school are proud of its rigor and its high standards for excellence as well they should be. In addition, these communities are overwhelmingly supportive of their young people and taxpayers have provided the financial support necessary to maintain the high quality of education the students deserve.

### **Budget Development:**

This report represents the proposed budget for the high school for the upcoming school year. We have worked diligently to propose a realistic budget and one that is designed to meet the needs of our school. The majority of the increase is reflective of higher labor costs, the maintenance of the current enrollment levels and funds to properly maintain the facilities.

### **Facilities:**

The capital outlay portion of this budget adheres to the commitment of the trustees that we continue with an ongoing plan of repair/replacement to maintain the infrastructure of the high school. We are discussing the need for major renovation of the gym, which has had no real improvements since it was built in 1967.

### **Curriculum Development and Implementation:**

We continue to develop and refine our local assessment system. Students are completing common assessments that demonstrate the meeting of standards and these tasks are housed in their portfolios. The Class of 2005 was our first class to graduate with a standards based diploma and last year the Class of 2006 was the first to complete the Senior Exhibition requirement. The advisory system is an efficient and successful method of staff keeping in close contact with a small number of students. These students and advisors are together for all four years to work cooperatively to create personal learning plan for students as well as monitor the portfolio task completion. Our student led conferences continue to be well-attended approaching 90%.



We now have three classes using laptops and with this number of machines, teachers are in need of much more professional development which we plan to provide. The faculty continues to work at curriculum review and a core group met this summer to create our next 5-year plan. We continue to use our early release and late start days to review current initiatives and look ahead to ensure that our programs provide the highest quality education for our students.

### **Student Achievements:**

Our students continue to be successful in the classroom and throughout our co-curricular programs as evidenced by the colleges and universities that they attend after graduation, the awards and scholarships they receive each year, and their performance on standardized tests. We are very proud to note that over two-thirds of our students are directly enrolled in at least one of the many co-curricular programs that the high school has to offer and that 83% of our graduates went on to post-secondary educational institutions. The following provides a brief portrait detailing past-secondary plans of the graduating class of 2006:

<b>CLASS OF 2006</b>	<b>#</b>	<b>%</b>
<b><u>Post-Secondary Education</u></b>		
Four Year Colleges	105	70
Two Year Colleges	20	13
Post Graduate Year	1	1
Total	125	83
Employment	22	15
Military Service	0	0
Undecided	2	1

<b>TEST RESULTS – CLASS OF 2006</b>					
<b>SAT</b>					
<u><b>Range</b></u>	<u><b>Reading</b></u>	<u><b>Math</b></u>	<u><b>Writing</b></u>	<u><b>Mean Score</b></u>	
700-800	7	9	10	MDIHS	Maine
600-690	30	32	22	CR 552	508
500-590	39	38	46	M 551	520
400-490	25	19	24	W 546	–
300-390	4	10	3	<u><b>Mid 50% Range</b></u>	
200-290	0	0	0	CR	470-620
				M	480-620
				W	490-610
Total	102	10272% Participation			

**Faculty/Staff Recognition:**

It is important to recognize the many contributions made by our staff on a daily basis on behalf of our young people. These individuals work hard to provide an atmosphere conducive to a high level of learning at the high school. We offer thanks to the following individuals who left the school last year.

Peter Weaver	Special Education
Todd Zoroya	Math
Ivy Menzetti-Ellis	Special Education

Once again, thank you for your deep commitment and on going support of our school. Please feel free to stop by, call (288.5011 ext. 303) or email (sleighton@u98.k12.me.us) me with any questions you may have regarding the operation of the high school. We look forward to continuing a positive relationship in support of our students in the future.

Sincerely,  
Sally A. Leighton, Principal

## THE MDIHS TRUSTEES ANNUAL REPORT

In accordance with the requirements of Section 2, and Section 8, Chapter 176, Private and Special Laws of 1963, I submit the following report of the Mount Desert Island Regional School District Board of Trustees covering the year ending 31 December 2006.

The following Trustees were serving at the end of 2006, with terms expiring as indicated:

Robert Webber	Bar Harbor	May	2007
Duncan Holley	Bar Harbor	May	2008
Sandy McFarland	Bar Harbor	May	2009
Michael Musetti	Mount Desert	March	2007
Chuck Bucklin	Mount Desert	March	2009
George Peckham	Mount Desert	March	2008
Joe Saunders	Southwest Harbor	May	2007
Eric Clark	Southwest Harbor	May	2009
Berten Willey	Southwest Harbor	May	2008
James Geary	Tremont	May	2007
Tina Jewett	Tremont	May	2009
Glendon Stanley	Tremont	May	2008

As mentioned in our 2005 Annual Report, the focus of our efforts in 2006 would be the continuation of the preventative maintenance projects presented to, and approved by the voters at the 2006 MDIHS Annual Meeting. Our 2005 report also set a goal to address the preventative maintenance and possible improvement options for the gymnasium, which has had only basic preventative maintenance in over 30 years. We have been working with Harriman Associates, and are pleased to report we have approved their basic recommendations for upgrading the gym area, including new seating, refinishing the floor, and bringing other services up to code, etc. Work will begin at the end of the current school year, and should be completed as the fall term begins. This project will provide a gymnasium facility matching the upgrades to MDIHS completed in recent years, thus continuing to provide Island students, and taxpayers, a quality facility well into the future.

Finally, the Trustees wish to thank Supt. Liebow, Principal Leighton, Maintenance Supervisor Bracy, and their dedicated staff for the excellent support they provided us during the past year.

Respectfully Submitted,  
V. S. (Sandy) McFarland, Jr., Chairman

## **MOUNT DESERT ISLAND ADULT & COMMUNITY EDUCATION**

We had a very busy year providing a wide range of academic, vocational enrichment and fun courses to the community. The success of our program depends on the support and involvement from the community and it was a successful year. We do a bulk mailing of our brochure twice a year; after Labor Day and after New Years and nearly all of our classes meet at the high school which is centrally located.

We are very privileged to have the community resources to be able to offer a wide range courses and workshops. The Coast Guard Auxiliary offered a new course this year entitled “Americas Boating Course” which met for 7 weeks and was well attended. Again popular courses included anything computer related, pottery, knitting, welding, painting, quilting and all of our painting offerings.

We were also fortunate to be able to offer some free classes and workshops which enabled people in the community get through the winter season. One of the most popular of these courses was “Knowing Acadia National Park.” Park staff presented a series of interactive classes that included all aspects of the only national park in Maine including wildlife, geology, history and stewardship. It is always fun to learn about the beautiful area we live in. Two other free workshops were “Keeping Our Minds Sharp As We Age” and “Memory, Aging and Alzheimer’s Disease”. These were two informative workshops helping us deal with memory and aging.

We had – 16 – students receive their GED diplomas, one of the biggest in the last few years, whose ages ranged from 18 – 32 years old. An Adult Basic Education grant enabled us to offer ESL, basic math and writing classes to those adults wishing to improve their skills. ESL – English As A Second Language classes and developmental writing classes were held at the Jackson Lab but were open to anyone at any level coping with a new culture improve their communication skills.

Interactive Television classes – ITV – through the University of Maine system continue to thrive. These are college classes taught on line or via the television and allow adult learners to take college courses and pursue degrees on schedules that fit into their work and family lives.

Learning is a lifelong quest that improves and enriches our quality of life. Mount Desert Island Adult and Community Education will continue to strive to meet the needs of the community

Thanks to all the teachers that contributed their time, skills and interests to our programs and thanks to all the people who participated in our program. If you have a skill or interest that you are willing to share please let us know we are always open to new ideas.

Susan Barker, Director



## REPORT TO THE CITIZENS OF BAR HARBOR

This year the Brookings Institution, a national research organization, released a comprehensive report on Maine's economic challenges and opportunities. Titled "Charting Maine's Future," the report's action plan envisions an era of sustainable prosperity, by emphasizing targeted economic investments while protecting and enhancing quality places and quality of life. The report can be found at [www.growsmartmaine.org](http://www.growsmartmaine.org).

The report's opening premise, that "Maine possesses a globally known 'brand' built on images of livable communities, stunning scenery, and great recreational opportunities," will come as no surprise to residents of the MDI region. Acadia National Park and scenic coastal and rural landscapes are the centerpiece of our extraordinary part of Maine. Equally appealing are charming main streets; livable small town neighborhoods; excellent schools; hard working, caring citizens; and an invigorating community life.

More people are discovering Maine as a great place to call home. As noted in the report, Maine is the fifth fastest growing state in the country and Hancock County is one of the fastest growing counties in the state. While population growth is a positive trend, the report points out the "troubling related affordable housing shortage, particularly in coastal communities." No surprise here either. Brookings also appropriately worries that the quality of Maine's special places are being degraded, in large part, by haphazard development sprawl. Inefficient sprawl development patterns, and related traffic congestion, damages Maine's "brand" while driving up the cost of local government.

Brookings offers several government efficiency reforms, such as reducing the statewide size of K-12 administration, that are generating policy discussions in Augusta and around the state. Likewise, suggested economic stimulants, such as focusing limited state investment funds on key innovative industry clusters – including boat building, biotechnology, information technology, tourism, and forest products industries – is stimulating useful discussions about state priorities and long-term development plans.

In many ways the MDI region exemplifies the advantages and challenges of living in Maine. We have many blessings. As always, sustaining these blessings requires vigilant stewardship and attentive citizenship. I appreciate the honor of serving your community in the Legislature where I continue to do my best to preserve and protect the quality of life we enjoy.

Sincerely,

A handwritten signature in black ink, appearing to read "Ted Koffman".

Ted Koffman  
State Representative

*123rd Legislature*  
***Senate of Maine***  
*Senate District 28*

**Senator Dennis S. Damon**  
*Transportation Committee, Chair*  
*Marine Resources Committee, Chair*  
3 State House Station  
Augusta, ME 04333-0003  
(207) 287-1515

256 Oak Point Road,  
Trenton, ME 04603  
(207) 667-9629

Winter 2007

Dear Friends & Neighbors:

It continues to be my honor to represent you, the citizens of Bar Harbor in Augusta. These next two years of the 123rd Legislative Session are off to a fast start with much on our agenda. The 123rd will undoubtedly be a critical one for the future of Maine – one filled with many challenges. Each challenge before us is an opportunity to do something vital for the citizens of this state. I am confident that we can tackle these issues and emerge from the session with meaningful results, setting a firm and prosperous course for Maine's future.

Tax reform continues to be an ongoing issue. Additionally, it is my particular interest to advance discussions regarding Maine's present economy and economic future. I do not sense that we have neither asked nor answered the question, "what do we want Maine to look like in the future?". I firmly believe that if we do not find an answer to that question we will not be able to move Maine towards that solution.

I think you realize, as I do, that Maine does not have unlimited finances and therefore we must invest wisely in our future. However we answer the question of our economic future, I firmly believe that our economy must be built on a strong foundation that includes education, transportation, sound energy policies, and advancements in information technologies. Therefore, my legislative agenda will focus on supporting investments in those areas – securing our foundation for future economic prosperity.

I have spent my entire life in Hancock County and I know full-well our problems, our needs, and our rich history. This knowledge continues to guide me in the decisions I make, whether they have a local impact or affects the state as a whole. If I can ever be of any assistance to you or your family, please do not hesitate to contact me. I look forward to hearing from you. Thank you for the faith you have shown me and for giving me the opportunity to represent you in the Maine Senate.

Sincerely,



Senator Dennis S. Damon  
Senate District #28

Fax (207) 287-1583 \* TTY (207) 287-1583 \* Message Service 1-800-423-6900 \* Web Site <http://www.state.me.us/legis/senate>  
email: [dsdamon@panax.com](mailto:dsdamon@panax.com)

MICHAEL H. MICHAUD  
2ND DISTRICT, MAINE

WASHINGTON OFFICE  
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[www.house.gov/michaud](http://www.house.gov/michaud)

SENIOR WHIP

**Congress of the United States**  
**House of Representatives**  
**Washington, DC 20515**

January 10, 2007

COMMITTEES  
TRANSPORTATION AND INFRASTRUCTURE  
HIGHWAYS, TRUSTS & PUBLIC SUBCOMMITTEE  
ECONOMIC DEVELOPMENT, PUBLIC BUILDINGS &  
EMERGENCY MANAGEMENT SUBCOMMITTEE  
VETERANS' AFFAIRS  
SUBCOMMITTEE ON HEALTH  
RANKING MEMBER  
SMALL BUSINESS  
SUBCOMMITTEE ON RURAL ENTERPRISES,  
APPROPRIATION, AND TECHNOLOGY  
SUBCOMMITTEE ON TAX, FINANCE, AND EXPORTS

Dear Bar Harbor residents and friends:

I would like to express my warmest thanks to the people of the Second Congressional District for the opportunity to serve a third term representing you in the United States House of Representatives. As I have the past four years, I will continue to travel home to Maine nearly every weekend to hear from the people all across the District, which is the largest congressional district east of the Mississippi River.

In order to bring the services that my office can provide to the entire District, my staff will continue to hold office hours in various communities throughout the District on a regular basis. Also, my staff is always able to meet with citizens in their own community whenever it is more convenient than traveling to one of our four offices. I take my role as your Representative very seriously, and I want all the citizens of Maine's Second District to have access to me and my staff.

During the next year, I hope you'll share your thoughts and concerns with me on the numerous issues facing Maine and our nation. If my office may ever be of any assistance, please do not hesitate to contact me at my Bangor office at 207-942-6935 or by e-mailing me through my web page at [www.house.gov/michaud](http://www.house.gov/michaud). You may also use my website to sign up for occasional e-mail updates on the various issues facing Congress.

The same lunch bucket I carried to work for 28 years still sits in my Washington office to remind me to never stop working as hard as the hard working people of Maine. I look forward to hearing from you and am proud to represent you in Washington.

With warmest regards,



Michael H. Michaud  
Member of Congress

BANGOR:  
23 WATER STREET  
BANGOR, ME 04401  
PHONE: (207) 942-6935  
FAX: (207) 942-5907

LEWISTON:  
179 CROSBY STREET - GROUND FLOOR  
LEWISTON, ME 04240  
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PRESQUE ISLE:  
445 MAIN STREET  
PRESQUE ISLE, ME 04769  
PHONE: (207) 764-1036  
FAX: (207) 764-1060

WATERVILLE:  
16 CARMON STREET  
WATERVILLE, ME 04801  
PHONE: (207) 873-5213  
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SUSAN M. COLLINS  
MAINE

401 DIXIESEN SENATE OFFICE BUILDING  
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(202) 224-2622 (FAX)

COMMITTEES  
HOMELAND SECURITY AND  
GOVERNMENTAL AFFAIRS, *Chairman*  
ARMED SERVICES  
SPECIAL COMMITTEE  
ON AGING

## United States Senate

WASHINGTON, DC 20510-1304

January 2007

Town of Bar Harbor  
93 Cottage Street  
Bar Harbor, ME 04609

Dear Friends,

As you gather for your Annual Town Meeting, I welcome this opportunity to share some of the work that has made me proud to represent the people of Bar Harbor and all of Maine in the United States Senate.

As Chairman of the Senate Homeland Security Committee, I am pleased to report that Congress made real progress in 2006 to protect our nation, including major legislation that I coauthored to improve the security of America's seaports. I also led a bipartisan effort to pass chemical security legislation that, for the first time, requires security measures at more than 3,400 chemical facilities nationwide.

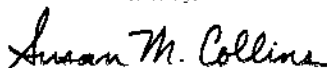
Following the flawed response to Hurricane Katrina, the Homeland Security Committee conducted the most extensive investigation in its history, and I coauthored legislation that reorganizes and reunites the federal government's preparedness and response capabilities to meet the challenges of all aspects of emergency management.

Congress last year passed many pieces of legislation I authored to improve health care, assist those in need, protect our environment, support our economy and our workers, and strengthen our nation's defenses. The Older Americans Act includes my amendment to establish transportation services for America's seniors. I led the successful fight to reject proposed cuts in Medicare home health and hospice payments, and to prevent prescription drug plans from removing a drug from their formulary during the plan year. I have secured increased funding for diabetes and Alzheimer's research, and for support services for patients and their families.

In 2006, I helped secure a record level of funding for the Low Income Home Energy Assistance Program (LIHEAP), and Congress renewed the tax deduction I authored for teachers who spend their own money on classroom supplies and my renewable energy tax credit. The landmark Postal Reform legislation I coauthored will ensure affordable rates and preserve universal service. Major Defense bills include my provisions to help secure the future of Bath Iron Works and the jobs of our skilled shipbuilders.

I remain committed to doing all that I can to address your community's concerns on the federal level. If I may be of assistance to you in any way, I encourage you to contact my Bangor office at 945-0417.

Sincerely,



Susan M. Collins  
United States Senator

**INDEPENDENT AUDITOR'S REPORT**

December 1, 2006

Members of the Town Council  
Town of Bar Harbor  
Bar Harbor, ME 04609

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Bar Harbor, Maine as of and for the fiscal year ended June 30, 2006, which collectively comprise the Town's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Town of Bar Harbor, Maine's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Bar Harbor, Maine as of June 30, 2006, and the respective changes in financial position thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis and budgetary comparison information on pages 2-5 and 32, are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Bar Harbor, Maine's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements, and other supplementary information are presented for purposes of additional analysis and are not a required part of the basic financial statement. The combining and individual nonmajor fund financial statements and other supplementary information have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory section has not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Respectfully Submitted,

*James W. Wadman, CPA*

James W. Wadman, CPA

**TOWN OF BAR HARBOR**  
**STATEMENT OF NET ASSETS**  
**JUNE 30, 2006**

*Exhibit A*

<i>Assets</i>	<i>Governmental Activities</i>	<i>Business-Type Activities</i>	<i>Total</i>
Cash and Equivalents	2,976,920	833,457	3,810,377
Investments	2,148,816	99,296	2,248,112
Receivables			
Taxes	324,474		324,474
Tax Liens	58,292		58,292
User Fees, net		427,358	427,358
Accounts	25,273	23,433	48,706
Arbitration	94,380		94,380
Accrued Interest	12,501	608	13,109
Prepaid Expense	47,944	6,359	54,303
Inventory	17,400	69,432	86,832
Due from Other Governments	167,151		167,151
Bond Issuance Costs, net		112,628	112,628
Capital Assets:			
Land	1,888,691	161,209	2,049,891
Construction Work in Progress	440,123	12,072	452,195
Other Capital Assets, Net of Depreciation	12,355,689	17,603,267	29,958,956
<b>Total Assets</b>	<b>20,557,654</b>	<b>19,349,110</b>	<b>39,906,764</b>
<i>Liabilities and Net Assets</i>			
<b>Liabilities</b>			
Accounts Payable	500,049	86,192	586,241
Retainage Payable	60,547		60,547
Payroll Taxes Deductible	16,054		16,054
Due to Other Governments	11,296	31,254	42,550
Accrued Salaries Payable	521,610	25,346	546,956
Accrued Compensated Absences	251,793	31,329	283,122
Accrued Interest Payable		63,961	63,961
Deferred Bond Premium		25,078	25,078
Accrued Pension Costs		255,172	255,172
Accrued Standpipe Costs		46,287	46,287
Prepaid Taxes	17,402		17,402
Construction Advances		168,653	168,653
Deposits Payable	3,912	260	4,172
Long-term Liabilities:			
Due Within One Year	337,394	658,259	995,653
Due in More Than One Year	2,905,887	9,433,163	12,339,050
<b>Total Liabilities</b>	<b>4,625,944</b>	<b>10,824,954</b>	<b>15,450,898</b>
<b>Net Assets</b>			
Investment in Capital Assets, net of Related Debt	11,441,222	7,797,745	19,238,967
Unrestricted	4,490,488	726,411	5,216,899
<b>Total Net Assets</b>	<b>15,931,710</b>	<b>8,524,156</b>	<b>24,455,866</b>
<b>Total Liabilities and Net Assets</b>	<b>20,557,654</b>	<b>19,349,110</b>	<b>39,906,764</b>

The notes to financial statements are an integral part of this statement.

**TOWN OF BAR HARBOR**  
**COMBINED STATEMENT OF REVENUES, EXPENDITURES**  
**AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS**  
**FOR THE YEAR ENDED JUNE 30, 2006**

**Exhibit D**  
**Page 1 of 2**

	<i>General Fund</i>	<i>CIP Fund</i>	<i>School Fund</i>	<i>Other Governmental Funds</i>	<i>Total Governmental Funds</i>
<b>Revenues</b>					
Taxes	11,525,488				11,525,488
Intergovernmental Revenues	435,665	84,930	991,088	425,294	1,936,975
Departmental Revenues	1,141,142				1,141,142
Other Local Sources	326,750	87,151	117,271	4,302	535,454
<b>Total Revenues</b>	<b>13,429,045</b>	<b>172,061</b>	<b>1,108,359</b>	<b>429,596</b>	<b>15,139,059</b>
<b>Expenditures</b>					
General Government	2,173,968			350	2,174,318
Public Safety	1,875,608			120,474	1,996,082
Health and Welfare	91,921				91,921
Parks and Recreation	192,812				192,812
Island Explorer Shuttle Bus	30,810				30,810
Roads and Sanitation	1,379,586				1,379,586
Debt	45,453				45,453
Assessments	2,721,615				2,721,615
Capital Outlay		1,840,334			1,840,334
Education Programs			3,596,180		3,596,180
Administrative Support			1,085,064		1,085,064
School Lunch			156,549		156,549
<b>Total Expenditures</b>	<b>8,511,773</b>	<b>1,840,334</b>	<b>4,837,793</b>	<b>120,824</b>	<b>15,310,724</b>
<b>Excess of Revenues Over (Under)</b>					
Expenditures	4,917,270	(1,668,273)	(3,729,434)	308,772	(171,665)
<b>Other Financing Sources (Uses)</b>					
Transfers from Other Funds	5,836	1,230,665	3,790,284		5,026,785
Transfers to Other Funds	(4,971,949)		(49,000)	(262,361)	(5,283,310)
<b>Total Other Financing Sources (Uses)</b>	<b>(4,966,113)</b>	<b>1,230,665</b>	<b>3,741,284</b>	<b>(262,361)</b>	
<b>Excess of Revenues and Other Financing Sources Over (Under) Expenditures</b>	<b>(48,843)</b>	<b>(437,608)</b>	<b>11,850</b>	<b>46,411</b>	<b>(171,665)</b>
<b>Fund Balance - July 1</b>	<b>1,715,789</b>	<b>2,449,705</b>	<b>363,076</b>	<b>18,062</b>	<b>4,546,632</b>
<b>Fund Balance - June 30</b>	<b>1,666,946</b>	<b>2,012,097</b>	<b>374,926</b>	<b>64,473</b>	<b>4,118,442</b>

(Continued)

The notes to financial statements are an integral part of this statement.

**TOWN OF BAR HARBOR  
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES,  
AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS  
TO THE STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED JUNE 30, 2006**

**Exhibit D  
Page 2 of 2**

Net change in fund balances - total governmental funds	(171,665)
Amounts reported for governmental activities in the Statement of Activities are different because:	
Governmental funds report capital outlays as expenditures while governmental activities report depreciation expense to allocate those expenditures over the life of the assets:	
Capital asset purchases capitalized	1,281,761
Disposal of Assets	(21,260)
Depreciation expense	(840,936)
	<u>419,565</u>
Revenues in the Statement of Activities that do not provide current financial resources are not reported as revenues in the funds:	
Deferred Revenues	5,819
Deferred Taxes	<u>220,326</u>
Bond proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the statement of net assets. Repayment of debt principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the Statement of Net Assets:	
New bonds	
Capital lease obligation principal payments	7,209
General obligation bond principal payments	328,517
	<u>335,726</u>
Some expenses reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds:	
Accrued compensated absences	<u>(1,915)</u>
Change in net assets of governmental activities	<u>807,856</u>

The notes to financial statements are an integral part of this statement.

**TOWN OF BAR HARBOR**  
**STATEMENT OF NET ASSETS - PROPRIETARY FUNDS**  
**JUNE 30, 2006**

*Exhibit E*

	<i>Wastewater Enterprise</i>	<i>Water Enterprise</i>	<i>Total</i>
<b>Assets</b>			
<b>Current Assets:</b>			
Cash and Equivalents	769,996	63,161	833,157
Investments	99,296		99,296
Receivables			
User Fees, net	417,070	10,288	427,358
Accounts		23,433	23,433
Accrued Interest	608		608
Prepaid Expenses		6,359	6,359
<b>Total Current Assets</b>	<b>1,286,970</b>	<b>103,541</b>	<b>1,390,511</b>
<b>Noncurrent Assets:</b>			
Capital Assets, net	12,399,615	5,376,924	17,776,539
Bond Issuance Costs, net	72,554	40,074	112,628
Inventory	12,730	56,702	69,432
<b>Total Noncurrent Assets</b>	<b>12,484,899</b>	<b>5,473,700</b>	<b>17,958,599</b>
<b>Total Assets</b>	<b>13,771,869</b>	<b>5,577,241</b>	<b>19,349,110</b>
<b>Liabilities and Fund Equity</b>			
<b>Liabilities</b>			
Accounts Payable	19,753	36,139	55,892
Accrued Salaries and Benefits	14,830	10,516	25,346
Accrued Interest Payable	47,133	16,828	63,961
Due to Other Governments	16,619	14,635	31,254
Deferred Bond Premium		25,078	25,078
Construction Advances		168,653	168,653
Accrued Pension Costs		255,172	255,172
Accrued Standpipe Costs		46,287	46,287
Deposit Payable		260	260
Compensated Absences Payable	23,197	8,132	31,329
Bonds and Notes Payable	481,517	176,742	658,259
<b>Total Current Liabilities</b>	<b>633,049</b>	<b>758,742</b>	<b>1,391,791</b>
<b>Noncurrent Liabilities:</b>			
Bonds and Notes Payable	5,676,096	3,757,067	9,433,163
<b>Total Noncurrent Liabilities</b>	<b>5,676,096</b>	<b>3,757,067</b>	<b>9,433,163</b>
<b>Total Liabilities</b>	<b>6,309,145</b>	<b>4,515,809</b>	<b>10,824,954</b>
<b>Net Assets</b>			
Invested in Capital Assets, net of related debt	6,314,556	1,483,189	7,797,745
Retained Earnings			
Reserved	1,074,628	176,712	1,251,340
Unreserved - Undesignated	73,540	(598,499)	(524,959)
<b>Total Net Assets</b>	<b>7,462,724</b>	<b>1,061,402</b>	<b>8,524,126</b>
<b>Total Liabilities and Net Assets</b>	<b>13,771,869</b>	<b>5,577,241</b>	<b>19,349,110</b>

The notes to financial statements are an integral part of this statement.

**TOWN OF BAR HARBOR**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET ASSETS**  
**PROPRIETARY FUNDS**  
**FOR THE YEAR ENDED JUNE 30, 2006**

*Exhibit F*

	<i>Proprietary Fund Types</i>		
	<i>Wastewater Enterprise</i>	<i>Water Enterprise</i>	<i>Total</i>
Operating Revenues:			
Charges for Services	981,324	954,717	1,936,041
Capital Charge	767,936		767,936
Interest	7,709	1,320	9,029
<b>Total Operating Revenues:</b>	<b>1,756,969</b>	<b>956,037</b>	<b>2,713,006</b>
Operating Expenditures:			
Salaries and Benefits	452,568	283,852	736,420
Contracted Services	134,688	112,459	247,147
Utilities & Commodities	167,810	40,294	208,104
Repairs & Maintenance	45,240	55,710	100,950
Equipment	5,923		5,923
Other Expenses	36,131	29,063	65,194
Depreciation and Amortization	500,660	168,670	669,330
Materials and Supplies	70,273	47,351	117,624
<b>Total Operating Expenditures</b>	<b>1,413,293</b>	<b>737,399</b>	<b>2,150,692</b>
<b>Net Operating Income</b>	<b>343,676</b>	<b>218,638</b>	<b>562,314</b>
Nonoperating Revenues (Expenses)			
Interest Revenue	33,992	6,235	40,227
Nonutility Income, net of expense	362	33,870	34,232
Gain(Loss) on Disposal of Asset	(7,218)	(300)	(7,518)
Interest Expense	(207,583)	(168,525)	(376,108)
<b>Total Nonoperating Revenue (Expenses)</b>	<b>(180,447)</b>	<b>(128,720)</b>	<b>(309,167)</b>
<b>Change in Net Assets</b>	<b>163,229</b>	<b>89,918</b>	<b>253,147</b>
<b>Total Net Assets - Beginning</b>	<b>7,299,495</b>	<b>971,514</b>	<b>8,271,009</b>
<b>Total Net Assets - Ending</b>	<b>7,462,724</b>	<b>1,061,432</b>	<b>8,524,156</b>

The notes to financial statements are an integral part of this statement.

**TOWN OF BAR HARBOR**  
**REQUIRED SUPPLEMENTARY INFORMATION**  
**SCHEDULE OF REVENUES AND EXPENDITURES**  
**BUDGET AND ACTUAL - GENERAL FUND**  
**FOR THE YEAR ENDED JUNE 30, 2006**

**Exhibit B**

	<i>Original Budget</i>	<i>Final Budget</i>	<i>Actual</i>	<i>Variance Favorable (Unfavorable)</i>
<b>Revenues</b>				
Fees	11,629,998	11,629,998	11,525,488	(104,510)
Intergovernmental Revenues	447,635	447,635	435,663	(11,972)
Departmental Revenues	1,054,621	1,054,621	1,141,142	86,521
Other Local Sources	259,535	259,535	326,750	67,215
<b>Total Revenues</b>	<b>13,391,789</b>	<b>13,391,789</b>	<b>13,429,043</b>	<b>37,254</b>
<b>Expenditures</b>				
General Government	2,228,880	2,237,180	2,172,822	64,358
Public Safety	1,861,166	1,889,865	1,872,708	17,157
Health and Welfare	95,268	95,268	91,921	3,347
Parks and Recreation	197,265	197,265	188,994	8,271
Island Explorer Shuttle Bus	30,810	30,810	30,810	
Roads and Sanitation	1,355,897	1,368,898	1,372,336	(3,438)
Debt	45,453	45,453	45,453	
Contingency	52,901	2,901		2,901
Assessments	2,739,463	2,739,463	2,721,615	17,848
<b>Total Expenditures</b>	<b>8,607,103</b>	<b>8,607,103</b>	<b>8,496,659</b>	<b>110,444</b>
<b>Excess Revenues Over Expenditures</b>	<b>4,784,686</b>	<b>4,784,686</b>	<b>4,932,384</b>	<b>147,698</b>
<b>Other Financing Sources</b>				
Transfers from Other Funds	6,389	6,389	5,836	(553)
Transfers to Other Funds	(4,971,949)	(4,971,949)	(4,971,949)	
<b>Total Other Financing Sources</b>	<b>(4,965,560)</b>	<b>(4,965,560)</b>	<b>(4,966,113)</b>	<b>(553)</b>
<b>Net Change in Fund Balance</b>	<b>(180,874)</b>	<b>(180,874)</b>	<b>(33,729)</b>	<b>147,145</b>
<b>Decrease in Designated for Working Capital</b>			<b>(65,000)</b>	<b>(65,000)</b>
<b>Beginning Fund Balances - Budgetary Basis</b>			<b>393,546</b>	<b>393,546</b>
<b>Ending Fund Balances - Budgetary Basis</b>	<b>(180,874)</b>	<b>(180,874)</b>	<b>294,817</b>	<b>475,691</b>
<b>Adjustments to Conform to GAAP:</b>				
Elimination of Encumbrances			<b>62,129</b>	
<b>Ending Fund Balances - GAAP Basis</b>			<b>356,946</b>	



# UNPAID REAL ESTATE AND PERSONAL PROPERTY TAXES OF JUNE 30, 2006

## 2002

Dupray, David	\$	10.21	*
Ribeiro, Armando	\$	71.43	*
Hooper, Walter	\$	422.47	**

## 2003

AVG Acquisition	\$	90.00	
Delaittre, Thomas J.,Sr	\$	821.60	
Hooper, Walter	\$	1,024.36	
Lawford, Ernest E	\$	387.29	
Meyer, Ziegfree	\$	70.35	*

## 2004

Avg Acquisition	\$	164.92	
Banker's Trust of America	\$	800.94	
Beaudoin, Philip D.	\$	857.53	*
Buzzell, Robert D.	\$	4,845.18	*
Colonial Pacific Leasing Corp.	\$	276.32	*
Delaittre, Thomas J. Sr.	\$	1,678.02	
Dow, Sandra L.	\$	708.38	*
Hamor, Bruce F.	\$	1,582.49	*
Higgins, Jeanne S.	\$	495.90	*
Higgins, Jeanne S.	\$	1,540.59	*
Hilton, Robert V.	\$	1,233.21	*
Hooper, Walter	\$	1,049.42	
Jackson, Edward B. LTD	\$	52.08	
Jordan, James E.	\$	4,178.32	*
Jordan, James E.	\$	2,385.42	*
Keene, Gerald L.	\$	7,092.34	*
Keene, Gerald L.	\$	1,639.76	*
Leonard, Howard E.	\$	145.30	*
Mannix, Charles R.	\$	8,534.68	*

\* Paid after 6/30/06

\*\* Partial Payment after 6/30/2006

## UNPAID REAL ESTATE AND PERSONAL PROPERTY TAXES OF JUNE 30, 2006

Massicotte, Joel J.	\$	2,102.93	*
McFarland, Edward	\$	548.86	*
Meyer, Ziegfree	\$	63.26	*
Mitchell, Samuel III	\$	1,408.79	*
Reed, Ruth G.	\$	403.01	*
Ribeiro, Armando	\$	3,068.52	*
Rommel, Sentiel A.	\$	594.18	*
SMM, Limited Liability	\$	4,761.42	*
Spacenet, Inc.	\$	14.88	
Staples, Dennis N.	\$	1,887.50	*
Strout, Raymond E.	\$	1,755.15	*
VFS Financing, Inc.	\$	40.92	
Village Green Associates	\$	174.44	*
Whitmore, Elisa	\$	69.63	*
Yamamoto, Polly S. & Ruth	\$	125.00	*

### 2005

Allen & Paluga, Inc	\$	1,215.16	*
AVG Acquisition	\$	167.58	
Bankers Trust of California	\$	810.61	
Beaudoin, Philip D.	\$	1,408.66	
Black, Frederick E.	\$	203.14	*
Boland, Michael C.	\$	15,616.67	*
Boland, Michael C.	\$	2,099.94	*
Budget Rent A Car System	\$	60.48	
Burns, Melissa Rose	\$	1,170.19	
Burpee, Denise S. ET AL	\$	1,026.51	*
Butler, Jillaine M.	\$	1,339.97	*
Buzzell, Robert D.	\$	4,954.67	
Candage, Christopher R.	\$	2,985.14	*
Cass, Donald	\$	778.35	*
Clark, Lucy Seronde	\$	119.37	

\* Paid after 6/30/06

\*\* Partial Payment after 6/30/2006

# UNPAID REAL ESTATE AND PERSONAL PROPERTY TAXES OF JUNE 30, 2006

Clark, Lucy Seronde	\$	64.54	
Culbertson, Tim	\$	1,000.01	*
Delaittre, Thomas J. Sr.	\$	1,720.31	
Dow, Sandra L.	\$	1,368.40	*
Dupray, David M.	\$	20.70	*
Dyer, David	\$	972.64	*
Eviskov, Alexei V.	\$	961.28	*
Gagnon, Maurice	\$	670.67	*
Grandgent, Henry L.	\$	1,817.86	
Grover, Kathleen	\$	4,520.03	
Hall, Hylie J.K.	\$	1,565.72	*
Hamor, Bruce F.	\$	1,519.02	*
Hamor, Edd B.	\$	1,086.96	
Higgins, David W.	\$	455.21	
Higgins, Jeanne S.	\$	514.98	*
Higgins, Jeanne S.	\$	1,580.19	**
Higgins, Theodore S.	\$	95.56	*
Higgins, Theodore S.	\$	987.37	*
Higgins, Theodore S.	\$	149.67	*
Hilton, Earl F.	\$	65.72	*
Hilton, Robert V.	\$	2,728.32	**
Hooper, Walter	\$	1,001.52	
Howie, Cori	\$	1,944.12	*
Howie, Kenneth	\$	236.82	*
Hulbert, Ian A.	\$	5,329.64	
Jackson, Edward B. LTD	\$	52.92	
Jameson, Todd R.	\$	2,507.87	*
Jameson, Todd R.	\$	1,489.36	*
Johnson, Roger C.	\$	844.69	*
Jordan, James E.	\$	4,260.63	*
Jordan, James E.	\$	2,441.51	*
Kase, Jeffrey	\$	1,266.18	*

\* Paid after 6/30/06

\*\* Partial Payment after 6/30/2006

# UNPAID REAL ESTATE AND PERSONAL PROPERTY TAXES OF JUNE 30, 2006

Kearns, James P. Jr.	\$	1,305.01	*
Kearns, James P. Jr.	\$	630.17	*
Keene, Gerald L.	\$	7,271.18	*
Keene, Gerald L.	\$	1,676.20	**
Leonard, Howard E.	\$	2,004.27	*
Levesque, Jacqueline	\$	228.02	*
Lurvey, Frank M.	\$	497.68	*
Malloy, Nathan W.	\$	151.52	*
Mannix, Charles R.	\$	8,717.29	
Marinke, Thomas	\$	4,053.70	*
Marjorie Blair Hirsh	\$	1,114.40	
Massicotte, Joel J.	\$	2,049.68	
McFarland, Edward	\$	2,909.70	**
Meyer, Ziegfree	\$	77.73	*
Mitchell, Samuel D. III	\$	1,611.13	*
Nightsky Holdings, LLC	\$	612.99	
O'Connor, Joseph F.	\$	1,014.02	*
Paneyko, Leonore Lane	\$	139.77	**
Paneyko, Stephen H.	\$	3,146.43	**
Phippen, John W. Jr.	\$	1,259.04	
Phippen, John W. Jr.	\$	595.76	**
Porter, Merval C. Jr.	\$	1,466.39	*
Pushard, Richard D.	\$	4,857.18	*
Putnam Fiduciary Trust Co.	\$	32.52	
Rank, Barbara Hamm ET AL	\$	1,318.10	*
Reed, Ruth G.	\$	420.26	
Renwick, James W.	\$	298.30	
Ribeiro, Armando	\$	3,001.41	*
Ross, Michael J. Jr.	\$	893.65	
Ross, Michael J. Jr.	\$	1,751.26	
Ross, Michael J. Jr.	\$	1,927.90	**
Smith, Ernest G.	\$	341.00	*

\* Paid after 6/30/06

\*\* Partial Payment after 6/30/2006

## UNPAID REAL ESTATE AND PERSONAL PROPERTY TAXES OF JUNE 30, 2006

SMM, Limited Liability Co.	\$	9,699.47	
Spear, Ann M.	\$	2,584.41	
Staples, Dennis N.	\$	1,829.96	*
Striefel, Joseph H.	\$	54.12	
Strout, Raymond	\$	2,171.45	**
Swann, Scott W.	\$	75.14	*
Swann, Scott W.	\$	2,063.75	*
Taylor, Richard A.	\$	717.84	*
Tinker, Larry E	\$	737.03	*
Truitt, Estate of Maisie S.	\$	234.97	*
Tweedie, James K. Jr.	\$	1,557.00	
Uliano, Anthony X.	\$	3,142.47	*
VFS Financing, Inc	\$	41.58	**
Walls, Allan E.	\$	1,919.80	
Webber, Harry A	\$	1,316.09	*
Williams, Scotsman, Inc	\$	824.01	*
Young, Sharon L.	\$	436.00	

\* Paid after 6/30/06

\*\* Partial Payment after 6/30/2006

# **TOWN OF BAR HARBOR WARRANT COMMITTEE**

**Sub-Committees 2006-2007**

**Michael Gurtler, Chairman  
David Lind, Vice-Chairman  
Sarah Stanley, Secretary**

## **GENERAL GOVERNMENT**

**Joseph Cough  
Linda Martin  
Francis Russell (Absent until March)  
Clark Stivers, Chair  
Bill Vandegrift**

## **PROTECTIONS**

**Michael Blythe  
Cas Dowden  
David Lind  
Roger Samuel – Chair**

## **HEALTH, RECREATION & WELFARE**

**James Kitler  
Robert Nolan  
Trish Nolan  
Brent Walton – Chair**

## **PUBLIC WORKS**

**Millard Dority-Chair  
Ed Jackson  
Deb Rechholtz  
Sarah Stanley**

## **EDUCATION**

**Scott Hammond – Chair  
Amanda Kendall  
Susan Richardson  
Claire Sasner**

## **REVENUES**

**Millard Dority  
Scott Hammond  
Clark Stivers  
Roger Samuel  
Brent Walton**



## TOWN OF BAR HARBOR

# FY08 Budget

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As Adopted By The  
Town Council  
And Recommended To The  
Town Meeting

Updated Through The  
March 27, 2007  
Town Council Meeting

# Budget Message

To: Bar Harbor Taxpayers  
From: Dana J. Reed, Town Manager  
Date: April 23, 2007

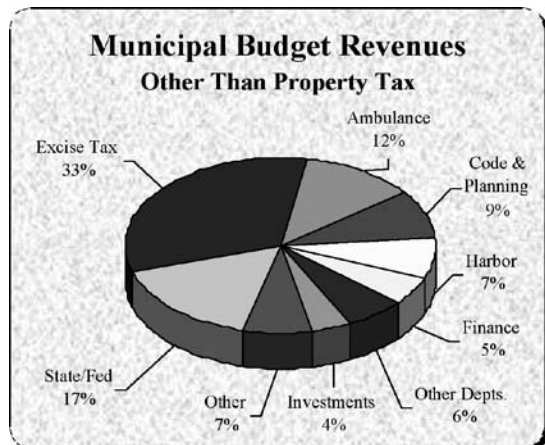
As adopted by the Town Council, pending ratification by Town Meeting, this budget will not exceed the Town Council's self-imposed tax rate increase limit of 3.3%, which they set to coincide with the 2007 Social Security cost-of-living adjustment. Regrettably, that's about the only year-to-year comparison I can make. Over a year ago, Finance Director Stan Harmon started on the conversion of all our accounting software. Concurrently, he implemented many of the accounting changes now required by GASB34, the new accounting standards for municipalities. The effect on this budget document was unfortunate. Funds which were one place got moved to another, line item accounts moved from cost center to cost center, revenues and expenses which were combined are now divided and those which were divided are now combined. A massive reorganization of the budget was required and, with the financial statements running late, the time to reorganize the budget was even shorter than usual.

As outlined above, the line items within the Municipal Budget were scrambled to such an extent that even the history of the previous two years of any line item is no longer entirely dependable. Appropriations have moved from the General Fund to the CIP Fund and back again. The Cooperating Agency Fund no longer exists, having been combined with the General Fund. To complicate year-to-year comparisons even more, assessor's hearings following this year's revaluation resulted in abatements of about \$11 million of tax base. Fortunately, the tax refunds were nearly offset by the \$100,000 of assessor's overlay which was included in the tax rate this year, but won't be needed next year. Reconciling all of these changes is complex and tedious, but we know that our totals are correct and that they tie-in with previous years, so the total tax rate is the gauge most easy to understand. That gauge is rising just 3.3%.

## Municipal General Fund

### Fund Balance

I am pleased to say that we are starting to rebuild the fund balance of our General Fund to a more comfortable level. We ended last year (FY06) with an undesignated and unobligated fund balance of about \$300,000. Although this year's budget anticipated drawing fund balance down another \$30,000, Finance Director Stan Harmon and I estimate that it will actually increase by \$120,000. If we can maintain this trend for another year or two, we should get back to the point where we can safely use this capricious source of cash to fund some of your deferred capital projects. However, for now, we recommend no use of fund balance either to hold down taxes or finance capital projects.





## Revenues

Local construction has picked up a bit since last year, but the estimated \$5,000,000 of new construction is only one-half to one-third the level of what we were seeing a few years ago. Of course this reduces the amount of property tax dollars we have to work with, and as shown in the graph to the right, property taxes comprise about two-thirds of Municipal Budget revenue.

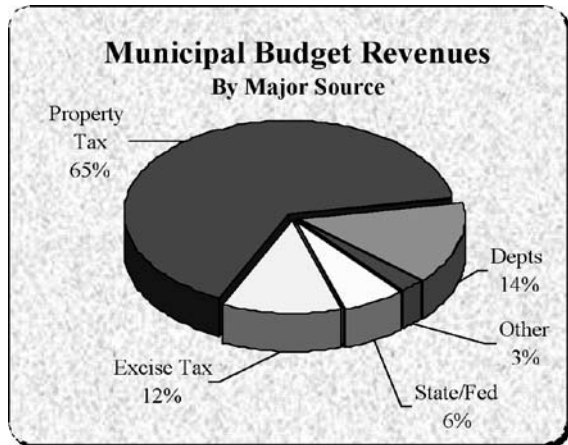
Non-property tax revenues also play a vital role in financing our essential public services. It is the Town's policy that those who receive special services should pay for those services through fees or charges, rather than having all Bar Harbor taxpayers paying their expenses for them. This is why we track each department's expenses and revenues separately and make sure that fees recover the cost of special services.

Auto excise tax is our second largest source of revenue, and has increased steadily in the past, but the last year or two have been disappointing. Based on the trend of our year-to-date receipts, this year's auto excise will be \$64,000 under what we had budgeted this year, and our best estimates for next year's budget is \$35,000 less than this year's budget. Next year, the percentage of the Municipal Budget financed with non-property tax revenues will fall to 35%, down considerably from the 46% number we used just three years ago.

Overall departmental revenues will drop an estimated 3% from this year's budget. The number of building permits in 2006 was 11% higher than in 2005, but revenue continues to lag slightly, about 12% behind last fiscal year, probably due to a lack of commercial construction projects. Fortunately, both cruise ship and ambulance revenue are projected to rise slightly, helping to off-set the drops in other areas. Next year, the percentage of the Municipal Budget financed with non-property tax revenues will fall to 35%, down considerably from the 46% number we used just three years ago.

## Expenses

For the most part, the proposed Municipal Budget is status quo, adjusted only for inflation. We plan to have the same number of people doing just the same things as we have been doing for the last several years. Requests for two new positions were rejected, as we felt it was not the time to be adding personnel. Petroleum prices and insurance rate increases have moderated, making it considerably easier to balance the budget and get some things done that need doing, such as repairs to a number of buildings and replacement of some worn out equipment, but not much more than that.

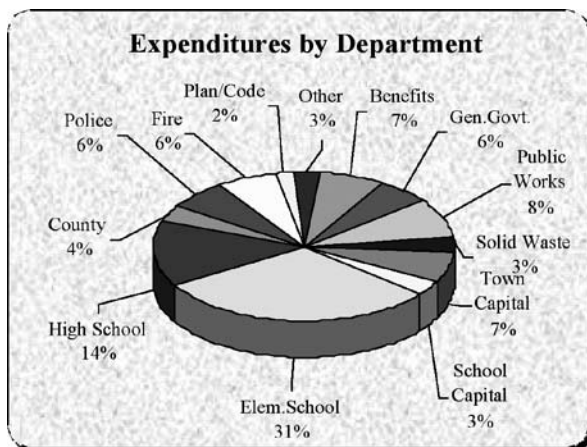


## Capital Improvement Program Fund

### Fund Balance

We entered FY07 with a CIP Unreserved & Undesignated Fund Balance of just \$1,543. Unfortunately, we had budgeted to use \$57,707 of that amount for FY07 projects . . . obviously, a bad assumption. For the coming year, FY08, we budgeted to restore fund balance to breakeven. In the following years, we will seek

to increase fund balance to about \$50,000 so that we can offset unexpected changes in the GASB34 mandated account "Unrealized Gain or (Loss) on Investments".



### Revenue

Due to concern about the economic slowdown, we reduced the CIP tax rate in FY02, resulting in a six year, \$1.2 million, shortfall in the capital plan. While the reduction was partially restored last year, we are still struggling to find money for unfinished projects, and the CIP shortfall continues to grow by about \$89,000 annually. At least for one year, we have an opportunity to fill that void, and almost painlessly.

MDI High School is estimating that they will have \$300,000 more carryover this year than normal, thus reducing their next year's budget request. The Town Council took this opportunity to move \$86,000 to the CIP for one year, or until the High School assessment goes back up, as it surely will. A permanent solution for the CIP shortfall would have been to increase the overall tax rate by 0.7% for the foreseeable future. As the economy improves, the Town should seriously consider reinstating the rest of the dropped tax millage, thereby enhancing funding for roads, sidewalks and other needed renovations without the need for borrowing.

### Expenses

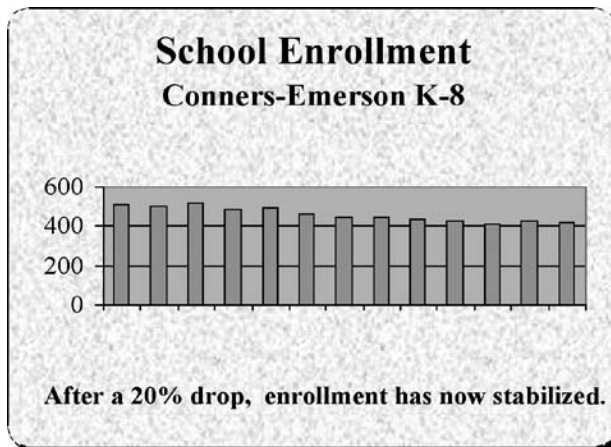
Previously planned FY08 expenditures include replacement of two computer servers and software, a voting machine, an ambulance, a Police Department cruiser, a copy machine in the Planning Department and four floats at the Town Pier. Of course, we have a lot of road and sidewalk work, about \$487,000 next year. Some unanticipated projects have come up as well: purchase of archival shelving for the Town Clerk's new fireproof vault, a digital projector to enable PowerPoint presentations at meetings, purchase of a wide format digital scanner for maps, GIS software, purchase of a generator for our emergency shelter and replacement of the worn-out glass crusher at the Recycling Center. Our loan and lease payments will drop slightly, as payment schedules change. Municipal loan and lease payments now total only \$108,000 per year.

During the coming year at the Conners-Emerson School, we plan to replace all computers over four years old, build better storage for instruments in the Music Room, and cover the fuel oil tank. The water tank on the boiler needs replacement. The gym light fixtures will be replaced for energy efficiency and to increase their candlepower. Finally, we need to improve access control for safety, by rekeying the locks and/or adding a buzzer system. Of course, we also must make \$312,000 in

payments for the boilers, the school addition, our new heating system and lease payments on the copy machines and pickup truck.

## Elementary School Fund

Representatives from the Town Council and Warrant Committee attended several meetings, as the School Board developed the annual budget. The school board spent three meetings reviewing the proposed budget before unanimously adopting the FY08 school budget on December 4, 2006. Town Council is recommending no changes from the school board's proposed budget.



### Fund Balance

The School Fund carries very little fund balance, since State law requires that they must use any money leftover at the end of one fiscal year to reduce the amount of taxes raised in the next fiscal year. These leftover funds are often called "carryover". While this technique sounds good in theory, the inevitable carryover variance from year-to-year causes the tax rate to spike

and crash, as demonstrated by the high school assessment this year. The FY08 budget anticipates less than a 1% increase in the carryover budget.

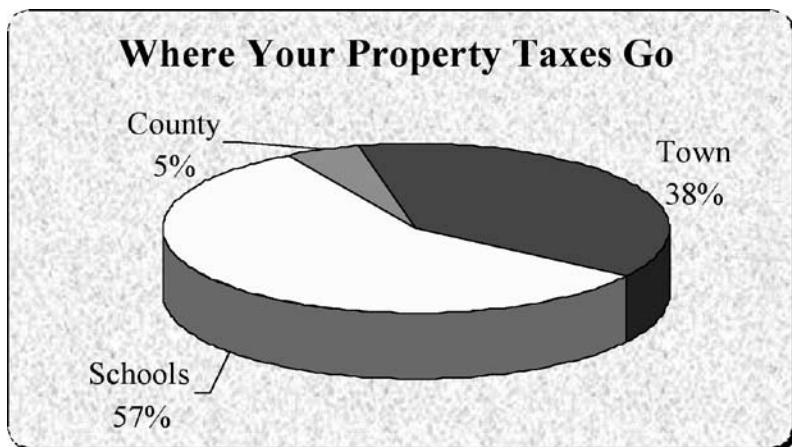
### Revenue

State Aid to Education comprises only 8% of school revenue and, except for the property tax, is the only substantial source of revenue for schools. Next year's budget estimates that State Aid to Education will increase only \$6,000 next year, that's only 1.7%.

### Expenses

The school budget is largely status quo, with the following exceptions:

- We will be adding a Title 1 support program for Math.
- We will hire a 40% position to work specifically on math remediation, similar to our Title 1 Literacy program. Students in the early years struggling with numeration will receive small group support.
- We will be replacing the current librarian with one full-time person. Currently the position is shared 60/40 % between two part-time positions.
- Health insurance is budgeted for a 12% increase. Personnel will continue to pay 15% of their premiums with the school paying the balance of 85%.
- Both the Teachers Contract and Support Personnel Contracts have been negotiated for the 2007-2008 school year.



### The Bottom Line

A median home in Bar Harbor is now assessed at \$293,000. Should Town Meeting adopt this budget as proposed, the resulting 3.3% tax rate increase will cost the owner of our median home an extra \$82 more per year, or slightly less than \$7 per month. All in all, it doesn't look like too bad of a budget year.

Please feel free to call me if you have any questions or comments. We look forward to seeing you at 6:45 p.m. on June 5 for the Town Meeting in the auditorium of the Municipal Building. A full copy of the budget is available for your review at the Jesup Memorial Library.

Respectfully submitted,

Dana J. Reed  
Town Manager

## Property Tax Calculation

Fund	Appropriation (Expenditures) Requested	Revenues Other Than Prop. Tax	Fund Balance Used	Property Taxes Needed	Tax Rate Change
<b>Assessments</b>					
County Assessment	\$70,000	0	0	\$70,000	6.3%
High School Assessment	2,160,360	0	0	2,160,360	-3.7%
Total Assessments	2,730,360	0	0	2,730,360	
<b>Municipal Budget</b>					
General Fund	6,343,451	2,797,113	0	3,546,338	4.7%
Capital Improvement Program Fund	1,553,963	66,000	0	1,487,963	15.1%
Dog Control Reserve Fund	1,874	1,874	0	0	n/a
Shellfish Conservation Reserve Fund	2,128	2,128	0	0	n/a
Cemetery Trust Fund	174	174	0	0	n/a
Gurnee Scholarship Trust Fund	142	142	0	0	n/a
Total Municipal Budget	7,901,731	2,867,430 36%	0 0%	5,034,301 64%	7.6%
<b>Education Budget</b>					
Elem. School (Emerson-Corners) Fund	4,648,905	351,500	70,249	4,227,156	5.9%
Emergency Special Ed. Reserve Fund	0	0	0	0	n/a
Total Education Budget	4,648,905	351,500 8%	70,249 2%	4,227,156 91%	5.9%
<b>Grand Totals</b>	15,280,996	3,218,930 21%	70,249 0%	11,991,817 78%	3.3%

<i>Tax Rate Change</i>	
Estimated Tax Rate Next Year	\$8.78
Tax Rate This Year	\$8.50
Est. Tax Rate Increase	\$0.28 3.3%

Estimated Total Valuation Next Year  
\$1,366,172,020

(See Chart F for Details.)

<i>What Will It Cost Me?</i>		
Median Home	Total Tax Increase Per Month	Total Tax Increase Per Year
\$293,000	\$6.78	\$81

## Budget Summary By Fund

Restated to Conform to GASB34

Fund	Actual Year Before Last: FY05	Actual Last Year FY06	Budgeted This Year FY07	Requested Next Year FY08	Percent Change Next Yr.	Dollar Change Next Yr.
<b>Assessments</b>						
County Assessment	581,967	533,830	538,519	570,000	5.8%	31,481
High School Assessment	2,113,383	2,187,785	2,252,652	2,160,360	-4.1%	-92,292
Total Assessments	2,695,350	2,721,615	2,791,171	2,730,360	-2.2%	-60,811
<b>Municipal Budget</b>						
General Fund	5,678,970	5,790,159	6,348,847	6,343,451	-0.1%	-5,396
Capital Improve. Program Fund (A)	3,720,277	1,300,775	1,427,223	1,553,963	8.9%	126,740
Dog Control Reserve Fund	3,692	3,787	3,000	1,874	-37.6%	-1,127
Shellfish Conservation Reserve Fund	2,255	2,000	2,428	2,128	-12.4%	-300
Cemetery Trust Fund	151	162	3,000	174	-94.2%	-2,826
Gurnee Scholarship Trust Fund	0	350	225	142	-36.9%	-83
Total Municipal Budget	9,405,345	7,097,233	7,784,722	7,901,731	1.5%	117,009
<b>Education Budget</b>						
Elem. School Fund (Emerson-Conners)	3,862,703	4,102,791	4,421,239	4,648,905	5.1%	227,666
Emergency Special Ed. Reserve	0	0	0	0	n/a	0
Total Education Budget	3,862,703	4,102,791	4,421,239	4,648,905	5.1%	227,666
<b>Grand Totals</b>	<b>15,963,399</b>	<b>13,921,639</b>	<b>14,997,132</b>	<b>15,280,996</b>	<b>1.9%</b>	<b>283,864</b>

### Notes:

- A. The amounts shown for the C.I.P. Fund reflect the level of appropriations, not actual expenditures, since expenditures vary widely from year to year, but the taxes required to fund them should remain relatively level.
- B. It is important to note that the "Requested Next Year" column may include significant funds transferred from the fund balance of the General Fund.
- C. Amounts enclosed in a box include budget adjustments made after Town Meeting approved the budget. Typical examples include grants, year-end encumbrances and transfers from the contingency account. Accordingly, this will likely affect the "Percent Change" and "Dollar Change" amounts.

## Budget Summary By Cost Center

Restated to Conform to GASB34

	Actual Year Before Last FY05	Actual Last Year FY06	Budgeted This Year FY07	Requested Next Year FY08	Percent Change	Dollar Change
<b>General Fund</b>						
Town Council	37,407	37,143	35,880	41,501	15.7%	5,621
Town Manager's Office	93,720	101,249	106,195	108,324	2.0%	2,129
Town Clerk's Dept.	83,100	86,457	92,082	95,809	4.0%	3,727
Finance Department	252,372	268,812	277,662	290,701	4.7%	13,039
Legal Counsel	53,291	52,921	62,999	60,592	-3.8%	-2,408
Elections	12,028	11,796	11,838	14,060	18.8%	2,222
Information Technology	67,457	76,073	85,332	81,171	-4.9%	-4,161
Municipal Building	77,254	79,621	93,968	97,754	4.0%	3,786
Town Offices	44,967	42,293	45,179	37,164	-17.7%	-8,015
Employee Benefits	921,713	933,782	1,066,094	1,034,053	-3.0%	-32,041
Code Enforcement Division	45,671	55,579	97,890	56,856	-41.9%	-41,034
Assessing Division	67,562	68,308	70,743	79,250	12.0%	8,507
Planning Department	157,756	225,774	271,241	248,108	-8.5%	-23,133
Miscellaneous	310,446	164,970	184,252	216,922	0.0%	32,670
Ambulance Service	293,726	310,758	337,653	340,694	0.9%	3,041
Fire Department	522,450	546,243	578,960	584,950	1.0%	5,990
Police Department	622,786	642,972	677,879	664,407	-2.0%	-13,472
Dispatch Division	158,235	163,036	167,025	171,673	2.8%	4,648
Public Safety Building	35,834	34,741	42,786	41,850	-2.2%	-936
Street Lights	68,233	72,597	83,319	81,045	-2.7%	-2,274
Harbor Department	91,059	105,261	103,495	109,172	5.5%	5,678
Parks and Recreation Section	132,770	175,294	198,872	195,256	-1.8%	-3,603
Glen Mary Park	15,129	17,518	14,858	14,130	-4.9%	-728
General Assistance	2,351	1,204	2,202	1,989	-9.7%	-213
<b>Cooperating Agencies</b>						
Acadian Little League	500	500	500	500	0.0%	0
Am. Red Cross in Eastern Maine	4,044	4,044	4,044	4,044	0.0%	0
Bar Harbor Food Pantry	8,087	8,000	8,000	8,000	0.0%	0
Bar Harbor Historical Society	1,516	1,500	1,500	1,500	0.0%	0
Community Health & Counseling	2,527	2,527	2,527	2,527	0.0%	0
Downeast Transportation	2,113	2,113	2,153	2,153	0.0%	0
Eastern Agency on Aging	3,033	3,000	3,000	3,000	0.0%	0
Hancock County HomeCare	9,028	9,028	9,028	9,028	0.0%	0
Downeast Health Services (WIC)	1,395	1,395	1,110	1,110	0.0%	0
Downeast Horizons	5,661	0	0	0	0.0%	0
Hulls Cove Neighborhood Assoc.	4,751	4,751	4,751	4,751	0.0%	0
Island Connections	6,066	6,066	6,066	6,066	0.0%	0
Wash.-Han. Community Agency	1,456	1,456	1,456	1,456	0.0%	0
Yesterday's Children, Inc.	505	505	505	505	0.0%	0
Town Hill Village Improvement	0	0	5,000	0	-100%	-5,000
Comfort Station Section	50,260	45,833	56,999	56,340	-1.2%	-659
Public Works Department	104,425	118,196	118,954	123,266	3.6%	4,312
Highway Division	768,539	781,191	851,753	894,614	5.0%	42,861
Solid Waste Division	489,883	480,199	520,061	514,386	-1.1%	-5,675
Debt Service	47,864	45,453	45,035	42,759	-0.6%	-276
<b>Total General Fund</b>	<b>5,678,970</b>	<b>5,790,159</b>	<b>6,348,847</b>	<b>6,343,451</b>	<b>-0.1%</b>	<b>-5,396</b>

### Budget Summary by Cost Center (continued)

	Actual Year Before Last: FY05	Actual Last Year FY06	Budgeted This Year FY07	Requested Next Year FY08	Percent Change	Dollar Change
<b>Other Funds</b>						
Capital Improvement Program Fund *	3,720,277	1,300,775	1,427,223	1,553,963	8.9%	126,740
Dog Control Reserve Fund	3,692	3,787	3,000	1,874	-37.6%	-1,127
Shellfish Conservation Reserve Fund	2,255	2,000	2,428	2,128	-12.4%	-300
Cemetery Trust Fund	151	162	3,000	174	-94.2%	-2,826
Gurnee Scholarship Trust Fund	0	350	225	142	-36.9%	-83
<b>Total Other Funds</b>	<b>3,726,375</b>	<b>1,307,074</b>	<b>1,435,876</b>	<b>1,558,280</b>	<b>8.5%</b>	<b>122,405</b>
<b>Municipal Budget Total</b>	<b>9,405,345</b>	<b>7,097,233</b>	<b>7,784,722</b>	<b>7,901,731</b>	<b>1.5%</b>	<b>117,009</b>
<b>Elementary School Fund</b>						
Regular Instruction	1,924,123	2,103,422	2,248,734	2,314,214	2.9%	65,480
Special Education	492,347	507,362	551,308	596,634	8.2%	45,326
Co-Curricular	49,681	45,953	57,050	69,300	21.5%	12,250
Guidance	62,224	65,323	69,333	71,330	2.9%	1,997
Health Services	36,219	38,027	41,027	42,597	3.8%	1,570
Improvement of Instruction	15,887	16,079	22,700	30,700	35.2%	8,000
Library and Audio Visual	83,461	90,080	96,415	103,623	7.5%	7,208
Technology	103,320	102,481	119,302	124,646	4.5%	5,344
School Committee	13,778	8,881	13,760	10,760	-21.8%	-3,000
Office of Superintendent	189,923	209,472	232,634	244,219	5.0%	11,585
Office of Principal	257,156	260,334	280,838	288,638	2.8%	7,800
Operation and Maintenance of Plant	383,351	384,061	395,388	432,204	9.3%	36,816
Student Transportation	197,364	205,461	205,750	221,040	7.4%	15,290
Capital Outlay	444	2,000	2,000	2,000	0.0%	0
Insurance Services	12,426	14,855	16,000	18,000	12.5%	2,000
Contingency	0	0	25,000	25,000	0.0%	0
Operating Transfers Out-Food Serv.	41,000	49,000	44,000	54,000	22.7%	10,000
<b>Total Elementary School Fund</b>	<b>3,862,703</b>	<b>4,102,791</b>	<b>4,421,239</b>	<b>4,648,905</b>	<b>5.1%</b>	<b>227,666</b>
Emergency Special Ed. Reserve Fund	0	0	0	0		0
<b>Education Budget Total</b>	<b>3,862,703</b>	<b>4,102,791</b>	<b>4,421,239</b>	<b>4,648,905</b>	<b>5.1%</b>	<b>227,666</b>
<b>Assessments</b>						
County Assessment	581,967	533,830	538,519	570,000	5.8%	31,481
High School Assessment	2,113,383	2,187,785	2,252,652	2,160,360	-4.1%	-92,292
<b>Assessments Total</b>	<b>2,695,350</b>	<b>2,721,615</b>	<b>2,791,171</b>	<b>2,730,360</b>	<b>-2.2%</b>	<b>-60,811</b>
<b>Grand Totals</b>	<b>15,963,399</b>	<b>13,921,639</b>	<b>14,997,132</b>	<b>15,280,996</b>	<b>1.9%</b>	<b>283,864</b>

- \* The amounts shown for the C.L.P. Fund reflect the level of appropriations, not actual expenditures, since actual expenditures vary widely from year to year, but the taxes required to fund them should remain relatively level.
- \*\* Amounts enclosed in a box include budget adjustments made after Town Meeting approved the budget. Typical examples include grants, year-end encumbrances and transfers from the contingency account. Accordingly, this will likely affect the "Percent Change" and "Dollar Change" amounts.



## Tax Cap Compliance

### Impact of LD#1 on the Bar Harbor Municipal Budget

#### Core Municipal Tax Commitment

FY07 Tax Cap as approved at last year's Town Meeting (See Note A)	\$4,742,069
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#### Adjustment for Growth Limitation Factor

Average Real Personal Income Growth (Note B)	2.47%	
Property Growth Factor (See Note C)	2.82%	
<b>Total Growth Limitation Factor</b>	5.29%	\$250,855

#### Adjustment for New State Funding

<b>State Funding - Year Before Last - FY05 (See Note D)</b>		
Municipal Revenue Sharing	285,391	
General Assistance Reimbursement (See Note E)	n/a	
Urban/Rural Initiative Program for roads. (Note E)	n/a	
<b>Total State Funding - Year Before Last</b>	285,391	
<b>Growth Limitation Factor</b>	5.29%	
<b>Adjusted State Funding Year Before Last</b>	\$300,488	
<b>State Funding - Actual Last Year - FY06 (See Note D)</b>		
Municipal Revenue Sharing	256,525	
General Assistance Reimbursement (See Note E)	n/a	
Urban/Rural Initiative Program for roads. (Note E)	n/a	
<b>Total State Funding - Actual Last Year</b>	256,525	
<b>Net Increase in State Revenues</b>		\$0

#### Adjustment for Any Excess Taxes Collected This Year

Property Taxes Collected - FY07	4,697,428	
Property Tax Cap - FY07 (See Note A)	4,742,069	
<b>Excess Property Tax Collected</b>		\$0

<b>Maximum Municipal Budget Commitment</b>	<b>Tax Cap</b>	<b>\$4,992,924</b>
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<b>Proposed Municipal Budget Commitment</b>	<b>\$5,034,301</b>
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<b>Amount Under or (Over) Tax Cap</b>	<b>(\$41,376)</b>
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#### Notes:

- This is the Municipal (not school) Tax Cap approved last year by Town Meeting.
- Average Real Growth in Total Personal Income for the State as a whole, as determined by the Director of the State Planning Office. The TPI may not exceed 2.75%.
- Tax Base Growth in the prior tax year. For the FY08 Budget: the tax year April 1, 2005 - March 31, 2006.
- LD#1 does not address which years are to be used to determine "Net New Funding", but seems to imply that the adjustment can be delayed a year. Rather than use estimates of revenues to be received, I have chosen to use the two most recent years of actual, audited revenues.
- The tax cap does not need to be adjusted under the "net new state funding" calculation for changes in state road subsidies provided under URIP or GA reimbursement if those changes are the result of operation of the existing statutory formulas governing those programs.

# Bar Harbor Fact Sheet

## Geographical

Total Land Area of the Town in Square Miles		45
Land Area Occupied by Acadia National Park	10,156 Acres	40%
Miles of Shoreline		34

## Demographic

Population:	2000 Census	4,820
	Summer – Estimated from Trash Equivalent	18,000
	Growth, 1990-2000	8.5%
	Individuals Over 65 Years of Age, 2000: Bar Harbor	16%
	State of Maine	14%

Median Income per Household, Hancock County 2006: \$53,400	
State of Maine, 2006	\$51,929
Owner Occupied Median Value of Housing, Assessor's Estimate 2006	\$293,000

## Taxes

Total Number of Tax Parcels, 2005	3,395
State Valuation: 2006 (final)	\$924,750,000
2007 (proposed)	\$1,309,800,000
Increase:	41.6%

## Finances

General Fund fund balance as % of Revenues: FY06	12%
State Aid as a % of Municipal Expenses: FY06	5.6%
School Aid as a % of School Expenses: FY06	8.4%
Bond Ratings, 2005:Moody's	A1
Standard & Poors	AA-

## Highways

Miles of Town Road	55.62
Miles of State Roads Plowed (State Aid Roads)	11.22
Miles of Sidewalks	17

## Tourism

Cruise Ship Visits, 2006	72
Rooms of Lodging, 2006 (Chamber of Commerce estimate)	4000
Campsites, 2006 (Chamber of Commerce estimate)	1015
Miles of National Park Carriage Roads	45

## Employment

Town Employees, Full Time (excluding schools) 2006	70
Largest Employer - Jackson Laboratory, 2006	1202
JAX employees living in Bar Harbor, 2006 (estimate)	315

## Other

Number of Sewer Plants	3
Number of Fire Trucks	6
Number of Ambulances	3
Persons Voting for Governor, 2006	2337
Registered Voters, Active - 2006	3894

## C.I.P. Funding Request

Next year's requested appropriation for the Capital Improvement Program totals \$1,553,965; about \$184,000 higher than this year. As explained in the budget message, this is largely due to a one-year \$86,000 tax increase designed to coincide with a temporary drop in the High School mill rate due to a larger than usual carryover. The estimated tax rate for capital projects next year will be \$1.09, a 15% increase over the current year's \$0.95 CIP tax rate.

The proposed CIP will accomplish a number of Council's long-range goals. First and foremost, it avoids large spikes in the tax rate, while meeting our community's most pressing infrastructure and equipment needs. This CIP also accomplishes two of Council's formal goals:

Goal #6.B.— Project planning and funding is realistic. You may note that equipment replacements and construction projects planned for future dates are now adjusted for the inevitable inflation.

Goal #1.B.3.— Construction of the new Agamont Comfort Stations is fully funded by Year Five.

While not a specific goal, something which you have been trying to accomplish for a long time is the construction of Barker Park, also funded in Year Five. One goal I could not fit in was Goal #3.A – to increase funding for the CIP Land Acquisition account. The money just isn't there. Similarly, funding levels are insufficient to fund the new Property Tax Revaluation Reserve, the Road Improvement Program is under funded, and the construction drawings for the Lower Main Street renovations will have to wait until we can save enough money or find other funding.

Regrettably, a result of the FY02 decision to reduce the CIP tax rate is that we no longer raise enough taxes to pay for the depreciation of our basic infrastructure and equipment. In other words, our roads, sidewalks and buildings are wearing out faster than we can replace them. While Council partially restored that millage in FY07, the CIP is still \$89,100 per year short of the level of funding it would have had without the cut. Even though much of the millage was restored, the restoration did not account for five years of inflation, but it certainly puts us in a better financial position than we were. However, to replace the Town's major equipment and buildings would cost nearly \$10 million. Annual depreciation on our equipment and buildings totals \$744,000. The proposed municipal C.I.P. contemplates funding Year One equipment replacement reserves of only \$377,000. Consequently, we are losing ground. We should be investing \$367,000 more per year into our infrastructure: primarily roads, sidewalks and buildings.

The C.I.P. "Year by Year Overview" details those projects which we anticipate completing in the five years between July 1, 2007 and June 30, 2012, what we call Fiscal Years 2008 to 2012 (and abbreviate as FY07 to FY11). Each year, we find that we have to make adjustments to the plan as we get closer to the time to expend the money. Minor adjustments are normally made for price fluctuations, but sometimes, newfound money allows us to accelerate a previously scheduled purchase or project. As mentioned above, we have very little money leftover from previous years, but last year's tax increase has allowed us to nearly double funding for Sidewalk Reconstruction, and to fund replacement reserves which will allow construction of both Barker Park and the Agamont Comfort Stations in Year Five.

### Next Year's Purchases & Projects

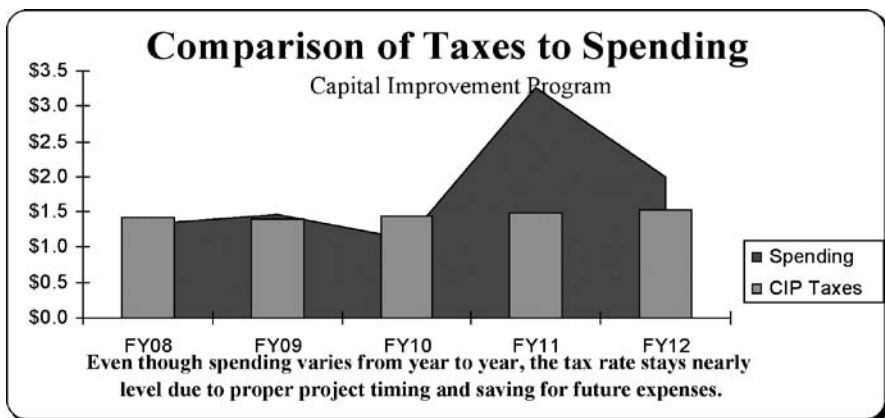
Previously planned FY08 expenditures include replacement of two computer servers and software, a voting machine, an ambulance, a Police Department cruiser, a copy machine in the Planning Department and four floats at the Town Pier. Of course, we have a lot of road and sidewalk work, about \$487,000 next year. Some unanticipated projects have come up as well: purchase of archival shelving for the Town Clerk's new fireproof vault, a digital projector to enable PowerPoint presentations at meetings, purchase of a wide format scanner for maps, GIS software, purchase of a generator for our emergency shelter and replacement of the worn-out glass crusher at the Recycling Center. Our loan and lease payments will drop slightly, as payment schedules change. Municipal loan and lease payments now total only \$108,000 per year.

During the coming year at the Conners-Emerson School, we plan to replace all computers over four years old, build better storage for instruments in the Music Room, and cover the fuel oil tank. The water tank on the boiler needs replacement. The gym light fixtures will be replaced for energy efficiency and to increase their candlepower. Finally, we need to improve access control for safety, by rekeying the locks and/or adding a buzzer system. Of course, we also must make \$312,000 in payments for the boilers, the school addition, our new heating system and lease payments on the copy machines and pickup truck.

### How a Capital Improvement Program Works

In order to better understand our Capital Improvement Program, it may be helpful for me to explain its purpose and function. As required by Section C-30.A of the Town Charter, the CIP is "a program consisting of projects any one of which costs more than \$5,000 and meets one or more of the following requirements:

- construction time extends to two or more fiscal years;
- includes planning for, construction of or major renovation of a Town building, wharf, public way, sewer, drain or appurtenant equipment; or
- replacement or acquisition of equipment with life expectancy of five years or longer."



While not fully articulated in the Charter, contemporary thinking further suggests that the C.I.P. should help the Town to avoid surprises by forcing us to look ahead for the next five years or even longer. This will help to stabilize the tax rate for capital improvements, so that it does not exhibit wild swings from year to year despite changes in expenditures. As shown in the graph above, even though spending varies from year to year, the tax rate stays nearly level due to proper project timing and past saving for future expenses.

Because we should have plenty of notice when to expect most of our large capital expenditures, proper use of the C.I.P. can help us avoid paying unnecessary financing costs, since we can begin raising needed capital a little bit at a time. If we plan it right, we should be able to pay cash for most things, thereby reducing our interest expense. These interest expenses can really add up. For example, look at the last ladder truck we bought. Due to a lack of funds, we had to borrow \$350,000 and pay it back over ten years. If we had foreseen the need to replace this apparatus ten years prior, set up a replacement reserve and funded it at only \$35,000 per year, we would have saved over \$100,000 on this one piece of equipment alone!

In order to implement a pay-as-you-go system, it is necessary to plan ahead farther than the five years in the C.I.P. Accordingly, this budget also includes an “Equipment Replacement Schedule” showing all major equipment, their depreciation rates and their proposed replacement dates. The CIP also contains some contingent purchases and projects which will be undertaken only if we are able to find the needed additional funds from grants or equipment trade-ins. In order to clearly delineate these on the “Year to Year Overview”, these are boxed.

It is also important to note that for capital accounts appropriations (authorizations to spend) are “continuing appropriations”. That is, once Town Meeting authorizes spending capital funds, the authorization to spend the money continues from year to year. The appropriation does not lapse at the end of the year like it does for operating funds. This funding mechanism has the additional advantage of creating an emergency source of funds, since accumulated reserves can be spent for major repairs or emergency replacements, without the delay inherent in calling a Special Town Meeting.

## ~ Municipal Capital Projects ~

### Town Clerk's Department

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**Voting Equipment** – We purchased an electronic voting system in FY99, have funded a replacement reserve and are planning to pay cash for a new one in FY08.

**Copy Machine** – We have three good-sized copy machines in the Town Office that churn out the nearly 350,000 copies needed each year to serve the Town Council, Warrant Committee, Planning Board, Appeals Board, Design Review Board, Downtown Task Force, Harbor Committee, Marine Resources Committee and a dozen other boards, committees and task forces, not to mention our own administrative needs. We used to lease/purchase these machines, but we have found it more cost effective to purchase them outright, thus saving interest expense. We plan to replace one of them every five years. Replacement of the Clerk's copier is planned for FY12.

**Rolling Shelving** – In order to maximize the available space in the Clerk’s new fireproof vault, we recommend the use of shelf units which roll out of the way when not in use, thus eliminating the need for aisle space.

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## **Finance Department**

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**Computer Hardware** – This account includes the Munis computer server and laser printers used for our accounting system. The server is scheduled for replacement in FY09.

**Computer Software** – This account includes our Munis accounting software. We plan to replace our excise tax and data base reporting software in FY08, and begin our next full software conversion in FY12.

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## **Assessing Division**

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**Property Tax Revaluation** – Every ten years the Town Assessor should examine every parcel of land and every building in town and determine the fair market value of each. This is what is known as a property tax revaluation, and is normally undertaken by an outside contractor. A reval takes about two years to complete, and we should be starting the next one in FY15. We had about \$70,000 left from the last reval, which will remain in this reserve account. We would like to start setting aside additional funds so we are not faced with another huge bill ten years from now. Unfortunately, current CIP appropriations will not allow full funding of this account until a later date.

**GPS Unit** – Our Geographical Positioning System (GPS) handheld receiver unit is used to locate various Town structures, such as storm drains, signs, roads, etc. so that they can be mapped to our Geographic Information System (GIS) for inventorying and construction planning. Think of GIS as a digital, computerized map linked to a computer data base. Purchased in FY03 with a Federal grant, we anticipate replacement in FY10, unless the technology becomes obsolete before then.

**Assessing Software** – The Town Assessor’s software is scheduled for replacement in FY11, just prior to the next revaluation, at which time it will be nine years old.

**Map Plotter** – The Assessor draws his maps using a mechanical plotter. Replacement is scheduled for FY11, when the plotter is seven years old.

**Wide Scanner & GIS Software** – Many of the Town’s historical maps are crumbling and fading. In order to save the information they contain, we are proposing to scan them into the Town’s Geographic Information System (GIS). While expensive, saving our town’s history is invaluable and the cost can not be overvalued. In addition, we are proposing the purchase of ArcInfo GIS software to allow the town to move more of our mapping maintenance work in-house and reduce the need for annual updates by outside contractors, while improving our ability to manage the data. This equipment has an 8-10 year replacement cycle.

## **Technology Division**

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**Cable TV System** – During FY06, we purchased video equipment and started broadcasting Town Council, Planning Board and other public meetings on the G Channel of the local cable TV system. Due to lack of funds, we have been unable to establish a replacement reserve.

**Computer Servers** – Now that all Town offices and facilities are linked by our new fiber-optic wide area network (WAN) system, we share information and files by way of three computer servers used for assessing, maps, the property database, word processing, spreadsheets, Trio recordkeeping, similar shared files, and e-mail backup. These three servers will need replacement every three or four years.

**Town Office Phone System** – The phone system for the Municipal Building was replaced in FY03. The CIP includes a replacement reserve based on an nine year replacement cycle.

**Audio Visual Equipment** – In FY08 we plan to purchase an LCD projector and in FY09, a document camera for the Council Chambers, so that our viewers at home can see the exhibits.

**Document Imaging System** – In order to better preserve our public records and improve our document retrieval capabilities, we would like to purchase a document imaging system in FY12.

## **Municipal Building**

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**Building Renovations** – In FY04, a \$250,000 bond issue was approved for Municipal Building renovations. However, this project was somewhat limited in scope and did not address all of the needs of the building. In addition, with the relocation of the Maine District Court and the Chamber of Commerce, Council decided to move all public offices to the main floor to better accommodate taxpayers. Our architects and engineers have estimated the total additional cost at \$800,000. A funding source has not been found.

**Masonry Repairs** – Our last Municipal Building masonry repair job, completed in FY06, cost the Town over \$70,000. Most of this was normal maintenance that should be undertaken once every ten years. We should setup a reserve to make sure the repairs are funded on schedule to prevent damage to the building, but funds have been insufficient.

**Alternative Energy** – Although we don't have enough money at this time to start this project, the Town Council decided to setup an account with the intent of establishing funding in the future to generate our own energy and/or reduce the energy consumption of the Municipal Building.

## **Code Enforcement Division**

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**Pickup Truck Reserve** – The Code Enforcement Officer's 2000 pickup was scheduled to be replaced in FY07. We have been funding a replacement account, so the funds are available to purchase a new one at this time. However, given the condition and use of this vehicle we anticipate delaying that purchase for at least another year, unless maintenance problems develop.

## **Planning Department**

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**Aerial Photo Update** – The Planning Department’s aerial photos of the town are an invaluable tool for our taxpayers, real estate agents, surveyors and town employees. They were last updated in FY04 as part of the property tax reval. Due to the amount of ongoing development, we would like to replace these photos every five years thereafter, making FY09 the next expected date. Accordingly, a replacement reserve has been funded.

**Copy Machine** – See above description under Clerk’s Department. Replacement of the Planning Department copier is planned for FY08.

**Downtown Streetscapes** – A streetscape improvement is the beautification of a street by adding trees, old style lampposts, benches, trash receptacles and interesting paving materials and patterns, similar to the Federally funded “demonstration project” in the central business district constructed in the mid-seventies. Unfortunately, our streetscapes have not been expanded beyond that demonstration project. A conceptual design has been prepared for Lower Main Street, and the next step will be construction drawings. These are estimated to cost \$80,000, for which a reserve account was started in FY07, but funds have been insufficient to allow additional funds.

## **Ambulance Division**

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**Ambulance** – Our 1993 ambulance will need to be replaced when it is fifteen years old in FY08. We will be able to pay cash, since we have been putting money aside every year. The amount shown is the full purchase price including equipment.

**Defibrillators** – A defibrillator is a piece ambulance equipment that electrically stimulates the heart to restore the correct pulse. We plan to replace one in FY10 and one in FY12 and plan to use grants or donations to partially fund the purchase.

**Rescue Tools** – We have stretched the replacement cycle by five years and now fund a reserve for replacement of this equipment every fifteen years.

## **Fire Department**

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**Fire Engine #2 Reserve** – Engine #2, pumper/tanker was replaced in FY03. A replacement reserve has been funded to allow replacement in FY33.

**Fire Engine #3 Reserve** – We plan to replace Engine #3, the 1979 Ford/Pierce 1000 GPM pumper, when it is thirty years old in FY09. Thanks to the replacement reserve established many years ago, we will be able to pay cash for the full \$204,000 purchase price including equipment.

**Fire Engine #4 Reserve** – Engine #4, the ladder truck, will be thirty years old when we propose to replace it in FY24. A replacement reserve has been funded.

**Fire Engine #5 Reserve** – Engine #5, the IH/Ferrara 1250 gpm pumper will be thirty years old in FY24, when we propose to pay cash to replace it. A replacement reserve has been funded.



**Pickup Truck – Fire Chief’s** – We fund a replacement account and have scheduled the next purchase for FY13.

**Thermal Imaging Cameras** – Funds were donated in 1999 to purchase two thermal imaging cameras. We have funded a reserve account for half of the replacement cost of these cameras when they are ten years old. We anticipate fund raising for the other half. The first replacement is scheduled for FY09.

**SCBA Cascade Compressor** - The current cascade system, used to fill firefighter air packs, was donated to the department in the early 1990’s by the County Firefighters Association, when they purchased a new one. The system has become antiquated by modern technology, particularly in the air purification process. The current system compressor is suspect and an interim air filtering system was purchased this year to hold us over until a new system is in place. Additionally, the current system does not allow us to fill high volume SCBA cylinders due to pressure limitations. Although we do not currently have any high pressure cylinders, many of our mutual aid departments do, and we will probably be purchasing them in the future. The new system will provide a more integrated system of components and a safer breathing system for the firefighters. It is scheduled for replacement in FY13 at a cost of \$21,000.

## **Police Department**

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**Cruiser Replacement** – The Town owns five police cruisers. At any one time, three of them are in Police Department service and the oldest two are assigned to other Town departments. Experience has shown that our cruisers become unreliable after 140,000 miles of police service, which takes about three years. When replaced, they are transferred to a department which uses them much less frequently. The price shown for the cruiser includes appurtenances such as radio, cage, and signage, but does not include radar, video system or emergency lights and sirens; since these tend to last more than the three years the cruiser is in police service. The larger appropriation every third year is for the purchase of a four wheel drive vehicle.

**Radio System Reserve** – The radio console, four base stations, remote control station, Ireson Hill radio building, and recording equipment used by the Dispatch Division are scheduled for replacement at various times as listed on the Equipment Replacement Schedule, which also shows the straight line depreciation of each piece of equipment. We have funded a replacement reserve based on that depreciation rate, so that each piece of equipment can be replaced as it wears out. Unfortunately, current CIP appropriations will not allow full funding of this account until a later date.

**Computer System** – The heavily used Police Department computer system utilizes a central computer server, which is scheduled for replacement every three years, and proprietary software, which we plan to replace every fifteen years. We annually fund a replacement reserve.

**Speed Trailer & Monitor** – The Police Department is interested in purchasing a Speed Monitoring Awareness Radar Trailer (SMART) for use on the roads and in the neighborhoods of the Town of Bar Harbor to promote compliance with speed limits in and around problem areas. SMART displays the posted speed zone and alerts violators of their speed. The internal computer can also compile traffic statistics, by simultaneously counting the number of vehicles that travel a particular section of road and recording their speed for comparison. The mobility of a unit like this, would be beneficial to the Department and the Town of Bar Harbor for addressing complaints of speeding and increases in traffic flow in specific areas throughout the town. In addition, we would like to buy a portable, inconspicuous speed monitor. This device is a small metal box which is chained to a utility pole and records traffic volumes and speeds, allowing the Department to plan enforcement times and days appropriately. We plan to purchase these two units in FY12. Thereafter, a replacement reserve has been funded to coincide with an anticipated twenty year life.

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### **Public Safety Program**

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**Phone System Replacement** – The Public Safety Building phone system was scheduled for replacement in FY11, but we feel it more cost-effective and functionally beneficial to postpone replacement for one year, so that we can integrate the police/fire phones with the Town office phone system scheduled for replacement in FY12.

**Public Safety Building Generator Reserve** – We purchased and installed a new generator at the Public Safety Building in FY01. Due to lack of funds, we have been unable to establish a replacement reserve.

**Shelter Generator** – As a designated emergency shelter for the town of Bar Harbor, the Emerson Building should have a working generator, now scheduled for installation in FY08.

**Public Safety Building Renovations** – We should be funding a reserve account to provide for the eventual replacement of the heating plant, pointing the masonry, roof replacement, etc. CUT IN FY04, FY05, FY06, FY07 AND FY08, DUE TO LACK OF FUNDS.

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### **Harbor Department**

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**Boat & Trailer** – These funds will be used to replace the Harbor Master's boat and trailer in FY18. An engine overhaul is anticipated in FY10.

**Floats** – This account is designed to accumulate the funds necessary to replace the floating docks at the Town Pier on a rotating basis, with most floats replaced every fifteen years. In FY08 we are scheduled to replace both Fisherman's Floats and three Visitor's Floats; in FY09, two more Visitor Floats; and the last three Visitor Floats in FY12. It should be noted that, we will continue to use the existing floats as long as they remain in good condition. Reserve funds will remain in this account until needed for minor repairs or for full replacement.

**Gangways** – Just as with the floats, we fund a reserve account, with replacement of our four gangways scheduled every twenty to thirty years. However, since they are subject to considerable wear and tear from the weather, these funds can be used for an emergency replacement if needed.

**Harbor Master's Office** – It has been over two decades since the Harbor Master's office was built, and a lot has changed since then. Cruise ship visits have increased dramatically, mega-yachts have found Bar Harbor and visitor numbers have soared. As a result, we have had to add summer season staff and purchase extra equipment. The Harbor Master has no space to properly receive customers, much less to store dock lines, shore ties, traffic cones, foul weather gear and the other equipment necessary to accommodate our expanding operations. We have hired an architect to start planning for replacement or expansion in the future, and some funds have been put aside when available, but considerably more money will be needed.

**Pier Renovations** – On a regular basis, the north end of the town's Ells Pier needs replacement of the timbers used for piling, bracing and curbs, as well as the metal ladders and related equipment.

## **Parks Section**

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**Barker Park Construction** – The Parks and Recreation Committee has recommended and the Town Council has approved a construction concept for Barker Park, next to the Post Office. We have established a reserve account and plan construction in FY12, using a \$50,000 LWCF grant and \$54,533 in donations.

**Mount Desert Street Cemetery** – During FY03 we received a bequest from the estate of Crystal T. Sprague, on the condition that the funds be used only for the maintenance and repair of the Mount Desert Street Cemetery. Headstones have been cleaned and a gate was installed at the north end. We anticipate building paths; regrading and reseeding the sod; replacing overgrown shrubs; installing an irrigation system; repointing the stone wall, installing fencing; and possibly illuminating the Civil War Memorial. We do not foresee a need for additional funds. A recently completed survey indicates the need for a line agreement between the Town and the westerly abutter. Once this is completed we should select a designer and finalize design improvements in Year One, with construction to follow in Year Two.

**Park Equipment** – This account was established for the purchase of new park equipment or the replacement of worn-out equipment. In October 2006, the Town Council authorized the West Eden Village Improvement Society to use these funds for the Town Hill Playground.

**Glen Mary Wading Pool Renovations** – Glen Mary is beginning to show her age. In FY07, we plan to remove the existing pavement, replace the filter system and repave the area, then paint the pool bottom to enhance visibility and hopefully decrease the amount of chlorine usage.

**Skatepark Construction** – The Parks and Recreation Committee has been working for several years on the concept of a skate park. Although a final location has not been determined, we know that the cost of construction will approximate \$35,000 at this time. We plan to fund this project 50% through an LWCF matching grant and 50% through donations.

**Grant's Park Renovations** – One of the last Town parks still needing renovation is Grant's Park, at the end of Albert Meadow. The first step in developing a master plan for the renovation is a survey, scheduled to take place in FY08.

**Launch Ramp at Hadley Point** – Construction of the ramp was completed in FY06. We hope to establish a replacement reserve at some point in the future, but funding is insufficient.

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### **Comfort Stations**

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**Restroom Construction** – We have established a reserve account to fund FY12 construction of a new comfort station at the west end of the Newport Drive parking lot, between Agamont Park and Sherman’s Bookstore.

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### **Highway Division**

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**Land Acquisition & Development** – This account is to be used for the acquisition and development of any land that becomes available which might be suitable for future town needs. We would like to place funds into this account annually for the purchase and development of suitable land. Since this is a capital account, the Town Council is authorized to expend the balance in this account at any time, should land become available. DELAYED IN FY02, FY03, FY05, FY06, FY07 & FY08, DUE TO SHORTAGE OF FUNDS.

**Air Compressor, Mobile**– Starting in FY10, we will need to fund a reserve for our trailer-mounted compressor, so we can replace it in FY14, when it is fifteen years old.

**Backhoes** – We have three backhoes and were trying to make each last for eighteen years so we could replace one every six years. Unfortunately, in FY06, the Transfer Station’s Cat 416 was so worn out the cost for repair was more than the machine’s Blue Book value. We had to replace it early, thereby disrupting our replacement schedule. Consequently, we now fund the straight line depreciation on them and eventually would like to shorten the replacement cycle to fifteen years. The next replacement is scheduled for FY09, to a machine that is 16 years old.

**Brush Chipper** – Replacement of our fifteen year old chipper is scheduled for FY14, using a replacement reserve.

**Road Grader** – We have stretched our replacement cycle for the grader, a primary piece of snow removal equipment, from 15 to 25 years. We now plan to replace it in FY15 without borrowing any money, since we have funded a replacement reserve.

**Hydraulic Truck Lifts** – A replacement account is proposed to start in FY10 for our two hydraulic truck lifts at the Town Garage.

**Front End Loader** – Since FY03, we have funded a replacement reserve that anticipates fourteen years of service and replacement in FY15.

**Road Improvement Program** – If bids come in as expected and bad weather doesn’t destroy any roads, our requested budget should allow us to pave the following streets: DeGregoire Park, Highbrook Road, Bloomfield Road, Ash Street, Pleasant Street, Old Norway Drive and the west end of Bayview Drive, from Hadley Point Rd to Route 3. On the Indian Point Road, we will grind the existing pavement and place binder from the intersection of Rte 198/102, 1.5 miles west, ending where the last section was completed near the colorful A-Frame. This is the last section of the Indian Point Road to complete. I should add that there are at least another eleven streets needing overlays, which cannot be repaired at this time due to lack of funds.

**Sidewalk Plow** – We fund a twelve year replacement cycle, with the next purchase scheduled for FY15.

**Sidewalk Reconstruction** – Due to escalating costs and lower budgets, we have scheduled the replacement of only three sidewalks in FY08: Eden Street- East Side- Mt Desert to West Street; Wayman Lane- North side- full length; and Cottage Street- North side- Federal Street to Bridge Street. Sidewalks postponed due to lack of funds include Federal Street, Maple Avenue, Myrtle Avenue, Oliver Street and Center Street. The Eden Street sidewalk from the College of the Atlantic to West Street has been an exceptional challenge due to the retaining walls holding up the sidewalk and road, which are in extremely poor repair, on private property and very expensive to fix. It appears that the Maine Department of Transportation has recommitted to the project, and we are hopeful that construction can begin in the spring of 2007.

**Washer, Steam/Pressure** – Our pressure washer will be twelve years old when scheduled for replacement in FY09.

**Street Sweeper (broom)** – Our seventeen year old Elgin Pelican broom-type street sweeper was replaced last year. A reserve has been established for the next purchase in FY21.

**Street Sweeper (vacuum)** – The Town owns two street sweepers: a vacuum-type and a broom-type. The vacuum sweeper does a better job, but wears out faster, as we found out in FY03 when we had to replace it unexpectedly. Consequently, we had to shorten its replacement cycle to eight years and plan to purchase a new one in FY12.

**Town Garage Reserve** – We are plagued by a number of problems at our present Town Garage site on Lower Ledge Lane. We were required by State law to remove our underground fuel tanks in FY94. The new above ground tanks take up precious space on an already tight site. Federal handicapped accessibility standards (ADA) have made our office space illegal. It needs to be moved to a ground floor, but we do not have enough land to do so. We also have to face the fact that the next expansion of the wastewater treatment plant will probably have to cross Ledge Lane. Add to all of these problems the fact that the garage is already filled to capacity, and you quickly come to the realization that we need to move the Town Garage to a larger site. The most logical place for the Public Works Department complex is on the Town-owned land off the Crooked Road in Hulls Cove. We anticipate starting construction in FY11. Unfortunately, funding of the replacement reserve was repeatedly delayed due to shortage of funds, so our best funding option may be to borrow the required money. The FY11 replacement date was selected to coincide with the retirement of our 1988 Bond Issue B, to reduce the effect on the tax rate, with payments estimated at \$112,000 per year. Using this strategy, the first payment will come due in FY12, when the school's Bond Issue D is paid off, freeing up another \$130,000 per year.

**Tag Trailer** – Replacement of our fifteen year old, flat bed equipment trailer is scheduled for FY15, using a replacement reserve.

**Water Truck** - The water truck is used by the Highway Division to clean the downtown streets and sidewalks several times a week. We are proposing to replace it with another used vehicle when it is twenty-three years old in FY12, paying cash from the replacement reserve.

**Light Trucks** – Three light trucks are scheduled for replacement over the next five years. In FY10 we need to replace a six year old 1½ ton plow truck, in FY11 an eleven year old ½ ton pickup, and in FY12 a five year old one ton plow truck.. At the same time we will also replace plows, sanders, radios and other equipment. You may have noticed that we keep our lighter plow trucks for only five years because they don't hold up under the stress of plowing.

**Plow Trucks** – The Town owns six large dump trucks. Experience has shown that, on average, they become unreliable after about eight years of service. Therefore, we put two of the old ones in reserve and run four on the road. The price shown for the truck includes all appurtenant equipment, such as plow, rigging, radio, beacons, sander, etc. The next truck is due for replacement in FY11.

**Roller, Vibratory** – The roller used for asphalt patching will be twenty-nine years old when it is scheduled for replacement in FY19. Due to lack of funds, we have been unable to establish a replacement reserve.

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### **Solid Waste Division**

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**Storage Trailer Replacement** – Due to lack of funds, we have been unable to establish a replacement reserve.

**Bailer Reserve** – An account has been funded for the replacement of the bailers which we use to prepare recyclables, allowing us to pay cash for a newsprint bailer in FY12.

**Crusher, Glass Reserve** – We had to move up the replacement of our glass crusher to FY08, since it's on its last legs. This time, we have funded a replacement reserve for the next time.

**Forklift Reserve** – A reserve account has been funded for replacement of the forklifts: the electric model when it is twenty-four years old in FY12 and the propane unit when it is twenty years old in FY21.

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### **Town Debt Service**

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**Bond Issue K – Municipal Building Renovation '04** – This account is used to pay the bonds for the 2004 ventilation system, building renovation and masonry repairs to the Municipal Building. The last payment is in FY14. These bonds cannot be refinanced.

**Bond Issue O – Agamont Park & Seawall** – In June 2004, voters of the Town approved borrowing funds to repair the collapsed seawall above Town Beach, as well as complete the final phase of renovations for Agamont Park. This account provides funds to payoff the bonds sold in 2005 as construction was beginning. The final payment will be made in FY25.

**Bond Issue C – Septic Receiving Station Payments** – This project was completed in 1990. Payments will continue through FY10, when the last payment will be made on the bonds.

**Bond Issue P – Highway Garage** – These are the bonds which we will start paying in FY12 for the construction of the new Highway Garage in FY11. Payments will be offset by bond issues which are to be paid off the previous year.

## ~ School Capital Projects ~

### School Department

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**A.D.A. Act Renovations** – This is a continuation of a multi-year project to bring both buildings up to ADA standards. We have students enrolled with physical challenges which make this a need. Emerson entry by Eagle Lake Road will need a permanent ramp.

**Capital Outlay Reserve** – These funds will be used when the need for further renovation or building occurs or when an unexpected emergency arises. Any school CIP appropriations leftover at the end of a project are closed to this account. Similarly, projects that cost more than expected will draw down this account.

**Furniture and Equipment** – In order to replace school furnishings in an orderly fashion while keeping costs reasonable, we plan to purchase new furniture for one classroom in each building every year. In addition, we will also replace cafeteria tables and other general program large furniture items for the music room, library etc... on an as needed basis.

**Computers & Technology** – Ongoing implementation of U98 technology program and infrastructure support for 7<sup>th</sup> and 8<sup>th</sup> grade laptop program, as well as replacement of computers older than 4 years.

**Copier Lease/Purchase** – This figure is for 5 copiers/Risographs which are located in both offices, library and work rooms. This was recently rebid for a five year contract.

**Asbestos Removal** – We don't have any major projects planned, but this account provides funds for the unexpected removal of asbestos that may be discovered during any renovation or routine repair.

**Pickup Truck Replacement** – We are into Year 2 of five year, lease-to-purchase agreement. When the lease-purchase is paid off, an adequate replacement reserve will be in place.

**Roof Repair Reserve** – We anticipate a replacement roof project for both buildings, so we are putting money aside.

**Storage Units** – FY08 includes music storage for instruments in the Music Room. FY09 and FY10 includes storage units for custodial closets and the old boiler room.

**Connors- Emerson Windows** – The windows of the School need to be replaced. The seals have broken, compromising safety and energy efficiency. This will be done in stages. The upper Emerson Building was completed in FY07.

**Floor Covering Replacement** – We will continue to replace floor coverings in both classrooms and multi-purpose areas on an as-needed basis. In FY12, we anticipate a major tile replacement project in the Connors School.

**Playground** – This is a continuation of a multi-year project in which we look to upgrade and maintain the playground equipment and grounds for K-8 students.

**Repaving** – As part of a proactive plan, we anticipate the need to repave the parking/court areas in the future. We may find it will not need to happen in FY12 as shown, but we would like to raise funds over a multi-year period in order for all the repaving to be completed at once.

**Phone System Replacement** – The school installed a new telephone/PA system in 1992. With current changes in technology we anticipate needing to update or replace a soon to be antiquated system in FY09.

**Door Sills – Emerson** – The sills on the outside doors of Emerson, as well as the overhangs have dry rot and will be replaced in FY08.

**Oil Tank Cover** – The oil tank is exposed to the elements, particularly the wind. We use a winter fuel mix currently, but feel we may be able to get better efficiency with a protective cover we plan to install in FY08.

**Stair Treads – Replace** – The stair treads in both buildings were part of the 1992 renovation project and need to be replaced in FY09.

**Painting of Buildings** – Both buildings have been spot painted over the years. They are in need of professional services, which we plan to have done in FY10.

**Replacement of Old Pipes** – The pipes in both buildings which were not part of the heating project are scheduled to be replaced in FY12.

**Gym Lights** – The light fixtures are in need of replacement to bring the gym up to adequate candle light wattage and provide for energy efficiency. Planned for FY08.

**Water Tank for Boiler** – The tank to the boiler system needs to be replaced in FY08.

**Safety & Access Control** – This will be a permanent line in the CIP account to address any safety/security issues which may arise from new state and federal recommendations. The first task will be to address entry issues to both buildings through rekeying or a buzzer system.

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### **School Debt Service**

**Bond Issue C – 1990 Heating System Payments** - This account pays back the bonds for the 1990 heating system repairs at the elementary school. The last payment is in FY10. The bonds cannot be refinanced.

**Bond Issue D - 1992 Building Addition Payments** – This account is used to pay back the loan for the 1992 school renovation and addition. The bonds cannot be refinanced. The last payment is in FY12.

**Bond Issue L – 2004 Heating System Payments** – This account is used to pay back one of the two sets of bonds for the heating system renovations approved at Town Meeting in January 2004. The last payment on Bond Issue L is in FY14. These bonds were interest free.



**Bond Issue M – 2004 Heating System Payments** – This account is used to pay back one of the two sets of bonds for the heating system renovations approved at Town Meeting in January 2004. The last payment on Bond Issue M is in FY25. These bonds cannot be refinanced.

**~ ~ End of Capital Improvement Program ~ ~**

# FY08 Budget Capital Improvement Program Year By Year Overview

## Capital Improvement Program Year By Year Overview

This Year FY07 Yr. End Bal.	Department Account	Year One FY08			Year Two FY09		
		Appropriation	Spending	Balance	Funding	Spending	Balance
	<b>Town Clerk's Department</b>						
5,840	Voting Equipment	660	6,500	0	671	0	671
2,085	Copy Machine	832	0	2,917	1,516	0	4,433
0	Rolling Shelving	15,000	15,000	0	0	0	0
7,925	<i>Total Clerk</i>	<b>16,492</b>	21,500	2,917	2,187	0	5,104
	<b>Finance Department</b>						
4,818	Computer Hardware	3,926	0	8,744	3,652	12,396	0
10,482	Computer Software	17,444	10,000	17,926	18,766	0	36,692
15,300	<i>Total Finance</i>	<b>21,370</b>	10,000	26,670	22,418	12,396	36,692
	<b>Assessing Division</b>						
68,145	Property Tax Reval.	0	0	68,145	0	0	68,145
0	GPS Unit	3,096	0	3,096	1,654	0	4,750
0	Assessing Software	4,134	0	4,134	4,134	0	8,268
0	Map Plotter	1,792	0	1,792	1,791	0	3,583
0	Wide Scanner & GIS Software	26,700	26,700	0	2,670	0	2,670
68,145	<i>Total Assessing</i>	<b>35,722</b>	26,700	77,167	10,249	0	87,416
	<b>Technology Division</b>						
0	Cable TV System	0	0	0	0	0	0
1,000	Computer Servers	7,000	8,000	0	4,821	0	4,821
1,000	Town Office Phone System	0	0	1,000	0	0	1,000
0	Audio Visual Equipment	2,500	2,500	0	2,000	2,000	0
0	Document Imaging System	7,000	0	7,000	7,000	0	14,000
2,000	<i>Total Technology</i>	<b>16,500</b>	10,500	8,000	13,821	2,000	19,821
	<b>Municipal Building</b>						
0	Building Renovations	0	0	0	0	0	0
0	Masonry Repairs	0	0	0	0	0	0
0	Records Storage Room	0	0	0	0	0	0
0	Ventilation System	0	0	0	0	0	0
0	Alternative Energy	0	0	0	0	0	0
0	<i>Total Mun. Bldg.</i>	<b>0</b>	0	0	0	0	0
	<b>Code Enforcement Division</b>						
18,002	Pickup Truck Reserve	998	19,000	0	2,794	0	2,794
18,002	<i>Total Code</i>	<b>998</b>	19,000	0	2,794	0	2,794
	<b>Planning Department</b>						
6,657	Aerial Photo Update	1,905	0	8,562	1,945	10,507	0
5,873	Copy Machine	1,674	7,547	0	1,932	0	1,932
35,040	Downtown Streetscapes	0	0	35,040	0	0	35,040
47,570	<i>Total Planning</i>	<b>3,579</b>	7,547	43,602	3,877	10,507	36,972
	<b>Ambulance Division</b>						
80,591	Ambulance	15,409	96,000	0	19,995	0	19,995
3,643	Defibrillators	6,250	0	9,893	6,456	0	16,349
8,853	Rescue Tools	0	0	8,853	0	0	8,853
93,087	<i>Total Ambulance</i>	<b>21,659</b>	96,000	18,746	26,451	0	45,197

**Note:** Amounts inside a box are contingent upon offsetting revenue such as a grant, donation or trade-in.

# FY08 Budget Capital Improvement Program Year By Year Overview

## Capital Improvement Program Year By Year Overview

Year Three FY10			Year Four FY11			Year Five FY12			Indefinitely Deferred (Current Cost)
Funding	Spending	Balance	Funding	Spending	Balance	Funding	Spending	Balance	
694	0	1,365	716	1,102	980	740	0	1,720	
1,342	0	5,775	1,387	0	7,162	1,432	8,594	0	
0	0	0	0	0	0	0	0	0	
2,036	0	7,140	2,103	1,102	8,141	2,172	8,594	1,720	0
0	0	0	0	0	0	16,131	0	16,131	
19,385	0	56,078	20,025	0	76,103	20,686	96,788	1	
19,385	0	56,078	20,025	0	76,103	36,817	96,788	16,132	0
0	0	68,145	0	0	68,145	0	0	68,145	350,000
1,654	6,403	0	945	0	945	976	0	1,921	
4,134	0	12,402	4,134	16,535	0	1,979	0	1,979	
1,791	0	5,375	1,791	7,165	1	1,057	0	1,058	
2,758	0	5,428	2,849	0	8,277	2,943	0	11,220	
10,337	6,403	91,349	9,719	23,700	77,368	6,956	0	84,324	350,000
0	0	0	0	0	0	0	0	0	
6,047	7,470	3,398	5,144	8,541	1	5,314	0	5,315	
0	0	1,000	0	0	1,000	12,664	13,664	0	
0	0	0	0	0	0	0	0	0	
7,681	0	21,681	35,033	0	56,714	18,286	75,000	0	
13,728	7,470	26,079	40,177	8,541	57,715	36,264	88,664	5,315	0
0	0	0	0	0	0	0	0	0	800,000
0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	800,000
2,861	0	5,655	3,008	0	8,663	2,704	0	11,367	
2,861	0	5,655	3,008	0	8,663	2,704	0	11,367	0
1,998	0	1,998	2,077	0	4,075	2,146	0	6,221	
2,149	0	4,081	1,766	0	5,847	1,719	0	7,566	
0	0	35,040	0	0	35,040	0	0	35,040	80,000
4,147	0	41,119	3,843	0	44,962	3,865	0	48,826	80,000
20,469	0	40,464	21,525	0	61,990	21,863	0	83,852	
6,669	21,342	1,677	13,981	0	15,658	7,117	22,774	0	
	8,537	316	1,176	0	1,492	1,215	0	2,706	
27,138	29,879	42,457	36,682	0	79,139	30,194	22,774	86,559	0

~ ~ Continued On Next Page ~ ~

# FY08 Budget Capital Improvement Program Year By Year Overview

This Year FY07 Yr. End Bal.	Department Account	Year One FY08			Year Two FY09		
		Appropriation	Spending	Balance	Funding	Spending	Balance
	<b>Fire Department</b>						
25,906	Fire Engine #2 Reserve	6,093	0	31,999	6,266	0	38,265
130,022	Fire Engine #3 Reserve	40,355	0	170,377	40,355	210,732	0
86,077	Fire Engine #4 Reserve	21,407	0	107,484	21,407	0	128,891
39,028	Fire Engine #5 Reserve	9,416	0	48,444	8,763	0	57,207
3,872	Pickup Truck - Fire Chiefs	3,953	0	7,825	3,635	0	11,460
7,160	Thermal Imaging Cameras	0	0	7,160	5,313	12,473	0
0	SCBA Air Compressor	0	0	0	0	0	0
292,065	<i>Total Fire</i>	81,224	0	373,289	85,739	223,205	235,823
	<b>Police Department</b>						
4,301	Cruiser Replacement	21,535	24,800	1,836	26,514	24,792	3,558
16,005	Radio System Reserve	5,030	0	21,035	5,182	0	26,217
3,500	Computer System	3,500	7,000	0	3,099	0	3,099
0	Speed Trailer & Monitor	9,780	9,780	0	500	0	500
23,806	<i>Total Police</i>	39,845	40,780	22,871	35,295	24,792	33,374
	<b>Public Safety Building</b>						
3,343	Phone System Replacement	0	0	3,343	0	0	3,343
3,607	P.S. Bldg. Generator Resv.	0	0	3,607	0	0	3,607
0	Shelter Generator	40,500	40,500	0	0	0	0
0	P.S. Bldg. Renovations	0	0	0	0	0	0
6,950	<i>Total P.S. Bldg.</i>	40,500	40,500	6,950	0	0	6,950
	<b>Harbor Department</b>						
7,775	Boat & Trailer	2,569	0	10,344	2,569	0	12,913
59,279	Floats	8,042	52,800	15,321	10,079	20,660	4,740
3,079	Gangways	1,723	0	4,802	1,661	0	6,463
10,108	Harbor Master's Office	8,219	0	18,327	7,332	0	25,659
424	Pier Renovations	652	0	1,076	947	0	2,023
80,665	<i>Total Harbor</i>	21,205	52,800	49,870	22,588	20,660	51,798
	<b>Parks Section</b>						
53,877	Banker Park Construction	0	0	53,877	0	0	53,877
66,068	Mt. Desert St. Cemetery	0	20,000	46,068	0	46,068	0
9,445	Park Equipment	0	9,445	0	0	0	0
0	Glen Mary Renovations	0	0	0	0	0	0
0	Skatepark Construction	0	0	0	40,945	40,945	0
0	Grant's Park Renovations	5,000	5,000	0	0	0	0
0	Launch Ramp at Hadley Pt.	0	0	0	0	0	0
129,390	<i>Total Parks</i>	5,000	34,445	99,945	40,945	87,013	53,877
	<b>Comfort Stations</b>						
0	Restroom Renovations	0	0	0	0	0	0
42,255	Restroom Construction	0	0	42,255	37,655	0	79,910
42,255	<i>Total Comfort Stations</i>	0	0	42,255	37,655	0	79,910
	<b>Highway Division</b>						
0	Albert Meadow St. Lights	0	0	0	0	0	0
128,452	Land Acquisition & Developmt	0	0	128,452	0	0	128,452
200	Air Compressor, Mobile	0	0	200	0	0	200
45,218	Backhoes	18,927	0	64,145	19,552	82,115	1,582
9,888	Brush Chipper	0	0	9,888	1,604	0	11,492
0	Bikeway Construction	0	0	0	0	0	0

Note: Amounts inside a box are contingent upon offsetting revenue such as a grant, donation or trade-in.

# FY08 Budget Capital Improvement Program Year By Year Overview

Year Three FY10			Year Four FY11			Year Five FY12			Indefinitely Deferred (Current Cost)
Funding	Spending	Balance	Funding	Spending	Balance	Funding	Spending	Balance	
6,996	0	45,261	7,357	0	52,617	6,800	0	59,417	
6,996	0	6,996	7,357	0	14,352	6,800	0	21,152	
16,687	0	145,578	17,548	0	163,126	17,080	0	180,206	
6,996	0	64,203	7,357	0	71,559	7,743	0	79,302	
4,132	0	15,592	3,738	0	19,330	3,638	0	22,967	
1,289	0	1,289	1,331	0	2,620	1,375	0	3,994	
0	0	0	5,833	0	5,833	6,000	0	11,833	
43,094	0	278,917	50,520	0	329,437	49,436	0	378,873	0
27,389	30,946	0	28,292	26,455	1,838	29,226	27,328	3,736	
5,305	0	31,522	4,676	0	36,198	5,000	0	41,198	
3,201	0	6,300	3,307	7,716	1,891	3,416	0	5,307	
517		1,017	534		1,551	551	0	2,102	
36,412	30,946	38,839	36,809	34,171	41,478	38,194	27,328	52,343	0
0	0	3,343	0	0	3,343	5,766	9,109	0	
0	0	3,607	0	0	3,607	0	0	3,607	
0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	50,000
0	0	6,950	0	0	6,950	5,766	9,109	3,607	50,000
2,336	9,000	6,249	2,457	0	8,706	2,391	0	11,097	
9,567	0	14,307	10,061	0	24,368	9,793	34,160	1	
1,817	0	8,280	1,911	0	10,191	1,860	0	12,051	
13,404	0	39,063	0	0	39,063	0	0	39,063	200,000
1,000	0	3,023	2,000	0	5,023	0	0	5,023	2,000
28,124	9,000	70,922	16,428	0	87,351	14,044	34,160	67,234	202,000
34,000	0	87,877	0	0	87,877	121,189	209,065	1	
0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	
0	0	0	5,000	5,000	0	0	0	0	
0	0	0	0	0	0	0	0	0	
34,000	0	87,877	5,000	5,000	87,877	121,189	209,065	1	0
0	0	0	0	0	0	0	0	0	
38,898	0	118,808	40,181	0	158,989	21,608	180,597	0	
38,898	0	118,808	40,181	0	158,989	21,608	180,597	0	0
0	0	0	0	0	0	0	0	0	
0	0	128,452	0	0	128,452	0	0	128,452	5,555,555
731	0	931	1,106	0	2,037	4,321	0	6,358	
20,197	0	21,778	20,863	0	42,642	16,055	0	58,696	
1,832	0	13,324	2,279	0	15,602	3,000	0	18,602	
0	0	0	0	0	0	0	0	0	

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# **FY08 Budget** **Capital Improvement Program** **Year By Year Overview**

This Year FY07 Yr. End Bal.	Department Account	Year One FY08			Year Two FY09		
		Appropriation	Spending	Balance	Funding	Spending	Balance
75,164	Road Grader	5,000	0	80,164	5,165	0	85,329
0	Hydraulic Truck Lifts	0	0	0	0	0	0
54,083	Front End Loader	7,240	0	61,323	7,240	0	68,563
4,229	Road Improvement Program	328,229	332,458	0	367,122	367,122	0
30,885	Sidewalk Plow	6,592	0	37,477	6,770	0	44,247
0	Sidewalk Reconstruction	159,035	159,034	1	136,589	136,589	1
6,268	Washer, Steam Pressure	1,955	0	8,223	1,591	9,814	0
7,531	Street Sweeper (broom)	7,735	0	15,266	7,273	0	22,539
43,911	Street Sweeper (vacuum)	14,000	0	57,911	14,239	0	72,150
195,110	Town Garage Reserve	0	0	195,110	0	0	195,110
5,976	Tag Trailer	0	0	5,976	0	0	5,976
6,286	Water Truck	3,869	0	10,155	4,845	0	15,000
0	Light Trucks	30,000	0	30,000	19,629	0	49,629
0	Plow Trucks	60,491	0	60,491	62,487	0	122,978
22,028	Roller, Vibratory	0	0	22,028	0	0	22,028
635,229	<i>Total Highway</i>	<b>643,073</b>	491,492	786,810	654,106	595,640	845,276
0	<b>Solid Waste Division</b>						
0	Storage Trailers	0	0	0	0	0	0
2,359	Bailers	956	0	3,315	937	0	4,252
1,011	Crusher, Glass	9,989	11,000	0	668	0	668
7,548	Forklifts	1,134	0	8,682	2,583	0	11,265
10,918	<i>Total Solid Waste</i>	<b>12,079</b>	11,000	11,997	4,188	0	16,185
0	<b>Town Debt Service</b>						
0	K - Muni. Bldg. Renov. '04	32,594	32,594	0	32,524	32,524	0
0	O - Agamont Park & Seawall	67,030	67,030	0	65,830	65,830	0
0	C - Septic Receiving Station	8,947	8,947	0	8,435	8,435	0
0	P - Highway Garage	0	0	0	0	0	0
0	<i>Total Town Debt</i>	<b>108,571</b>	108,571	0	106,789	106,789	0
	Unreserved	48,901					
1,473,307	Town Totals	1,116,718	970,035	1,571,089	1,069,102	1,083,002	1,557,189
	Funds Available	1,116,719			1,069,102		
	Surplus (Shortfall)	1			1		

**Note:** Amounts inside a box are contingent upon offsetting revenue such as a grant, donation or trade-in.

# FY08 Budget Capital Improvement Program Year By Year Overview

Year Three FY10			Year Four FY11			Year Five FY12			Indefinitely Deferred (Current Cost)
Funding	Spending	Balance	Funding	Spending	Balance	Funding	Spending	Balance	
5,335	0	90,664	5,512	0	96,176	7,206	0	103,382	
946	0	946	994	0	1,940	1,139	0	3,079	
7,240	0	75,803	8,439	0	84,242	8,500	0	92,742	
376,716	376,716	0	390,984	390,984	0	420,107	420,107	0	\$,555,555
6,953	0	51,200	7,604	0	58,804	7,591	0	66,395	
150,736	150,736	1	169,405	169,405	1	164,884	164,884	1	\$,555,555
890	0	890	994	0	1,884	901	0	2,786	
8,158	0	30,697	8,579	0	39,276	8,806	0	48,082	
14,033	0	86,183	15,033	0	101,216	16,000	0	117,216	27,396
0	0	195,110	1,793,650	1,988,760	0	0	0	0	
883	0	6,859	1,092	0	7,951	1,291	0	9,241	
928	0	15,928	959	0	16,886	5,887	22,774	0	
36,000	80,032	5,597	37,000	31,967	10,630	38,334	48,963	1	
64,549	0	187,528	66,679	159,834	94,373	68,880	0	163,253	
0	0	22,028	0	0	22,028	0	0	22,028	
696,126	607,484	933,918	2,531,173	2,740,950	724,141	772,901	656,728	840,314	27,396
0	0	0	0	0	0	0	0	0	
968	0	5,219	1,000	0	6,219	4,647	10,865	1	
690	0	1,359	713	0	2,072	737	0	2,809	
2,668	0	13,932	2,756	0	16,688	34,160	34,160	16,688	
4,326	0	20,511	4,469	0	24,979	39,544	45,025	19,498	0
32,477	32,477	0	32,549	32,549	0	32,539	32,539	0	
64,580	64,580	0	63,230	63,230	0	61,780	61,780	0	
7,920	7,920	0	0	0	0	0	0	0	
0	0	0	0	0	0	112,000	112,000	0	
104,977	104,977	0	95,779	95,779	0	206,319	206,319	0	0
1,065,589	796,159	1,826,618	2,895,917	2,909,243	1,813,292	1,387,972	1,585,150	1,616,114	1,509,396
1,065,589			2,895,917			1,387,973			
0			0			1			

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# FY08 Budget Capital Improvement Program Year By Year Overview

This Year FY07 Yr.Fnd.Bal.	Department Account	Year One FY08			Year Two FY09		
		Appropriation	Spending	Balance	Funding	Spending	Balance
	<b>SCHOOL C.I.P.</b>						
0	Acoustic Ceiling Tiles	0	0	0	0	0	0
15,000	ADA Act Renovations	5,000	0	20,000	5,000	0	25,000
15,109	Capital Outlay Reserve	30	0	15,139	(5,000)	0	10,139
0	Furniture & Equipment	10,000	10,000	0	15,000	15,000	0
0	Computers & Technology	30,000	30,000	0	35,000	35,000	0
0	Copier Lease Purchase	8,500	8,500	0	8,500	8,500	0
1,000	Asbestos Removal	6,000	2,000	5,000	5,000	2,000	8,000
0	Pickup Truck Replacement	5,530	5,530	0	5,530	5,530	0
15,000	Roof Repair Reserve	0	2,000	13,000	10,000	2,000	21,000
0	Storage Units	17,000	17,000	0	15,000	15,000	0
0	Walk-in Freezer	0	0	0	0	0	0
10,000	Connors-Emerson Windows	0	0	10,000	0	0	10,000
1,000	Floor Covering Replacement	5,000	2,000	4,000	10,000	2,000	12,000
15,000	Playground	10,000	25,000	0	10,000	0	10,000
0	Repaving	0	0	0	9,760	0	9,760
0	Phone System Replacement	0	0	0	50,000	50,000	0
0	Lunch Rm Dishwasher	0	0	0	0	0	0
0	Door Sills - Emerson	0	0	0	15,000	15,000	0
0	Oil Tank Cover	10,000	10,000	0	0	0	0
0	Stair Treads - Replace	3,000	3,000	0	0	0	0
0	Painting of Buildings	0	0	0	0	0	0
19,450	Indoor Pipes - Replace	0	0	19,450	5,000	0	24,450
0	Standby Generator	0	0	0	0	0	0
0	Gym Lights	12,000	12,000	0	0	0	0
0	Water Tank for Boiler	7,000	7,000	0	0	0	0
0	Safety & Access Control	10,000	10,000	0	10,000	10,000	0
91,559	<i>Total School Projects</i>	139,060	144,030	86,589	203,790	160,030	130,349
	<b>School Debt Service</b>	( See Chart J )					
0	Bond Issue C - 1990 Heat	14,581	14,581	0	13,738	13,738	0
0	Bond Issue D - 1992 Addition	152,203	152,203	0	144,843	144,843	0
0	Bond Issue L - 2004 Heat	70,000	70,000	0	70,000	70,000	0
0	Bond Issue M - 2004 Heat	61,401	61,401	0	61,140	61,140	0
0	<i>Total School Debt</i>	298,185	298,185	0	289,721	289,721	0
91,559	School Totals	437,245	442,215	86,589	493,511	449,751	130,349
	Funds Available	437,246			493,512		
	Surplus (Shortfall)	1			1		

**Notes:**

- A. \* Amount shown in the "Year One Appropriation" column is established as a continuing appropriation. Figures shown for Year Two through Year Five are the amounts that we expect to request in those future fiscal years.
- B. Amounts inside a box are contingent upon offsetting revenue such as a grant, donation or trade in



# FY08 Budget Capital Improvement Program Year By Year Overview

Year Three FY10			Year Four FY11			Year Five FY12			Indefinitely Deferred (Current Cost)
Funding	Spending	Balance	Funding	Spending	Balance	Funding	Spending	Balance	
0	0	0	0	0	0	0	0	0	
7,000	0	32,000	7,000	24,000	15,000	10,000	0	25,000	
17,149	0	27,288	19,596	0	46,884	37,457	0	84,341	
20,000	20,000	0	20,000	20,000	0	20,000	20,000	0	
35,000	35,000	0	35,000	35,000	0	40,000	35,000	5,000	
9,000	9,000	0	9,000	9,000	0	9,000	9,000	0	
9,000	2,000	15,000	5,000	2,000	18,000	5,000	3,000	20,000	
5,530	5,530	0	6,000	0	6,000	6,000	0	12,000	
20,000	3,000	38,000	24,500	3,000	59,500	15,000	5,000	69,500	
20,000	20,000	0	10,000	10,000	0	15,000	15,000	0	
0	0	0	0	0	0	0	0	0	
25,000	0	35,000	5,000	0	40,000	0	0	40,000	
10,000	2,000	20,000	15,000	2,000	33,000	20,000	53,000	0	
5,000	0	15,000	10,000	0	25,000	10,000	0	35,000	
16,000	0	25,760	26,000	0	51,760	25,000	76,760	0	
0	0	0	0	0	0	3,000	0	3,000	
0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	20,000	0	20,000	
0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	
15,000	15,000	0	0	0	0	0	0	0	
14,000	0	38,450	60,000	0	98,450	30,000	128,450	0	
0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	
227,679	111,530	246,498	252,096	105,000	393,594	265,457	345,210	313,841	0
12,889	12,889	0	0	0	0	0	0	0	
137,425	137,425	0	129,950	129,950	0	0	0	0	
70,000	70,000	0	70,000	70,000	0	70,000	70,000	0	
61,804	61,804	0	61,260	61,260	0	60,550	60,550	0	
282,118	282,118	0	261,210	261,210	0	130,550	130,550	0	0
509,797	393,648	246,498	513,306	366,210	393,594	396,007	475,760	313,841	0
509,797			513,306			396,007			
0			0			0			

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# **FY08 Budget Capital Improvement Program Year By Year Overview**

This Year FY07 Yr End Bal.	Department Account	Year One FY08			Year Two FY09		
		Appropriation	Spending	Balance	Funding	Spending	Balance
1,564,866	<b>C.I.P. Fund Grand Totals</b>	1,553,963	1,572,250	1,837,678	1,562,613	1,532,753	1,687,538
	Funds Available	1,553,965			1,562,614		
	Surplus (Shortfall)	2			1		

**Notes:**

**A.** \* Amount shown in the "Year One Appropriation" column is established as a continuing appropriation. Figures shown for Year Two through Year Five are the amounts that we expect to request in those future fiscal years.

**B.** Amounts inside a box are contingent upon offsetting revenue such as a grant, donation or trade in.

**FY08 Budget  
Capital Improvement Program  
Year By Year Overview**

Year Three FY10			Year Four FY11			Year Five FY12			Indefinitely Deferred (Current Cost)
Funding	Spending	Balance	Funding	Spending	Balance	Funding	Spending	Balance	
1,575,586	1,189,807	2,075,116	3,409,223	3,275,453	2,206,866	1,785,979	2,000,910	1,929,955	1,509,396
1,575,586			3,409,223			1,785,981			
<b>1</b>			<b>1</b>			<b>1</b>			

## NOTES

## NOTES

## NOTES

**THE WARRANT**  
**ANNUAL TOWN MEETING – JUNE 5 & 12, 2007**  
**TOWN OF BAR HARBOR**

**STATE OF MAINE**

**County of Hancock, ss**

To: Nathan Young Constable of the Town of Bar Harbor

Greeting:

In the name of the State of Maine you are hereby required to notify and warn the voters of the Town of Bar Harbor, in said County, qualified by law to vote in Town affairs to meet in the Municipal Building, Third Floor Auditorium in said Town on Tuesday the fifth day of June, A. D., 2007 at seven o'clock in the afternoon, then and there to act on Articles A through N;

And to notify and warn said voters to meet in the Municipal Building, Third Floor Auditorium in said Town on Tuesday, the twelfth day of June, A. D., 2007 at eight o'clock in the forenoon, then and there to act on Articles numbered one through three, all of said articles being set out below to wit:

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***Reminder***

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**– Voter Check-in Required –**

“Open Town Meeting”, June 5th and thereafter, all Voters must enter through the Municipal Building front door and check-in at the table in the lobby to obtain a voter card prior to entering the Town Meeting. Voters are encouraged to arrive at least 30 minutes before the start of the meeting.

LD#1, Property Tax Relief, requires voter hand count and written ballot on several Articles.

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**Open Town Meeting**

**Action on the following articles will be on the Town Meeting floor**

**Tuesday, June 5, 2007 starting at 7:00 p.m.**

**Article A ELECTION OF MODERATOR** – To choose a Moderator to preside at said meeting.

**Article B ELECTION OF WARRANT COMMITTEE MEMBERS** – To elect Warrant Committee members as required by Section C-34 of the Town Charter.

**Article C EDUCATION BUDGET EXPENDITURES: Total Expenditures** – To see what sum the voters of the Town of Bar Harbor will authorize the School Committee to expend for the fiscal year beginning July 1, 2007 and ending June 30, 2008, from the Town of Bar Harbor's contribution to the total cost of funding public education from kindergarten to grade 8 as described in the Essential Programs and Services Funding Act, non-state-funded school construction projects, additional local funds for school purposes under the Maine Revised Statutes, Title 20-A, section 15690, unexpended balances, tuition receipts, state subsidy, and other receipts for the support of schools.

*Hand Count Required*

***Explanations:***

*This article states the maximum amount that the School Committee is authorized to spend from all sources, except from State, Federal and other funds specified in Article F.*

	<i>School</i>	<i>Town</i>	<i>Warrant</i>
<b><i>Recommendations</i></b>	<b><i>Committee</i></b>	<b><i>Council</i></b>	<b><i>Committee</i></b>
<b><i>Total Expenditures</i></b>	<b><i>\$4,648,905</i></b>	<b><i>\$4,648,905</i></b>	<b><i>\$4,648,905</i></b>

*The School Committee recommends adoption.*

*The seven member Town Council recommends adoption by a vote of 7 to 0.*

*The 22 member Warrant Committee recommends adoption by a vote of 18 to 0.*



**Article D    EDUCATION BUDGET REVENUES: Essential Programs and Services** – To see what sum the voters of the Town of Bar Harbor will appropriate for the total cost of funding public education from kindergarten to grade 8 as described in the Essential Programs and Services Funding Act (State Recommends \$2,966,636) and to see what sum the voters of the Town of Bar Harbor will raise as the municipality’s contribution to the total cost of funding public education from kindergarten to grade 8 as described in the Essential Programs and Services Funding Act in accordance with the Maine Revised Statutes, Title 20-A, section 15688 for the period July 1, 2007 to June 30, 2008.

*Hand Count Required*

***Explanation:***

*The Town of Bar Harbor’s contribution to the total cost of funding public education from kindergarten to grade 8 as described in the Essential Programs and Services Funding Act is the amount of money determined by state law to be the minimum amount that a municipality must raise in order to receive the full amount of state dollars.*

	<i>School</i>	<i>Town</i>	<i>Warrant</i>
<b><i>Recommendations:</i></b>	<b><i>Committee</i></b>	<b><i>Council</i></b>	<b><i>Committee</i></b>
<i>From Property Taxes</i>	\$2,609,086	\$2,609,086	\$2,609,086

*The School Committee recommends adoption.*

*The seven member Town Council recommends adoption by a vote of 7 to 0.*

*The 22 member Warrant Committee recommends adoption by a vote of 18 to 0.*

**Article E    EDUCATION BUDGET REVENUES: Tax Cap Override** – To see what sum the voters of the Town of Bar Harbor will raise and appropriate in additional local funds for school purposes (see recommendations below) for the period July 1, 2007 to June 30, 2008, which exceeds the State's Essential Programs and Services funding model by \$1,355,186.

*Written Ballot Vote Required*

**Note:**

*Articles D & E will authorize total property tax revenue of \$4,227,156.*

**Reason:**

*To raise additional monies in order to fully fund the 2007-08 budget.*

**Explanation:**

*The additional local funds are those locally raised funds over and above the Town of Bar Harbor's local contribution to the total cost of funding public education from kindergarten to grade 8 as described in the Essential Programs and Services Funding Act that will help achieve the Town of Bar Harbor's budget for educational programs.*

	<i>School</i>	<i>Town</i>	<i>Warrant</i>
<b>Recommendations:</b>	<i>Committee</i>	<i>Council</i>	<i>Committee</i>
<i>From Property Taxes</i>	<i>\$1,618,070</i>	<i>\$1,618,070</i>	<i>\$1,618,070</i>

*The School Committee recommends adoption.*

*The seven member Town Council recommends adoption by a vote of 7 to 0.*

*The 22 member Warrant Committee recommends adoption by a vote of 17 to 0.*

**Article F      EDUCATION BUDGET: State, Federal and Other Funds –**

In addition to the amount in Article C, shall the Town appropriate and authorize the School Board to expend additional state, federal and other funds received during the fiscal year 2007-2008 for school purposes, provided that such additional funds do not require the expenditure of local funds not previously appropriated?

*Hand Count Required*

***Explanation:***

*Each year the School Committee receives funds from state and federal grants, as well as sources other than local tax dollars. This article gives the School Committee the authority to spend similar funds, as long as no local property tax dollars, other than those already in the budget are required to match them. Current Year Totals: \$176,314.*

***Recommendations:***

*School Committee recommends adoption.*

*The seven member Town Council recommends adoption by a vote of 7 to 0.*

*The 22 member Warrant Committee recommends adoption by a vote of 17 to 0.*

**Article G      MUNICIPAL BUDGET: Expenditures –** To see what sum the Town will raise and appropriate for the Municipal Budget for FY08 (7/1/07 to 6/30/08).

***Explanation:***

*This is the total amount that the Town Council is allowed to spend from all sources except grants, donations and reserve accounts as provided in Article J.*

<b><i>Recommendations:</i></b>	<b><i>Town Council</i></b>	<b><i>Warrant Committee</i></b>
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<i>Total Expenditures</i>	<i>\$7,901,731</i>	<i>\$7,901,731</i>
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*The seven member Town Council recommends approval, by a vote of 7 to 0.*

*The 22 member Warrant Committee recommends approval, by a vote of 20 to 0.*

**Article H    MUNICIPAL BUDGET: Other Revenues** – To see what sum the Town will vote to reduce the amount to be raised by taxation by using estimated revenues and fund balance for the Municipal Budget for FY08 (7/1/07 to 6/30/08).

***Explanation:***

*In addition to property taxes, the Town receives other revenues from fees, licenses, excise taxes, etc., and we sometimes use monies left over from prior years (fund balance). The funds shown in this article reduce the amount of property taxes that have to be raised.*

<b><i>Recommendations:</i></b>	<i>Town Council</i>	<i>Warrant Committee</i>
<i>Other Revenues</i>	\$2,867,430	\$2,867,430
<i>Fund Balance</i>	\$0	\$0

*The seven member Town Council recommends approval, by a vote of 7 to 0.*

*The 22 member Warrant Committee recommends approval, by a vote of 20 to 0.*

**Article I    MUNICIPAL BUDGET: Tax Cap Override** – To see if the Town will vote to increase the property tax levy limit of \$4,992,924 established for the Town of Bar Harbor by State law in the event that the Municipal Budget approved under the preceding articles will result in a tax commitment that is greater than the property tax levy limit.

*Written Ballot Vote Required.*

***Explanation:***

*In 2005 the State Legislature passed a “tax reform” law known as LD#1. This bill created a maximum municipal tax levy based upon this year’s tax, plus an allowance for inflation and the town’s tax base growth due to new construction. However, LD#1 allows Bar Harbor voters to increase that tax cap with the approval of a simple majority of the voters at Town Meeting. The only requirement is that a secret vote must be taken by written ballot. Using the State’s formula, the maximum tax levy for Bar Harbor’s Municipal*

*Budget is \$4,992,924. The recommended budget will exceed the tax cap, as detailed in your copy of the annual Town Report*

***Recommendations:***

*The seven member Town Council recommends approval, by a vote of 7 to 0.*

*The 22 member Warrant Committee recommends approval, by a vote of 20 to 0.*

**Article J      MUNICIPAL BUDGET: State, Federal and Other Funds –**

In addition to the amount in Article G, shall the voters appropriate and authorize the Town Council to expend additional state, federal and other funds received during FY08 (7/1/07 to 6/30/08) for municipal purposes, provided that such additional funds do not require the expenditure of local funds not previously appropriated?

***Explanation:***

*From time to time, the Town Council receives funds from state and federal grants, and donations, as well as sources other than local tax dollars. This article gives the Town Council the authority to spend such funds, as long as no local property tax dollars are required to match them, other than those already in the budget.*

***Recommendations:***

*The seven member Town Council recommends approval, by a vote of 7 to 0.*

*The 22 member Warrant Committee recommends approval, by a vote of 20 to 0.*

**Article K    EARLY TAX PAYMENT DISCOUNT** – To see if the voters will authorize the Tax Collector to accept early payments on the second half installment by the due date of the first half installment and provide the taxpayer with a 2.0% discount on the second installment only.

***Explanation:***

*If this article passes, voters paying their second half taxes early will get a discount for doing so, as they have since 1995.*

***Recommendations:***

*The seven member Town Council recommends approval, by a vote of 7 to 0.*

*The 22 member Warrant Committee recommends approval, by a vote of 20 to 0.*

**Article L    PREPAYMENT OF TAXES** – To see if the Town will vote to accept tax payments prior to the commitment date and to pay interest on said tax payments in the amount of 0% per year figured on a monthly basis until the tax commitment date is reached.

***Explanation:***

*On rare occasions, taxpayers need to pay their taxes before they have been billed. The Town Treasurer cannot accept such early payments unless an article is passed.*

***Recommendations:***

*The seven member Town Council recommends approval, by a vote of 7 to 0.*

*The 22 member Warrant Committee recommends approval, by a vote of 20 to 0.*

**Article M TAX DUE DATE AND INTEREST RATE** – To see if the Town will vote that the first half taxes shall be due and payable on or before September 28, 2007 and that second half taxes shall be due and payable on or before March 31, 2008 and that interest shall be charged at the annual rate of 12.0% on any unpaid taxes due on September 28, 2007 beginning October 1, 2007 and on any unpaid taxes due March 31, 2008 beginning April 1, 2008.

***Explanation:***

*The due dates proposed are essentially the same as last year. The proposed interest rate is the highest allowed by State Law to encourage taxes to be paid on time.*

***Recommendations:***

*The seven member Town Council recommends approval, by a vote of 7 to 0.*

*The 22 member Warrant Committee recommends approval, by a vote of 20 to 0.*

**Article N OVERPAYMENT OF TAXES** – To see if the Town will vote to establish the interest rate to be paid to a taxpayer who is determined to have paid an amount of real estate taxes in excess of the amount finally assessed for 2007 at 12.0% per year on the amount of overpayment.

***Explanation:***

*If a taxpayer wins a tax appeal against the Town, we must pay them interest on the amount of the difference. We are required by law to set that amount each year. We are suggesting the lowest interest rate allowed by law, which is the same amount as we charge for late payments.*

***Recommendations:***

*The seven member Town Council recommends approval, by a vote of 7 to 0.*

*The 22 member Warrant Committee recommends approval, by a vote of 20 to 0.*

## **Election of Town Officers & Ballot Articles**

**Action on the following articles will be at the Town Election with Polls Open Tuesday, June 12, 2007, from 8:00 a.m. to 8:00 p.m.**

**Article 1 – ELECTION OF OFFICERS** – To elect all necessary Town Officers as are required to be elected by secret ballot.

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**Article 2 – LAND USE ORDINANCE AMENDMENT – Floor Area Ratio** – Shall an Ordinance dated January 17, 2007 entitled “An ordinance to amend the Bar Harbor Code, Chapter 125, Land Use Ordinance Section 109 Definitions to remove accessory structures from the calculations for floor area ratio” be enacted?

AN ORDINANCE TO AMEND THE BAR HARBOR CODE CHAPTER 125, LAND USE ORDINANCE SECTION 109 DEFINITIONS TO REMOVE ACCESSORY STRUCTURES FROM THE CALCULATIONS FOR FLOOR AREA RATIO

The Town of Bar Harbor hereby ordains that the Bar Harbor Code, Chapter 125, Land Use Ordinance, Appendix C be amended as follows:

[Please note: Old language is ~~stricken~~ through. New language is underlined.]

§ 125-109. Definitions.

The following terms shall have the following meanings:

FLOOR AREA RATIO (FAR) – The decimal representation of the gross floor area of ~~all buildings~~ all principal structures on a lot divided by the total lot area. Both the mean and the median values used to determine maximum floor area ratio are calculated using the FARs for all properties within the district within 300 feet of the subject property. [Added 6-13-2006EN]

***Explanation:***

*This amendment will remove accessory structures from the calculations for floor area ration. Floor area ratio is in the LUO currently as a dimensional control of density in the Downtown Residential district. Accessory structures are already controlled in the Ordinance as subordinate in area to the primary structure.*

***Recommendations:***

*The five member Planning Board recommends approval, by a vote of 5 to 0.  
The 22 member Warrant Committee recommends approval, by a vote of 17 to 0.*



**Article 3 – LAND USE ORDINANCE AMENDMENT –  
 Vacation rentals** – Shall an Ordinance dated January 17, 2007 entitled “An ordinance to amend the Bar Harbor Code, Chapter 125, Land Use Ordinance, Appendix C, to modify standards for the regulation of vacation rentals in the Hulls Cove Business District” be enacted?

AN ORDINANCE TO AMEND THE BAR HARBOR CODE, AND CHAPTER 125, LAND USE ORDINANCE, APPENDIX C FOR THE REGULATION OF VACATION RENTALS AND ACCESSORY DWELLINGS IN THE HULLS COVE BUSINESS DISTRICT.

The Town of Bar Harbor hereby ordains that the Bar Harbor Code, Chapter 125, Land Use Ordinance, Appendix C be amended as follows:

[Please note: Old language is ~~stricken~~ through. New language is underlined.]

District	Vacation rentals on homestead exemption property	Vacation rentals on non-homestead property	Vacation rentals in units in multi-family dwelling I or on lots containing in total 3 or 4 dwelling units	Vacation rentals in units in multi-family dwelling II or on lots containing in total 5 or more dwelling units	TA-1	TA-2	Accessory Dwelling
Hulls Cove Business	c11	c12	<u>c</u>	<u>c</u>	b	b	c

**Key to Appendix C**

**Permissibility of Use**

- \*\*\*\*
- b = Activity or structure requires approval through site plan review process before it may be commenced or built. [Amended 5-5-2003]
- c = Activity or structure requires permit issued by Code Enforcement Officer (CEO) before it may be commenced or built.
- \*\*\*\*
- blank space = activity prohibited.

## Footnotes

\*\*\*\*

- 11 Activity allowed only for single family dwelling on a Homestead Exemption property plus one additional accessory dwelling on same property. This activity includes a unit in a two-family dwelling where the unit is a homestead exemption property and the two-family dwelling is the sole principal structure on the lot.
- 12 Activity allowed only for single family dwelling on a non-Homestead Exemption property plus one additional accessory dwelling unit on same property. This activity includes the units in a two-family dwelling when the two-family dwelling is the sole principal structure on the lot.

\*\*\*\*

***Explanation:***

*This amendment adds the use of vacation rentals as an allowable use in all cases in the Halls Cove Business District.*

***Recommendations:***

*The five member Planning Board recommends approval, by a vote of 5 to 0.*

*The 22 member Warrant Committee recommends approval, by a vote of 9 to 3.*

**Article 4 – SMOKING BAN ORDINANCE** – Shall an amendment to the Bar Harbor Town Code, Chapter 194, Vehicles and Traffic, entitled “Smoking Ban Ordinance”, an ordinance to prohibit smoking in motor vehicles containing a child, be enacted?

**Smoking Ban Ordinance**

Town of Bar Harbor

Ordinance #2007-02

**An ordinance to prohibit smoking  
in motor vehicles containing a child.**

The Town of Bar Harbor hereby ordains that Chapter 194, Vehicles and Traffic, of the Town Code is amended as follows:

[Please note: Old language is ~~stricken~~ through. New language is underlined.]

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## Chapter 194, VEHICLES AND TRAFFIC

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### ARTICLE I, Terminology

#### § 194-1. Definitions and word usage.

- A. *Words and phrases defined.* For the purposes of this chapter, the words and phrases listed below shall have the meanings respectively ascribed to them by this section.

• • • •

SMOKE – Inhaling, exhaling, burning, or carrying any lighted cigarette, cigar, pipe, weed, plant, regulated narcotic, or other combustible substance.

• • • •

### ARTICLE V, Operation of Vehicles

#### • • • • § 194-38.1. Smoking in motor vehicles with child passengers prohibited.

It shall be unlawful for the operator or any passenger to smoke in a motor vehicle when any person under the age of eighteen is present in the vehicle, regardless of whether one or more windows of the motor vehicle are open or closed.

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## ARTICLE VII, Enforcement

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### § 194-42. Violations and Penalties.

• • • •

### § 194-44.1. Smoking in motor vehicles with child passengers.

- A. Any person who violates any provision of §194-38.1 shall, upon conviction, be punished by a fine of not less than \$50.
- B. Notwithstanding subsection A, prior to issuing a summons for a violation of §194-38.1 to the operator or passenger of a motor vehicle, the Police Department shall have given written notice of a prior violation of §194-38.1 to said person.
- C. In any action in which the Town prevails it shall be entitled to attorneys' fees and all costs of prosecution.

*[end of ordinance]*

#### ***Explanation:***

*A citizen petition has placed this article on the ballot. If this article is approved, smoking will be banned in any vehicle containing a person under the age of 18, although a summons could not be issued unless a warning has been given previously.*

#### ***Recommendations:***

*The seven member Town Council recommends approval, by a vote of 4 to 3.*

*The 22 member Warrant Committee voted to recommend defeat by a vote of 18 to 1.*

## **Article 5 – BONDS FOR NORTHEAST CREEK WORKFORCE**

**HOUSING** – To see if the Town of Bar Harbor will adopt the following vote to borrow monies to assist in the financing of infrastructure costs for Northeast Creek, an affordable housing project:

1. That a capital improvement project consisting of infrastructure costs (storm water, domestic water, sewage, electrical and roads) supporting the Northeast Creek Housing project is hereby approved; and

2. That a sum not to exceed \$1,000,000 is hereby appropriated to provide for the costs of said construction project; and
3. That the Treasurer and Chairman of the Town Council, acting pursuant to the provisions of 30-A M.R.S.A. Section 5772, are hereby authorized to issue general obligation securities of the Town of Bar Harbor (with or without call provisions and with or without premium, and including temporary notes in anticipation of the sale thereof) in an aggregate principal amount not to exceed One Million dollars (\$1,000,000.00); and
4. That the discretion to fix the date(s), maturity(ies), interest rate(s), denominations(s), place(s) of payment, form and other details of said securities, including execution and delivery of said securities on behalf of the Town of Bar Harbor, and to provide for the sale thereof, is hereby delegated to the Treasurer and Chairman of the Town Council.

## **FINANCIAL STATEMENT**

As of June 5, 2007

### **1. Total Town Indebtedness**

A. Bonds outstanding and unpaid	\$12,323,235
B. Bonds authorized and unissued	\$ - 0-
C. Bonds to be issued if this article is approved:	\$ 1,000,000

### **2. Costs**

At an estimated interest rate of 5.0% for a twenty (20) year maturity, the estimated costs for this bond issue will be:

Principal	\$ 1,000,000
Interest	<u>\$ 604,850</u>
<u>Total Debt Service</u>	<u>\$ 1,604,850</u>

### 3. Validity

The validity of the bond and of the voters' ratification of the bond may not be affected by any error in the above statements. If the actual amount of the total debt service for the bond issues varies from the estimate, the ratification by the voters is nevertheless conclusive and the validity of the bond issue is not affected by reason of the variance.

/s/\_\_\_\_\_

Stanley W. Harmon

Treasurer of the Town of Bar Harbor

#### ***Explanation:***

*If approved, this article will allow the Town Council to borrow up to \$1,000,000 for construction of the storm water, domestic water, sewage, road and electrical systems for the Bar Harbor Housing Authority's Northeast Creek workforce housing project, which will help make homes affordable for 31 working families. At the current 5% interest rate, the Town's loan payment for each of the next 20 years would be \$80,243, an amount partially offset by taxes paid on the new homes.*

#### ***Recommendations:***

*The seven member Town Council recommends approval, by a vote of 6 to 1.*

*The 22 member Warrant Committee was unable to pass a motion to recommend approval or defeat due to tie votes of 9 to 9.*

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The polls will be open from 8:00 a.m. until 8:00 p.m. on Tuesday, June 12, 2007 for election of Town officers and referendum articles. Absentee ballots will be processed every hour on the hour beginning at 9:00 a.m. until 8:00 p.m.

The Registrar of Voters of the Town of Bar Harbor hereby gives notice that she or her designee will be at the Municipal Offices on Monday through Friday from 8:30 a.m. to 5:00 p.m., except holidays, until Election Day for the registration of persons desiring to register for this election.

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## **TRANSFER STATION HOURS**

Transfer Station Phone #288-5201    Recycling Phone #288-4464

### **Winter Hours: Mid-October through Mid-May**

Monday through Friday	8:00 AM to 4:00 PM
Saturday	8:00 AM to 12:00 PM (noon)
Sunday and Holidays	CLOSED

### **Summer Hours: Mid-May through Mid-October**

Monday through Friday	7:00 AM to 4:00 PM
Saturday and Sunday	8:00 AM to 12:00 PM (noon)
Memorial Day, July 4 <sup>th</sup> and Labor Day	7:00 AM to 12:00 PM (noon)

## **GLEN MARY HOURS**

### **Winter Skating Hours:** (Pending weather conditions)

**Facility Open: 8:00 AM to 9:00 PM**

#### **Figure Skating**

Monday, Wednesday, Friday	3:00 to 6:00 PM
Tuesday, Thursday	6:00 to 9:00 PM
Saturday	8:00 AM to 12 Noon & 4:00 to 9:00 PM
Sunday	12 Noon to 4:00 PM

#### **Hockey**

Tuesday, Thursday	3:00 to 6:00 PM
Monday, Wednesday, Friday	6:00 to 9:00 PM
Saturday	12 Noon to 4:00 PM
Sunday	8:00 AM to 12 Noon & 4:00 to 9:00 PM

### **Summer Pool Hours:**

Seven days a week	10:00 AM to 6:00 PM
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## TELEPHONE DIRECTORY

### TOWN OF BAR HARBOR

Website: [www.barharbormaine.gov](http://www.barharbormaine.gov)

#### Ambulance:

Emergency ----- 911

Other Business----- 288-5554

Assessor ----- ([assessor@barharbormaine.gov](mailto:assessor@barharbormaine.gov)) ----- 288-3320

Code Enforcement ----- ([ceo@barharbormaine.gov](mailto:ceo@barharbormaine.gov)) ----- 288-3329

Finance Director ----- ([treasurer@barharbormaine.gov](mailto:treasurer@barharbormaine.gov))----- 288-5096

#### Fire Department:

Emergency ----- 911

Other Business----- 288-5554

Harbormaster ----- ([bhhmaster@barharbormaine.gov](mailto:bhhmaster@barharbormaine.gov))----- 288-5571

Planning Department----- ([planningdirector@barharbormaine.gov](mailto:planningdirector@barharbormaine.gov)) - 288-3329

#### Police Department:

Emergency ----- 911

Other Business----- ([bhpd@barharbormaine.gov](mailto:bhpd@barharbormaine.gov)) ----- 288-3391

#### Public Works Department:

Public Works Director --- ([pwdirector@barharbormaine.gov](mailto:pwdirector@barharbormaine.gov)) ----- 288-1026

Highway Division ----- ([hwsupt@barharbormaine.gov](mailto:hwsupt@barharbormaine.gov)) ----- 288-4681

Solid Waste Division ---- ([recycling@barharbormaine.gov](mailto:recycling@barharbormaine.gov)) ----- 288-4464

Transfer Station----- 288-5201

Wastewater Division ---- ([wwsupt@barharbormaine.gov](mailto:wwsupt@barharbormaine.gov)) ----- 288-4028

Water Division ----- ([water@barharbormaine.gov](mailto:water@barharbormaine.gov))----- 288-3555

Town Clerk ----- ([clerk@barharbormaine.gov](mailto:clerk@barharbormaine.gov)) ----- 288-4098

Town Manager ----- ([manager@barharbormaine.gov](mailto:manager@barharbormaine.gov)) ----- 288-4098

Tax Collector ----- ([collector@barharbormaine.gov](mailto:collector@barharbormaine.gov))----- 288-5096

Schools: Website: [www.emerson.u98.k12.me.us](http://www.emerson.u98.k12.me.us)

Connors Emerson School ----- 288-3631/5708

MDI High School – Principal ----- 288-5011

## TOWN BOARDS & COMMITTEES

### Meeting Schedule

Town Council	7:00 p.m.	1 <sup>st</sup> & 3 <sup>rd</sup>	Tuesday
Board of Appeals	7:00 p.m. As needed	2 <sup>nd</sup>	Tuesday
Conservation Commission	7:00 p.m.	2 <sup>nd</sup>	Monday
Design Review Board	3:00 p.m.	4 <sup>th</sup>	Thursday
Harbor Committee	4:00 p.m.	2 <sup>nd</sup>	Monday
Marine Resources Committee	4:00 p.m.	3 <sup>rd</sup>	Wednesday
Parks and Recreation Committee	4:30 p.m. As needed	1 <sup>st</sup> & 3 <sup>rd</sup>	Monday
Planning Board	5:30 p.m.	1 <sup>st</sup> & 3 <sup>rd</sup>	Wednesday
School Board – Bar Harbor	4:30 p.m.	1 <sup>st</sup>	Monday
High School	7:00 p.m.	2 <sup>nd</sup>	Monday